

OFFICE OF THE COUNTY TREASURER



JANUARY 2023

Ottawa County Board of Commission Members,

The mission of the Treasurer's office is to administer all roles and duties in a professional, effective, and responsive manner, thereby assuring confidence that both sound management and the best interests of the public are of foremost importance. In the Treasurer's office, we live this mission each day.

Overview

A vast majority of the work done by the Treasurer's office is mandated by Michigan law. However, service levels are not mandated. Excellent customer service can only be provided by our office if supported by the County Board of Commissioners and the Administration.

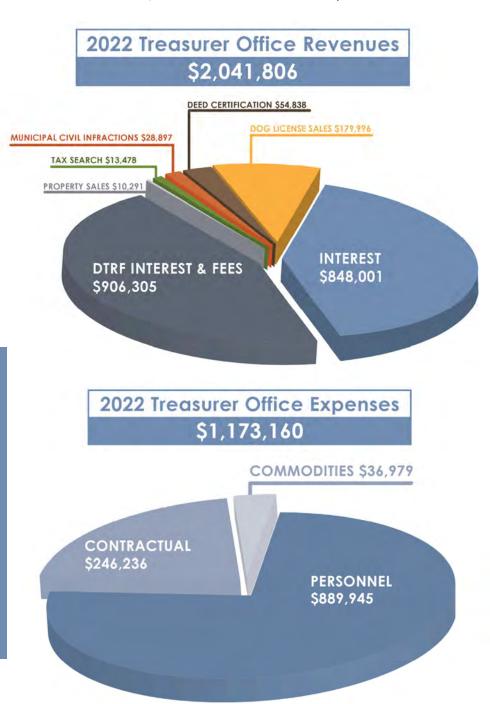
This annual report presents data and information for the 2021-2022 fiscal year. It can be broadly broken into three categories: "Dollars, Delinquencies, and Dogs."

2021-2022 Accomplishments

- OPEB Trust was amended via a Trust Restatement and approved by the Board of Commissioners
- OPEB Trust Investment Policy was updated
- RFP for OPEB Trust Investment
 Advisor was released and contract was awarded
- RFP for County-wide Credit Card
 Processor was released and contract
 was awarded

Amanda Price

Ottawa County Treasurer



CUSTODIAN OF COUNTY FUNDS



In accordance with Public Act 40 of 1932, and by board resolution, the Office of the County Treasurer is the depository for all county funds.

Fund management activities include receipting for revenues; coordinating cash drawer and imprest cash for all departments; reconciling receivables; coordinating disbursement of funds held in trust; and coordinating signatures on and transfer of funds to cover county disbursements.

Striking

Each year the Treasurer — along with Corporate Counsel — assist the local units of government in "striking" Personal Property taxes that have been delinquent more than five years and are uncollectable. In 2022, the Treasurer's office helped 12 local units of government strike \$2,131 (all levies) in uncollectable personal property taxes from their rolls. For each unit that participates in this joint filing, there is a direct reduction in that municipality's legal expenses.

Escheats

Checks that remain un-cashed for over one year must be escheated to the State of Michigan. Under recent changes in state law, we now retain and must account for all unclaimed checks under \$25. In Fiscal Year 2021-2022, all un-cashed checks were reissued.

County Funds at a Glance

Fiscal Year 2019 2020 2021 2022

Depository Accounts

Accounts	23	20	20	21	
Bank Charges	\$12,373	\$9,488	\$49,928	\$55,980	

Uncollected Delinquent Personal Property

County Tax	\$29,496	\$33,511	\$42,137	\$43,988	
Parks Tax	\$3,959	\$3,321	\$3,955	\$4,833	
E 911 Tax	\$2,918	\$4,476	\$5,299	\$6,456	
Roads	\$3,139	\$44,115	\$5,200	\$6,439	
СМН	\$1,611	\$2,222	\$2,994	\$3,816	

Taxes Stricken from Taxes Receivable

# of Local GU	16	13	12	12	
# of Parcels	129	72	63	62	
Total \$	\$39,664	\$3,114	\$14,994	\$2,131	

Unclaimed Checks - Escheated to State

# of Checks	50	130	*
Total \$	\$4,445	\$13,534	*
Not Cashed			
under \$25	\$511	\$1,773	*

^{*} No checks were escheated. All stale checks were re-issued.

