



County of Ottawa

Board of Commissioners

Philip D. Kuyers
Chairperson

James C. Holtrop
Vice-Chairperson

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October 8, 2010

To All Ottawa County Commissioners:

The Ottawa County Board of Commissioners will meet on **Tuesday, October 12, 2010 at 1:30 p.m.**, for the regular **October** meeting of the Board at the Ottawa County Fillmore Street Complex in West Olive, Michigan.

The Agenda is as follows:

1. Call to Order by the Chairperson
2. Invocation – Commissioner Rycenga
3. Pledge of Allegiance to the Flag
4. Roll Call
5. Presentation of Petitions and Communications
 - A. IT – 2010 Digital Counties Survey Award
6. Public Comments and Communications from County Staff
 - A. 2011 Budget Presentation, Bob Spaman
 - B. Public Hearing on the 2011 Budget
Suggested Motions:
 - a. To open the Public Hearing to receive comments on the 2011 Budget.
 - b. To close the Public Hearing on the 2011 Budget.
7. Approval of Agenda
8. Actions and Reports
 - A. Consent Resolutions:

Joyce E. Kortman Dennis W. Swartout Jane M. Ruiter Matthew M. Hehl Roger G. Rycenga
Gordon D. Schrottenboer Robert W. Karsten James H. Holtvluwer Donald G. Disselkoen

From the County Clerk

1. Board of Commissioners Meeting Minutes
Suggested Motion:
To approve the Minutes of the September 28, 2010 Board of Commissioners Meeting.
2. Payroll
Suggested Motion:
To authorize the payroll of October 12, 2010 in the amount of \$_____.
3. Correspondence Log 408
Suggested Motion:
To receive for information the Correspondence Log.

From the Finance and Administration Committee

4. Monthly Accounts Payable for September 20, 2010 through September 30, 2010
Suggested Motion:
To approve the general claims in the amount of \$9,355,125.49 as presented by the summary report for September 20, 2010 through September 30, 2010.

B. Action Items:

From Administration

5. Setting of Public Hearing on the Study of Combining the Offices of the Ottawa County Clerk and Ottawa County Register of Deeds
Suggested Motion:
To set a public hearing as required by MCL 168.200 (3) and (4), to study the question of combining the offices of Ottawa County Clerk and Ottawa County Register of Deeds, for Tuesday, October 26, 2010, to be held in the Ottawa County Board Room, 12220 Fillmore Street, West Olive, at 1:30 p.m.

C. Appointments:

From Administration

6. Appointments to Ottawa County Land Bank Authority Board
Suggested Motion:
To appoint Roger G. Rycenga as Board of Commissioners representative and Alan G. Vanderberg as Administration representative to the Ottawa County Land Bank Authority Board.

D. Discussion Items: None

9. Report of the County Administrator
10. General Information, Comments, and Meetings Attended
11. Public Comments
12. Adjournment

OTTAWA COUNTY BOARD OF COMMISSIONERS

ADDITION TO AGENDA

Tuesday, October 12, 2010

1:30 PM

B. Action Items:

From Administration

7. Second Chance Act Demonstration Grant

Suggested Motion:

To approve and accept a Federal Second Chance Act Demonstration Grant Award (2010-CZ-BX-0105) from the United States Department of Justice in the amount of \$1,500,211.



250,000 – 499,999 POPULATION CATEGORY

4th Place

Ottawa County, MI

A handwritten signature in black ink that reads 'Cathilea Robinett'.

Cathilea Robinett
Executive Vice President, Center for Digital Government

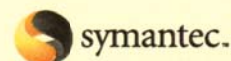
Presented by:



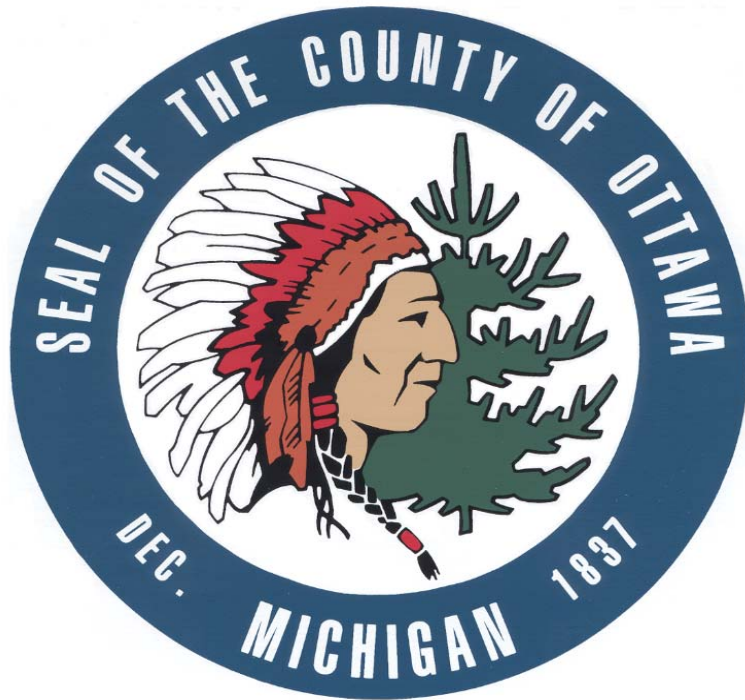
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*County of Ottawa
2011 Budget Summary*



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County of Ottawa

Administrator's Office

Alan G. Vanderberg
County Administrator

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October 12, 2010

Chair Kuyers and Board of Commissioners:

Detailed herein are the 2011 Operating Budgets as proposed by the Finance and Administration Committee in accordance with Public Act 621 of 1978 (Uniform Budget and Accounting Act). Section I is comprised of this letter detailing significant issues within the 2011 Budget as well as a resolution to approve the 2011 Operating Budget. Section II provides summary information and detail by fund of the 2011 Budget by source and activity. Section III includes fund descriptions, a General Fund summary by department, and summaries for all other funds. Section IV contains the majority of the information required to be presented under Public Act 621 and summarizes each fund's prior year actual, current year estimated, and recommended 2011 Budget. Section V contains Five Year General Fund Projections and a spreadsheet analysis on each Financing Tool Fund. Section VI reports the personnel request recommendations with 2011 personnel requests. Section VII details the 2011 equipment requests that are recommended and included in the 2011 Budget. Section VIII identifies the Capital Construction Projects, including estimated operating costs, as required by Public Act 621.