GENERAL FUND INVESTMENT POOL



Cash and investment activities for the 12 months ending September 30, 2022, are discussed with this portion of the report and cover only the operations of the county that fall under the direct responsibility of the County Board of Commissioners

The information on this page does not include the operations of the Ottawa County Insurance Authority, Ottawa County Building Authority, the Ottawa County Road Commission, the OPEB Trust, the Ottawa County Land Bank Authority, or certain activities of the Water Resources Commissioner, unless specifically identified.

The primary objectives of the County's investment activities (in priority order) are:

1) Protection of principal

2) Liquidity

3) Return on Investments

The investment activity throughout the year – and on September 30, 2022 – complies with the Ottawa County Investment Policy.

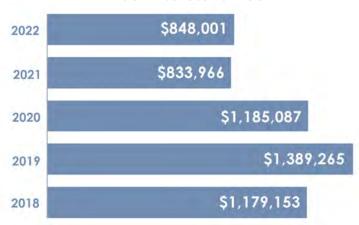
The total Year-To-Date return for 2022 was .864% which compares with a 2022 Benchmark blended index earning of -.35561 (using 2/3 Barclay's 1-5 Government Index blended with 1/3 S&P 0-3-month T-Bill Index.)

On September 30, 2022, approximately \$37,809,798 of the Portfolio was laddered over a five-year period with a weighted average maturity of 2.243% years. We will continue to ladder while investing to take advantage of the yield curve whenever possible.

Invested Balance September 30, 2022

\$210,670,366	Par Value
\$207,519,017	Market Value
(\$2,406,651)	Accumulated change in fair market value
	Total Return Rate (net)
2022	0.864%
2021	0.0979%
2020	2.438%
2019	3.811%
2018	0.480%
5-year average	e 2.243%

Annual Interest Earned



CURRENT PROPERTY TAXES



The collection of Summer and Winter Property Taxes is the responsibility of our local units of government.

Throughout the year, the
Treasurer's Office assists local
government assessors and
treasurers by verifying tax roll
calculations prior to the bills being
mailed to taxpayers. Local units
electronically transfer their tax rolls
to Ottawa County a minimum of
three times during the tax year so
that the tax roll totals can be
verified making the March 1
settlement a much smoother
process.

The State of Michigan relies on the Treasurer's office to coordinate collection and provide accountability for the *State Education Tax,* which is billed and collected by the local units. The offset to this workload is that the investment interest earnings on the SET levy can be retained by the County.

The current year tax rolls are turned over to the County
Treasurer's office by the local units of government on March 1 of each year. A settlement process occurs during the month of March which consists of verifying the taxes billed and adjusted as well as delinquent tax rolls.



As a result of this process, the delinquent tax rolls are "purchased" using the county's *Delinquent Tax Revolving Fund*, which makes all taxing authorities whole.

The Treasurer's office has done an estimate of cash available each April 1 through 2027 to determine if there is a need to bond for these payments.

Electronic settlement with the local units saves hours of staff time for both the County Treasurer's office and the local unit treasurers. The county website provides historical tax data online.

Tax rolls for 2004 through 2022 are saved electronically eliminating paper tax rolls and reducing physical vault storage capacity needs.

REAL TAXES RETURNED DELINQUENT



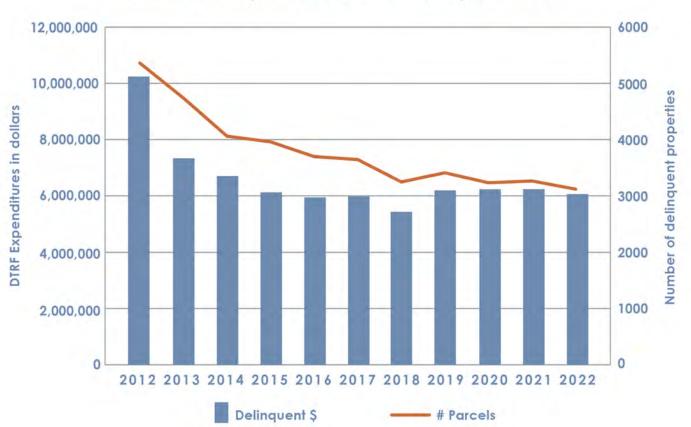
The County operates a *Delinquent Tax Revolving Fund (DTRF)* from which the County pays all other taxing authorities their portion of delinquent property taxes as settled on *March 1* of each year. The payments are distributed to the local units around *April 15*.

By maintaining the DTRF, Ottawa County is not forced to borrow to reimburse the local units. The DTRF has become one of the financing tools of the county.

The graph below shows the volume of delinquent parcels and the total dollars necessary in each year to "purchase" the delinquent taxes.



Historical Delinquent Dollars and Delinquent Parcels



DELINQUENT PROPERTY TAXES



It is the responsibility of the County Treasurer to collect the delinguent real property taxes.

Functions associated with delinquent taxes include:

- Writing receipts
- Processing tax roll adjustments to prior year's tax rolls (for up to 20 years)
- Processing bankruptcy claims
- Managing the annual forfeiture and foreclosure process
- Acting as the Foreclosing Governmental Unit

Although our office is charged with the collection of delinquent property taxes, we view our job as assisting taxpayers with the payment of their taxes.

Our goal is to reduce the number of foreclosures as much as possible. We assist taxpayers by:

- Meeting to understand and discuss their financial situation
- Developing payment plans
- Referring a taxpayer to local and state resources that could assist with taxes including the Michigan Housing Assistance Fund.

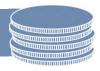
Fiscal Year	2020	2021	2022
Real Taxes Returned Delinqu	ent		
No. of Properties	3,261	3,293	3,147
Dollars	\$6,229,976	\$6,233,664	\$6,059,579
Forfeited and Foreclosed			
Certified Mail County	2232	1778	1656
Property Forfeited	410	340	344
Property Foreclosed	7	6	7
Financial Hardship Given	20	9	28
Tax Collections			
Receipts Written	4888	4721	4308
Dollars in Millions	\$7.70	\$6.57	\$7.43
Interest & Fees	\$1,025,116	\$971,505	\$906,305
Tax Roll Adjustments			
Number Processed	605	488	453
Foreclosed Land Sales			
Proceeds from Sale	\$7,800	\$179,124	\$13,573
Total Tax, Fees & Interest Billed	\$5,370	\$55,351	\$3,282
Less charge Back to Tax Units	\$0.00	\$0.00	\$0.00
Total Gain			
(Loss) on	\$13,170	\$123,773	\$10,291
Land Sales			

- Instituting monthly ACH withdrawals from checking accounts
- Use of Hardship Deferral*
- * In FY 2020-21, we used the deferral to protect 9 properties. In 2021-2022, we used the deferral to protect 28 properties.

Seven properties were foreclosed on April 1, 2022

Of these seven parcels, all were vacant parcels. Five sold at auction, one was taken by the local unit, and one sold at a second auction.

OTTAWA COUNTY LAND BANK



The Ottawa County Landbank Authority

(LBA) was formed in 2010. The original steering committee determined it was important for the private sector to take the lead on the property development as much as possible, so the LBA seeks only to acquire tax foreclosed properties if they remain unsold after both property tax auctions.

The purchase and anticipated changes to these properties will reset the property values thereby bringing additional tax revenue to the community. These are the type of results that the LBA was established to produce.

All ongoing support to accomplish the work of the LBA is provided by the County Treasurer's office, other than legal assistance being provided by the County's Corporate Counsel.

The LBA does not have taxing authority and was established with its only funding stream coming from property sale transactions.

Two properties are held by the Land Bank. They are both gap parcels.