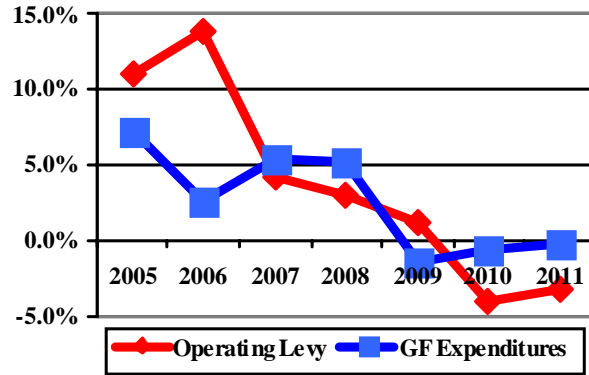
FINANCIAL ISSUES

The 2011 budget process focused on providing quality services and programs amidst continued and deepening fiscal challenges. Multiple revenue sources are on a flat or declining trend while certain expenditures such as health insurance and retirement are increasing in excess of inflation. Unfortunately, this trend is not expected to end soon.

Revenues: There are several downward pressures on multiple revenue sources. Municipalities state-wide, including Ottawa County, have felt the decline in property values and are developing strategies to address this issue. However, other economy driven revenue as well as State revenues are also on the decline.

Tax Base: For many years, the County's finances were robust and able to accommodate both mandated services as well as certain discretionary programs approved by the Board of Commissioners. Strong growth in population and by extension, the tax base, provided the necessary funds to cover programs on a consistent basis. However, this trend has changed. The graph below shows the percentage change for the operating levy tax revenue and expenditures for 2005 – 2011:

Trends in General Fund Tax Levy and Expenditures

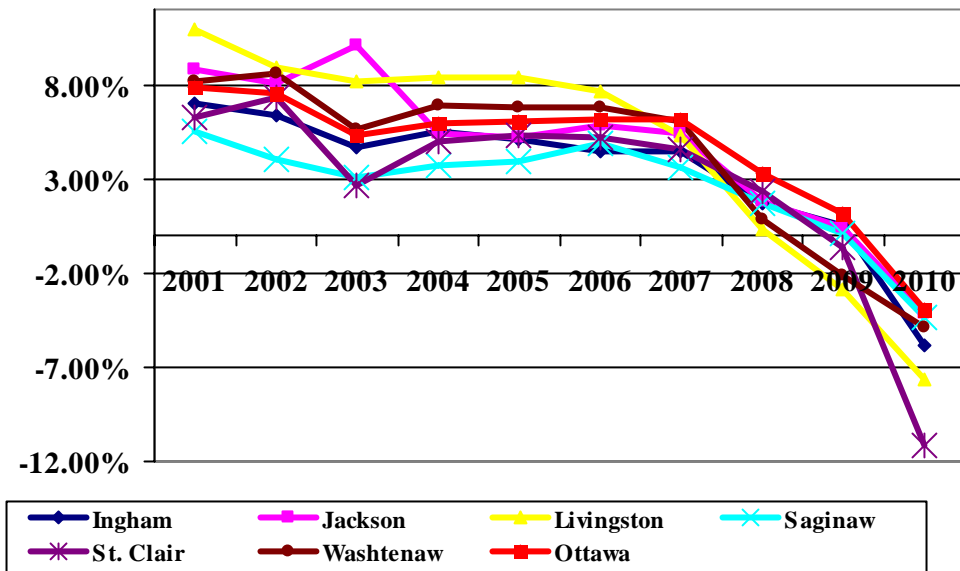


* General Fund expenditures do not include operating transfers associated with the building projects or financing tools.

From 2005 – 2007, the increase in the tax revenue from the operating levy (in red) outpaced the increase in expenditures (in blue). Unfortunately, beginning with 2008, the increase in expenditures is now outpacing the increase in tax revenue, and the gap remains wide with the 2011 budget, though somewhat improved from 2010. This taxable value trend has significant repercussions for tax revenue. The tax revenue anticipated for 2011 approximates 2006 revenue. In contrast, expenditures have risen 8.7 percent since 2006.

The operating levy tax revenue is falling in part because home values are falling. In Ottawa County, 70 percent of the tax base is residential. Although other Michigan municipalities have felt the decline in the housing market for a few years, Ottawa County has had a slower rate of decline. Prior to 2008, the County experienced 6 percent growth in taxable value for the four preceding years. In 2010, the County experienced its first decline in taxable value of 4.05%. The prediction for 2011 is a 3.5 percent *decrease* in taxable value. Nevertheless, the tax base in Ottawa County is stronger than that of comparable Michigan counties. The graph that follows shows the change in taxable value for Ottawa County (in red) and its comparable counties:

Changes in Taxable Value – Ottawa and Comparable Counties

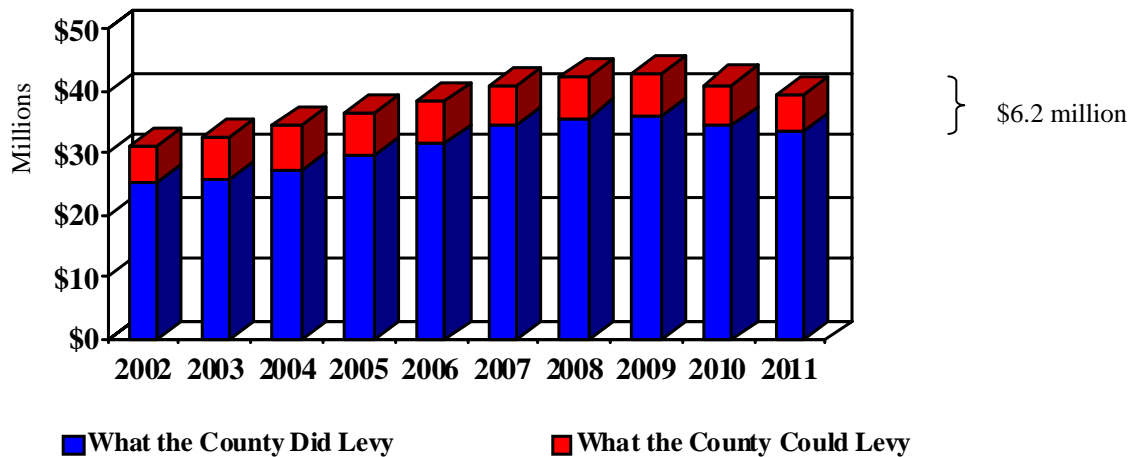


Property Tax Revenue and the Citizen Tax Burden: There are several ways to address this trend of decreasing revenues including increasing the operating tax levy. However, the County remains sensitive to taxpayer contributions. Ottawa County has a maximum tax limit of approximately 4.2650 mills for 2011 County operations. Like most taxpayers and other government entities, Ottawa County has suffered from the economic downturn occurring simultaneously with significant increases in certain expenditures.