Ottawa County Land Bank Authority Finances

	2022 Actual
REVENUE	
Tax Capture	\$ 0
Sale of Property	\$ 0
Other Revenue	\$ 0
TOTAL REVENUE	
EXPENSES	
Legal Services	\$ 0
Administrative Expense	\$ 0
Dues & Memberships	\$ 125
Mileage	\$ 0
Conference	\$ 0
Project Cost Incentive Grant	\$ 0
TOTAL EXPENSES	
NET	\$125
Prior Year End Fund Balance	\$50,121
YEAR-END FUND BALANCE	\$49,996

Ottawa County Land Bank Authority Board Members

Amanda Price
County Treasurer (by statute), Chair

Tim Maday, City of Zeeland, Vice-chair

Tom Oonk Zeeland Township, Secretary

Vince Bush Holland Township, Treasurer

Randy Meppelink
County Commissioner, Appointed County Member

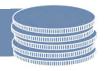
Amanda Murray
Lakeshore Advantage
Economic Development Member

Dan StirikwerdaCity of Hudsonville, City Member

John Shay
County Administrator, Appointed County Member

Dale Wyngarden Citizen Member

DOG & KENNEL LICENSE PROGRAM

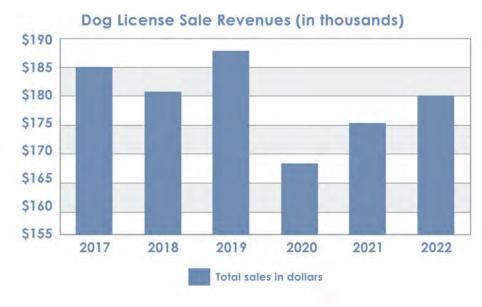




The County Treasurer's Office manages the dog and kennel license program for the County. Ottawa County sells both one year and three-year licenses on a year-round basis. Fees for yearly dog licenses are:

- \$25 male or female
- \$10 for spayed or neutered dogs
- \$10 for puppies 7 months or younger

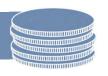
In 2018, the Animal Ordinance was updated and now reports most violations as civil infractions (versus misdemeanors) which allow animal control officers to write tickets without concern of creating a criminal record for the owner.







OFFICE OF THE COUNTY TREASURER





PROPERTY TAX SEARCH



PROPERTY TAX SEARCH

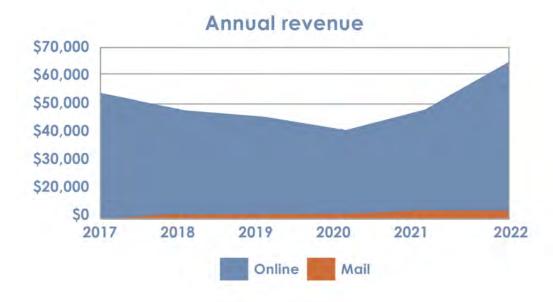
A tax search is a *documented, paid tax status verification* from the Ottawa County Treasurer's Office. The verification may be of delinquent tax status, historical tax roll amounts (including if paid or not) and legal descriptions. Tax searches are also performed for warranty deed certification. A legislative change in 2016 increased the price for certifying deeds and revenue has seen a jump in fee income since that year. The new fee is set by state statute and is a minimum of \$5 for up to 25 parcels and 20 cents per parcel per deed thereafter.

Tax search requests are received via U.S. Postal Service or the county's website. The fee is set by State statute at a maximum of 50 cents per parcel/year. Through the online search service, customers can verify the property information and then obtain written documentation for delinquent and paid taxes 24 hours a day/365 days per year.

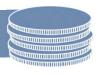
Public terminals are available at both the Fillmore and Grand Haven offices for individuals to do their own searches at no charge.

Fiscal Year	2020	2021	2022
Certification Revenue			
Deed Certification	\$31,271	\$37,182	\$54,837
Tax Search Revenue			
Mail Searches	\$2,002	\$3,132	\$3,127
Business On-line Search	\$13,903	\$9,310	\$8,884
Personal On-line Search	\$3,108	\$1,242	\$1,468
Total Search \$	\$19,013	\$13,684	\$13,479
Online Utilization	*89%	*77%	76%

^{*}Convenience fees suspended during COVID



MUNICIPAL CIVIL INFRACTIONS



The Municipal Civil Infraction
Bureau was established by the
Board of Commissioners in 1995.

The Treasurer's Office is the designated collection office for the Bureau. The Bureau processes violation tickets issued by:

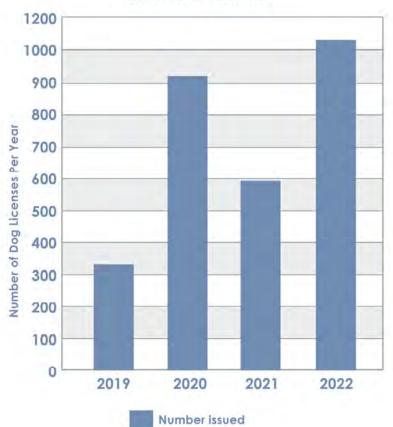
- County Parks & Recreation
 Department
- County Water Resources
 Commission
- Environmental Health
- Sheriff's Animal Control officers

The fines are established by County Ordinance and any fines not paid are turned over to District Court to be processed as any other citation to the court.

Beginning in 2013, the Parks
Department issued a notice that a citation could be voided if a county
Parks Pass was purchased within two weeks of the citation.

Fiscal Year	2019	2020	2021	2022
Citations Disposition				
Issued	328	934	598	1053
Paid In Person \$ Collected	183 \$10,734	117 \$7,228	81 \$4,719	104 \$5,286
Paid Online \$ Collected	112 \$5,521	395 \$17,611	290 \$13,062	528 \$23,611
Total Revenue	\$16,225	\$24,839	\$17,781	\$28,897
To District Court Dismissed Pending	9 1 -	132 61 -	104 123 -	92 173 -

Citations issued



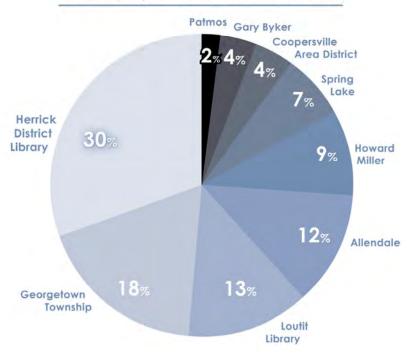
LIBRARY PENAL FINES



Public Act 59 of 1964 established the Penal Fine distribution system which supports public libraries. This law also established the collection and distribution of penal fines based on population of the jurisdiction the local library services.

Ottawa County has nine public libraries: Allendale, Coopersville, Georgetown Township, Patmos (Jamestown), Herrick District (Holland), Gary Byker Memorial (Hudsonville), Loutit District (Grand Haven), Spring Lake District, and Howard Miller (Zeeland).

Ottawa County 2022-2023 Penal Fine Distribution



The County Treasurer's office receives the penal fines throughout the year. In July, the Library of Michigan sends out a listing of the eligible libraries and associated populations, and the County Treasurer's office disburses the collected penal fine funds to each library.

In recent years, the penal fines distribution total has ranged from \$755,000 to over \$1.02 million. In 2020, the total distributed was \$755,171 and in 2021 the distribution amount totaled \$813,728. The increase between those two years was likely due to fewer penal fines being written during COVID shut-downs.

Fine Distribution by Library

Allendale Township	\$104,497
Coopersville Area District	\$37,444
Georgetown Township	\$159,743
Patmos (Jamestown)	\$28,440
Herrick District	\$259,214
Gary Byker Memorial	\$36,543
Cary Dyker Memorian	400/010
Loutit District	\$116,153
	· ·
Loutit District	\$116,153
Loutit District Spring Lake District	\$116,153 \$58,675

Life of a Penal Fine

Person found guilty by court of violating a state statute



Court assesses a dollar charge for the violation



Court divides collected amount into court costs, penal fines, statutory fees



Court sends penal fines portion to County Treasurer in the county where the court is located



By July 15 each year, Library of Michigan (LM) certifies to each county treasurer the population served by each public library



Based on LM letter, County Treasurer determines per capital distribution rate and sends penal fine revenue to each public library

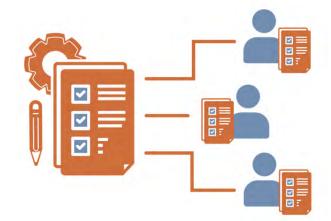
2022-2023 INITIATIVES





Implement and Train county staff members with new credit card processing vendor

Update Municipal
Civil Infraction Ordinance
procedures across
departments





Implement new

contract with OPEB
Trust financial advisor

OFFICE OF THE COUNTY TREASURER