As part of the 2005 deficit reduction plan, the County had originally planned to increase the levy by .1 mill to 3.7 mills with the 2007 budget. However, in an effort to reduce the tax burden on County citizens, the Board of Commissioners has chosen to continue to levy the lower 2006 amount - 3.6 mills - for 2011 operations. The County continues to levy well below its legal maximum levy.

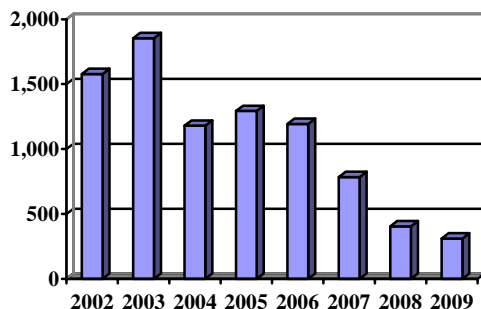
Specifically, the difference in the levy from the maximum of 4.2650 mills to 3.6000 mills represents a 16% savings to the taxpayers. This is the fourteenth consecutive year that the County has levied less than the maximum. The following graph shows a history of the maximum allowable millage rate for County operations versus the actual levy for budget years 2002 - 2011:

Maximum Allowable Levy vs. Actual Levy

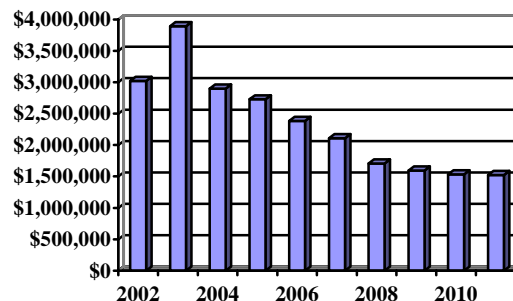


Housing Decline: News reports continue to highlight the decline in the housing market. In addition to the effect on property taxes discussed previously, this also impacts Register of Deeds revenue. A significant portion of County revenue comes from the Register of Deeds office for fees associated with the recordation of deeds, both for mortgage refinancing and new construction. Specifically, the 2011 budget is nearly \$2.4 million less than the revenue high recorded in 2003.

Reported Privately Owned Residential Building Permits



Register of Deeds Revenue



State Funding: The State of Michigan continues to experience major challenges in balancing its budget, and these challenges have been ongoing for the last several years. The following information taken from the State of Michigan’s 2009 Comprehensive Annual Financial Report shows the State’s deteriorating position:

State of Michigan Financial Results - 2009 (in thousands)	
	2009 Actual
Total Fund Balance 9/30/09	\$3,687,378
2009 Expenditures	\$45,070,580
2009 Fund Balance as a % of Expenditures	8.2%
Cash Balance 9/30/09	\$985,531
2009 Expenditures	\$45,070,580
2009 Cash Balance as a % of Expenditures	2.19%

From the table to the left, it is clear the State has major financial issues, particularly in regards to cash. Generally, entities are advised to have at least 10-15% of expenditures set aside in their fund balance. The cash status is even more alarming. The State’s governmental funds have enough cash to cover approximately 45.5 hours of operation. The School Aid fund has no cash.

The State is currently anticipating a \$300 million shortfall for the year ending 9/30/10, even with the infusion of federal stimulus dollars. Although a tentative agreement has been reached for the 2011 budget, the budget will likely require additional reductions during the year. The tentative agreement includes one-time gains from

federal stimulus money, shortening the time frame for the State to take ownership of unclaimed property, a proposed tax amnesty program and debt restructuring.

The State’s 2011 budget is especially important for Ottawa County as the County is scheduled to have its State Revenue Sharing payments reinstated. The County is budgeting a 6.5 percent decrease from the projected appropriation amounts from the Governor’s 2011 budget recommendation for revenue sharing payments, making the County’s budget for revenue sharing just under \$4 million.

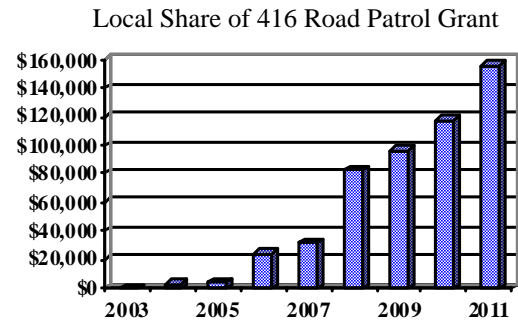
The County receives State funding for a variety of other programs; Community Mental Health (CMH) is one of the larger recipients. The tentative 2011 State budget agreement includes a 3 percent reduction from 2010 for all departments, and an additional \$50 million reduction for the Departments of Community Health, Human Services and Corrections. To be conservative, the County’s Community Mental Health agency (CMH) is reflecting a 10 percent decrease in State General Fund dollars. If additional cuts are necessary beyond that, the approach will be to further eliminate or decrease outpatient/respite services to non Medicaid consumers. In the case of a reduction, CMH will follow their wait list policy for non Medicaid consumers. If additional reductions are realized in Medicaid funding, CMH will evaluate directly run CMH services and maintain services to the most severely impaired consumers and look to contract agencies for providing services to those with less severe impairments.

For Public Health programs, the reductions have resulted in three proposals at the State level:

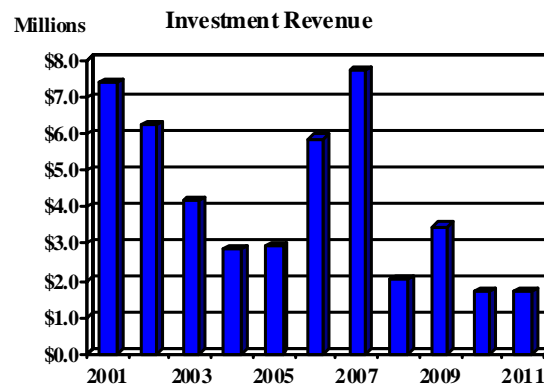
1. The Governor’s proposed \$2 million cut in Local Public Health Operations (cost sharing)
2. House and Senate’s proposal to hold Public Health harmless, or
3. House and Senate’s alternate proposal of a \$1 million cut in the Local Public Health Operations (cost sharing)

Current analysis shows the three reductions would mean a funding reduction of \$0 - \$75,000 in 2011. There is also the potential of cuts to the Medicaid fee screens due to increasing case loads and decreasing State General funds to match the Federal Medicaid Portion.

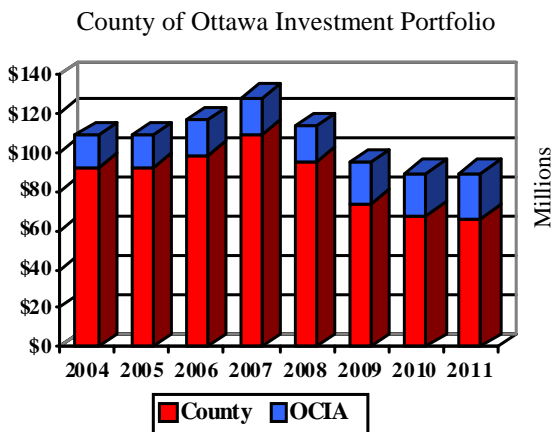
In addition, the P.A. 416 secondary road patrol grant from the State of Michigan is also falling. In 2003, the State paid for the entire cost of the grant which funds two road patrol officers and one sergeant. With the 2011 budget, the County is now funding \$155,000 of the program.



Investment Revenue: Interest revenue includes realized and unrealized capital gains and losses reported through a change in fair value as well as actual interest received. The County's investment portfolio is laddered over a 5 to 7 year period with an average maturity just under 2 years. By laddering the portfolio, the changes in interest rates are averaged while providing opportunity for swings in fair market value. It is important to note that although the fair value has fallen, the County intends to hold these investments to maturity; therefore, the fair market losses are not expected to be realized.



In fiscal year 2001 and prior, the County's portfolio reported significant gains of nearly \$7.4 million dollars (including the Ottawa County Insurance Authority). Over the subsequent 3 years, unrealized capital losses were reported causing a decline in investment earnings while maintaining a positive cash flow in interest revenue. Market values improved in 2006 and especially in 2007, but have since declined significantly.



In addition to declines in market returns, the County's portfolio size is also diminishing. The majority of this decline is the use of \$20 million for the construction of a new courthouse in Grand Haven and the addition at the Fillmore Street complex. In addition, the Parks and Recreation department has made several large land purchases and has completed several park improvement projects. The County also continues to draw down its Revenue Sharing Reserve Fund as planned, and the fund will be depleted during 2011. The portfolio reached a high of \$109 million in 2007, but is expected to end fiscal year 2011 at just over \$66 million.

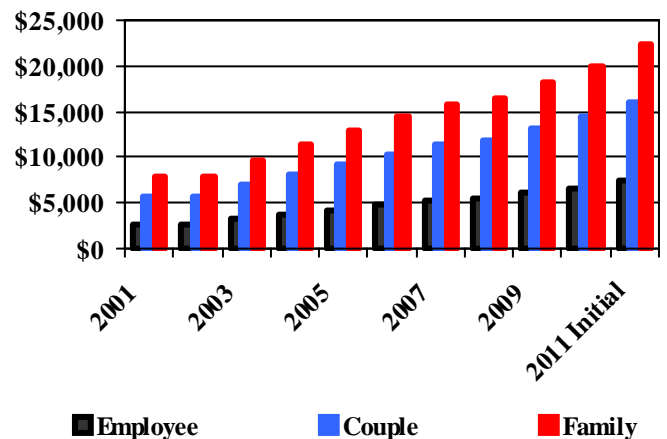
Charges for Services: The County Board’s Revenue and Expenditure policy promotes a review of County fees every three years to determine the appropriateness of fees and to keep them relevant to the cost associated with the service. A fee study was completed in early 2010, and the results were reviewed and discussed by department heads, elected officials and the Board. The study recommended fee increases that were projected to bring in \$559,000 in additional fees, not including the Courts. However, not all of the fee recommendations were implemented. The total changes implemented are expected to bring in \$366,000 in additional revenue annually. The District Court reviewed their fee structure internally. The changes they have implemented are expected to increase revenues by \$912,000 over a period of a few years.

Expenditures: Like most organizations, the County faces continued increases in expenditures, and, over time, these increases can negatively impact the provision of services, especially in times of decreasing revenue. Since approximately 60 percent of General Fund expenditures are funded with property tax, increases in expenditures should also approximate the change in taxable value. Prior to the problems in the housing market, taxable value generally increased by the CPI plus any new construction.

Wages: Due to the decline of taxable value, County Administration knew that budgets would be very tight over the next few years. Other Michigan municipalities have frozen wages or even decreased them. One of the budget options presented to the Board in the options survey taken earlier this year asked if they would support a 0% wage increase, and 100% of Board member agreed with this. Consequently, wages are budgeted with a zero percent increase for bargaining units that do not have a set increase in their contract for 2011.

Fringe Benefits: Although the Board of Commissioners is able to directly control wage increases to prevent increases in excess of the CPI, it is more difficult to keep other fringe benefits, especially health insurance, to a specified percentage as this cost is based on coverage and other factors. For 2011, the initial increase for health and prescription coverage charged back to departments was estimated to increase by 17.5 percent by the actuary. Changes were made to health insurance benefits for non-represented employees in 2010, and these changes are anticipated to be included in new contracts for all employees going forward. The specific changes follow:

Actuary Estimate of Health, Prescription, Dental and Vision Cost by Coverage



Benefit	Current	Revised
Office Visit Co-Pay	\$10/visit	\$25/visit
In-Network Co-Insurance	None	90%; \$1,000 single cap; \$2,000 couple cap
Out-of-Network Deductible	\$100 Single; \$200 Couple/Family	\$1,000 single; \$2,000 couple
Out-of-Network maximum on Out-of-Network claims	\$1,650 Single; \$1,800 Couple/Family	\$2,550 single; \$3,600 couple
Prescription Co-Pays	\$10/\$20/\$40	\$10/\$25/\$50

Despite these changes, it was clear more needed to be done to reduce health care costs. In fact, in a survey of the Board of Commissioners completed earlier in 2010, 80 percent cited additional changes to the health plan as an option they wanted to explore to balance the budget.

In the summer of 2010, the County engaged a consultant to complete a review of the County's healthcare and related benefits and our self-insured status. In reviewing the options provided in the consultant report, changing from a self-insured program to a fully funded program with Priority Health would result in significant savings. Priority Health is able to offer larger discounts under their plan not offered by our current plan and would also partner with the County in wellness initiatives. The 2011 budget reflects cost savings of \$4.3 million over all funds and departments in anticipation of the new insurance program.

Retirement cost is also expected to increase in excess of CPI in 2011. The County anticipates a 15.2% increase in retirement costs in 2010 and is projecting a 5.2% increase for 2011. These increases are the result of refinements to the actuarial assumptions by the Municipal Employee Retirement System (MERS). Retirement cost and insurance benefits will be discussed in greater detail in the Future Planning Concerns discussion.

Other Post Employment Benefits: The County implemented Governmental Accounting Standards Board Statement # 45 – Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, also known as OPEB, with the 2008 budget. Ottawa County has two sources of OPEB. Retirees of certain employee groups receive a credit of \$8-\$10 per month per year of service on their health insurance. In addition, the County allows retirees under age 65 to purchase health insurance at group blended rates. For calendar year 2011, the County's annual required contribution (for all funds) of \$866,087 is included in the budget.

Unfunded Mandates: Unfunded mandates are state or federal legal requirements which result in service and financial obligations on local governments without corresponding revenue. The concern over unfunded mandates was identified in the County's Strategic Plan and continues to be monitored as new legislation is considered. During 2005, the first draft of the study of mandated and non-mandated services was completed which identifies specific functions in each department that are mandated, non-mandated but necessary and non-mandated discretionary. During 2006, departments were asked to assign costs to the discretionary services. During 2007, the Board of Commissioners completed their first ranking of discretionary services. Additional rankings have been completed during 2008 and 2009. During 2009, work was completed on mandated functions. In January of 2010, the Board of Commissioners completed the first ranking of all County services (mandated and discretionary). The rankings provided an additional tool to identify reductions in the 2011 budget.

BALANCING THE 2011 BUDGET

The upward pressure on expenditures combined with flat or decreasing revenue results in a deficit for the 2011 General Fund budget as submitted by departments. Specifically, expenditure requests exceeded projected revenues by nearly \$4.4 million, not including personnel requests. The 2010 budget submitted by departments came in with expenditures exceeding revenues by nearly \$5.3 million. The gap is decreasing because departments were asked to budget based on tax projections. To close the remaining gap, the County is using a combination of cost reductions, cost refinements, and revenue adjustments to balance the budget.

Cost Reductions:

As discussed earlier, the preliminary report from the health insurance consultant indicates significant savings with changes to the health insurance plan. Specifically, information gathered by the consultant suggests that the County would save significant money by discontinuing their self-insured plan and purchasing commercial insurance. No significant changes in benefits would be required to achieve these savings. The effect on the General Fund for the \$4.3 million in claims costs the County projects to save is approximately \$2.4 million (including the effect on operating transfers to other funds).

In addition, with the 2010 budget process and during the 2010 fiscal year, a number of elected officials/departments agreed to temporarily leave an approved position vacant. All of the following General Fund positions will continue to be held vacant with the 2011 budget:

Elected Official/Department	Position	Full Time Equivalent	Cost (2010)	Comments
Prosecutor	Assistant Prosecuting Attorney I	1.00	\$88,700	Vacancy began in 2009
Fiscal Services/ Administrator	Financial Analyst	1.00	\$81,960	Vacancy began in 2010
Fiscal Services	Accountant I	.50	\$37,368	Vacancy began in 2010
Treasurer	Clerical	1.00	\$57,840	Vacancy began in 2010
Sheriff – Jail	Corrections Officer	1.00	\$64,664	Vacancy began in 2009
Sheriff – Auto Theft Grant	Road Patrol Deputy	1.00	\$87,559	Vacancy began in 2009
Sheriff - Road Patrol	Cadet (Part-time, unbenefitted)	N/A	\$8,872	Vacancy began in 2009
Sheriff – Administration	2 Clerical (Part-time, Unbenefitted)	N/A	\$19,233	Vacancy began in 2009
Geographic Information Systems	Intern (Part-time, Unbenefitted)	N/A	\$1,850	Vacancy began in 2009

The Board of Commissioners also decided to continue the suspension of the tuition reimbursement program which began in 2010, resulting in \$65,000 in savings for the General Fund.

Cost Refinements:

For 2005 - 2007, the total position vacancies for the year in the General Fund equated to eight to nine positions vacant for a full year. In 2008 and 2009, the vacancies dropped to less than six full-time equivalents. The County anticipates that downward trend to continue given economic conditions. In prior budget years, the County reduced its budget by as much as \$375,000 to reflect anticipated vacancies. To be conservative, the County is adjusting its 2011 budget by \$122,000 to reflect vacancies – approximately 1.8 full time equivalents.

Departmental charges for health insurance are significantly reduced when employees opt out of coverage. Employees that opt out of health insurance coverage currently receive \$500 annually which is significantly less than the amount to insure them. In the General Fund, just over 24 full time equivalents opt out of health insurance coverage. In the Health Fund, just under 12 full time equivalents opt out. As a result, the health insurance budget line items have been decreased by \$302,000 in the General Fund, and the Operating Transfer from the General Fund to the Health Fund was reduced by \$138,000 to reflect anticipated opt out savings. The savings for employees opting out of insurance may be greater under the new health plan. The plan calls for a higher opt out payment (\$2,400), so the number of employees opting out of insurance may increase.

Refinements were also made to the operating transfers to other funds. The operating transfer to the Friend of the Court was reduced by \$217,000. Revised revenue estimates allowed for the reduction in the operating transfer. In addition, adjustments made to reflect lower anticipated health insurance costs also reduced the Friend of the Court operating transfer as well as operating transfers to other funds.

Operational supplies in the Sheriff and Jail have been reduced by \$396,000 based on current and historical spending patterns, lower populations at the jail and voluntary reductions from the department. Certain equipment requests were withdrawn when grant funding became available. When budget materials were first distributed to departments, the actuary report (which provides rates for the succeeding fiscal year) for the County's retirement system, Municipal Employees Retirement System (MERS), was not available. A few months later, the report was received, and the rates came in slightly lower than originally budgeted. As a result, the General Fund budget was reduced by \$110,000.

Revenue Adjustments:

One option to balance the budget was to increase the millage. However, the County is facing uncertainties with possible additional cuts in State funding as well as concerns over its tax base. These concerns will likely exist not just in 2011, but also for several years forward. Administration wants to preserve flexibility to deal with potential future problems. Moreover, in the 2010 citizen survey, the respondents were opposed to the County raising the tax rate. Consequently, the operating levy remains at 3.6 mills.

Because there has been significant volatility in the housing market, the County reviews property sales figures monthly during the budget process. Originally, taxable value was estimated to decrease by 4%. Sales in the early summer were more favorable. As a result, the estimated change in taxable value for 2011 was reduced to a 3.5% decrease. This change and other various adjustments are increasing the 2011 tax revenue budget by \$294,000 from the initial projection.

Due to the State's fiscal problems, the inmate housing program was suspended during 2010. The program pays counties to house inmates that would otherwise be in State prisons. However, the program has been reinstated (with various revisions) for the State's 2011 year (which begins in October). Accordingly, revenue has been increased by \$125,000. In addition, during 2010, the County agreed to house Muskegon parolees for the State at \$35 per day. Based on current utilization, the County anticipates \$151,000 in additional revenue in 2011.

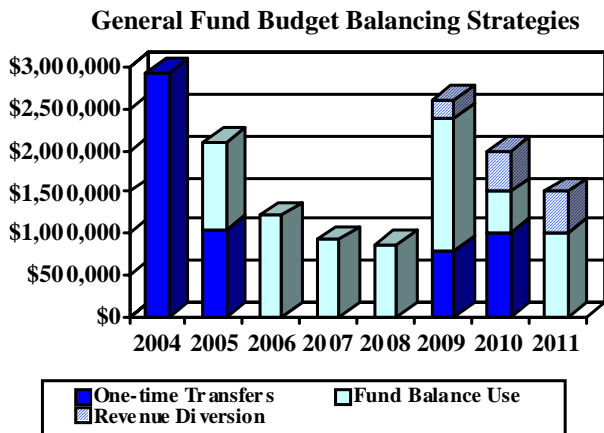
As part of the County's long range plan to limit program reductions, certain revenues will be redistributed over the next few years until the economy recovers. Currently, the Public Improvement fund (2450) receives rent from various County departments to reflect the costs the Public Improvement fund paid for construction or remodeling facilities. The revenue had been credited to this fund to provide money for future capital improvement. Given that the County just completed a major addition to the Fillmore Street facility and the construction of a new Grand Haven Courthouse, significant additional construction needs are not anticipated in the next few years. Since the fund is projected to have \$3.2 million in fund balance at 12/31/2010 and the General Fund is also projected to have \$1.4 million available in designated fund balance, funds are available should an unanticipated need arise. As a result, \$300,000 of rent revenue that had been going to the Public Improvement fund (prior to 2010) will continue to be credited to the General Fund in 2011. This is the second year of the revenue diversion, and the County is projecting that this rent may continue going to the General Fund in decreasing amounts for up to five years.

The County is also changing the distribution of the commission revenue it receives on phone calls made by inmates at the County jail. Prior to 2010, this revenue had been credited to the Telecommunications Fund (6550) to provide funds for telecommunication infrastructure purchases. Given that the fund is projected to have over \$3 million in retained earnings at 12/31/10, funds are available for additional infrastructure purchases. As a result, the estimated \$140,000 of inmate phone commission revenues will continue to go to the General Fund. This is the second year of the diversion, and the County is projecting that this revenue may continue going to the General Fund in decreasing amounts for up to five years.

One-time Dollars:

County financial policies stress the importance of matching operating revenues to operating expenditures. However, the County and the State are in a period of significant transition. Our long term financial picture has several unknowns. Rather than eliminate programs based on projections, the County is continuing to fund some of them with the use of one-time dollars. The 2011 budget includes

the use of \$1 million of undesignated General Fund fund balance. Historically, the County has budgeted use of fund balance but has only rarely used a small portion because expenditures have come in lower than anticipated. The County's financial policies suggest an undesignated fund balance between 10 to 15 percent of the most recently audited expenditures of the General Fund.



should also be noted that the one time dollars of \$1 million represent less than 1.6% of the County's total governmental funds budget. While not a long-term solution, fund balance use does allow for the continuation of programs until our long-term financial picture becomes clearer.

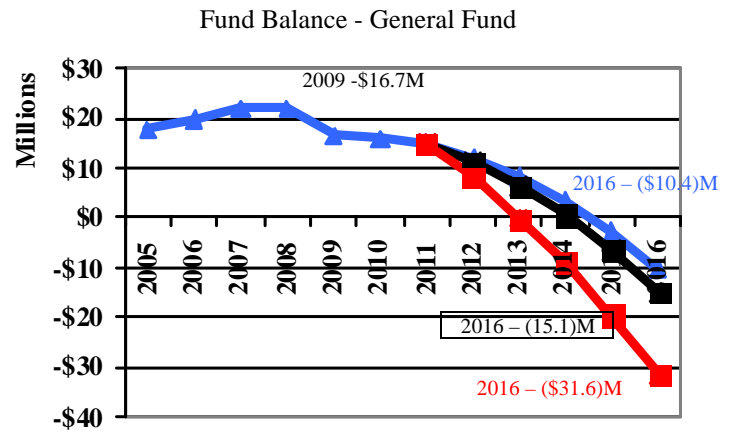
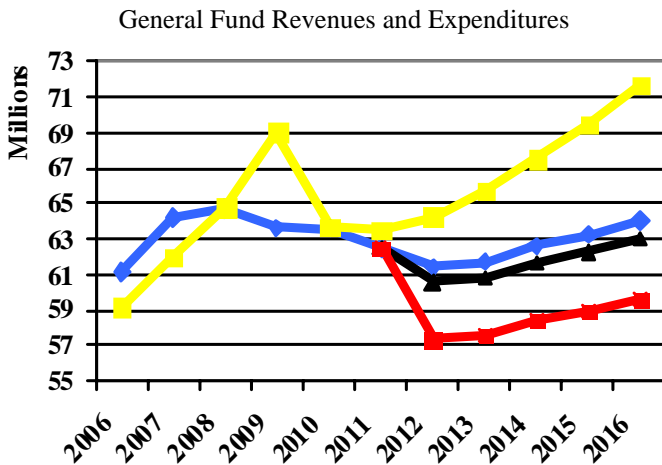
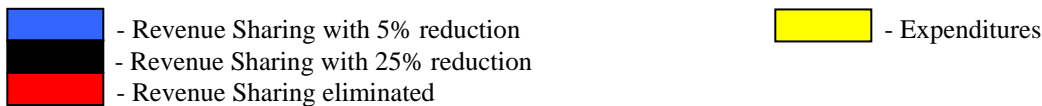
In fact, the County General Fund has been able to significantly decrease its use of fund balance and one time dollars. Specifically, the 2004 Budget as adopted included one-time transfers of \$2.9 million for operations. With the 2011 Budget, the non-recurring funding sources, the one-time transfers and the fund balance use total \$1.5 million.

FUTURE PLANNING CONCERNS

Long-Term Financial Plans: The County’s strategic plan addresses the goal of maintaining and improving the financial position of the County. An objective is to identify and develop strategies to address potential financial threats, and one method used to identify threats is to project General Fund activity out five years.

The economic situation for the County government as well as the Country as a whole has been quite volatile in the last year. The most significant impact of the economic downturn has been on the tax base, and tax legislation passed several years ago in the State of Michigan will make recovery in all Michigan municipalities slower than other sectors of the economy. The current projections show that expenditures will continue to outpace revenues, reducing the County’s fund balance rather quickly if strategies are not developed to address this issue.

Scenario 1: Optimistic Taxable Value Outlook

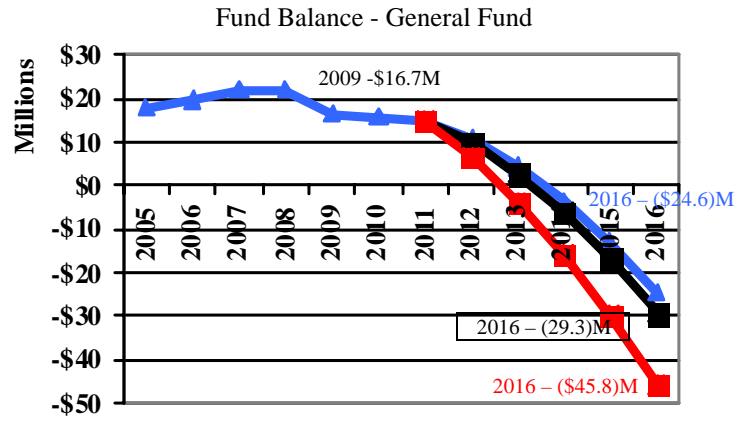
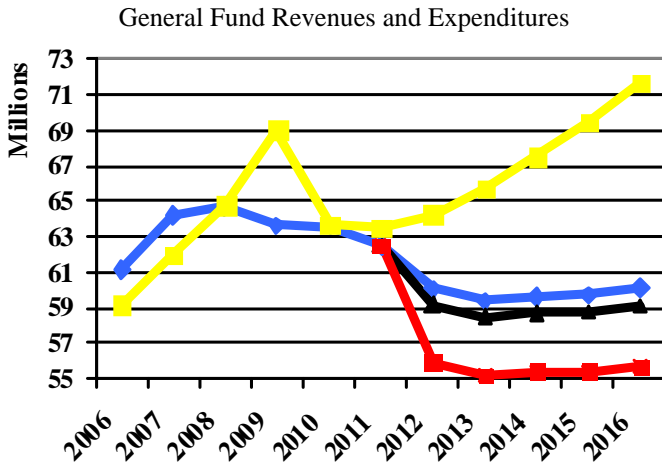


The previous graphs show the sharply increasing gap between revenues and expenditures. These graphs assume changes in taxable value of (1%) in 2012, 0% in 2013, 1.0% in 2014, 1.5% in 2015, and 2.0% in 2016. By 2016, expenditures are projected to outpace revenues by \$7.7 million if revenue sharing is reinstated with a 5% reduction, \$8.7 million with a 25% reduction, and over \$12 million if it is not reinstated.

Scenario 2: Pessimistic Taxable Value Outlook

- Revenue Sharing with 5% reduction
- Revenue Sharing with 25% reduction
- Revenue Sharing eliminated

- Expenditures

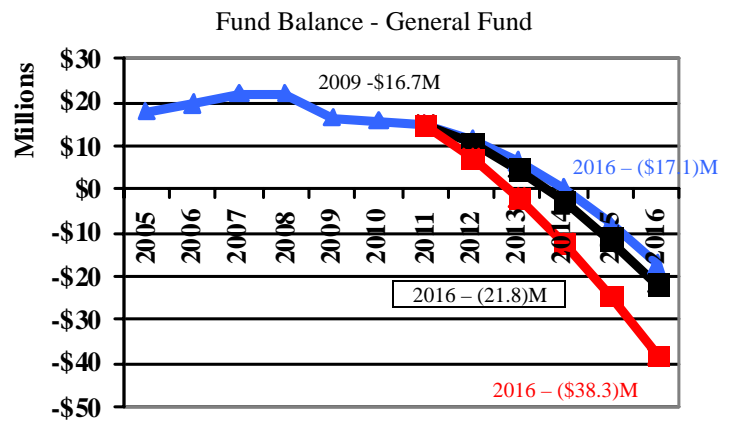
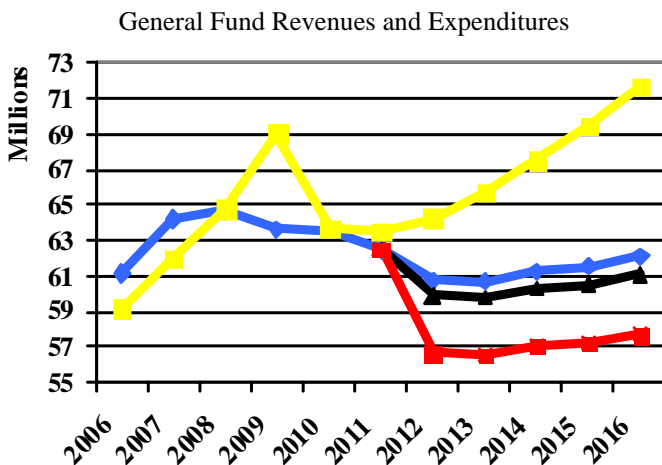


The previous graphs show a larger gap between revenues and expenditures due to decreased tax base projections. These graphs assume changes in taxable value of (5.0) % in 2012, (3.0) % in 2013, (1.0) % in 2014, 0% in 2015, and 1.0% in 2016. By 2016, expenditures are projected to outpace revenues by \$11.6 million if revenue sharing is reinstated with a 5% reduction, \$12.6 million with a 25% reduction, and nearly \$16 million if it is not reinstated.

Scenario 3: Moderate Taxable Value Outlook

- Revenue Sharing with 5% reduction
- Revenue Sharing with 25% reduction
- Revenue Sharing eliminated

- Expenditures



These graphs assume changes in taxable value of (3.0)% in 2012, (1.0)% in 2013, 0% in 2014, 0.5% in 2015, and 1.5% in 2016. By 2016, expenditures are projected to outpace revenues by \$9.6 million if revenue sharing is reinstated with a 5% reduction, \$10.6 million with a 25% reduction, and nearly \$14 million if it is not reinstated. The reasons for the deterioration follow.

Revenues

Tax Base: *Proposal A* limits increases in the taxable value of property to the lower of the Consumer Price Index or 5%. *Proposal A* has changed the value on which the County calculates its tax revenue by approximately \$1.4 billion which equates to nearly \$5 million in County operating taxes. Even though home prices are declining, the State Equalized Value (SEV) for all homes has not reached the Taxable Value (TV), so the County is seeing small increases in the taxable value of such property even though the assessed value may be decreasing. The table below reflects the decreasing gap between TV and SEV.

	2005	2006	2007	2008	2009	2010	2011
% of Parcels SEV>TV	84%	80%	75%	66%	45%	40%	35%
% of Parcels SEV=TV	16%	20%	25%	34%	55%	60%	65%

Analyzing the gap is important because as home prices continue to fall, the gap between the taxable value and the assessed value closes. At that point, the taxable value goes in the same direction as home prices, so if home prices continue to fall, the tax base will fall at the same rate.

While most people believe home prices will eventually recover, at least partially, the recovery of the tax base will be much slower due to the *Proposal A* legislation that limits increases on a parcel of property to the lesser of CPI or 5 percent. The table that follows illustrates the time it might take for the tax base to recover on a single home.

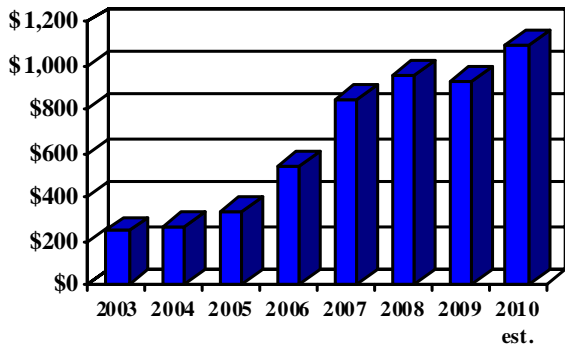
Year	% Change in Home Value	SEV	CPI	TV	Change in SEV	Change in TV	Difference SEV -TV
2005		\$90,000		\$75,000			\$15,000
2006	1.0%	\$90,900	1.500%	\$76,125	\$900	\$1,125	\$14,775
2007	1.0%	\$91,809	1.500%	\$77,267	\$909	\$1,142	\$14,542
2008	-5.0%	\$87,219	1.500%	\$78,426	-\$4,590	\$1,159	\$8,793
2009	-5.0%	\$82,858	1.500%	\$79,602	-\$4,361	\$1,176	\$3,256
2010	-5.0%	\$78,715	1.500%	\$78,715	-\$4,143	-\$887	\$0
2011	-10.0%	\$70,844	1.500%	\$70,844	-\$7,871	-\$7,871	\$0
2012	10.0%	\$77,928	1.500%	\$71,907	\$7,084	\$1,063	\$6,021
2013	7.0%	\$83,383	1.500%	\$72,986	\$5,455	\$1,079	\$10,397
2014	5.0%	\$87,552	1.500%	\$74,081	\$4,169	\$1,095	\$13,471
2015	4.0%	\$91,054	1.500%	\$75,192	\$3,502	\$1,111	\$15,862
2016	2.0%	\$92,875	1.500%	\$76,320	\$1,821	\$1,128	\$16,555
2017	2.0%	\$94,733	1.500%	\$77,465	\$1,858	\$1,145	\$17,268
2018	2.0%	\$96,628	1.500%	\$78,627	\$1,895	\$1,162	\$18,001
2019	2.0%	\$98,561	1.500%	\$79,806	\$1,933	\$1,179	\$18,755
2020	2.0%	\$100,532	1.500%	\$81,003	\$1,971	\$1,197	\$19,529

The scenario above reflects a sharp turnaround in home prices in 2012, resulting in the SEV approximating 2009 SEV by 2013. However, the legislation limiting increases in taxable value result in the delay of the TV recovery to 2019 – six years after the SEV has recovered. Bear in mind, these

calculations do not reflect the time value of money; in other words, the tax revenue the County would receive in 2019 will not cover as many expenditures as it did in 2009.

There remains considerable uncertainty in projecting property values, particularly for 2012 and beyond. Certain federal initiatives aimed at keeping people in their homes have begun to expire, and it is unknown what the effect on mortgage foreclosures will be. The first time home buyer tax credit expired during 2010, and it is difficult to project impact of the expiration on the tax base.

Ottawa County Mortgage Foreclosures



The graph to the left reflects the number of foreclosures in Ottawa County since 2002. It is unclear what the time delay between foreclosure activity and the actual foreclosure is, so it may be some time before the impact of the expiration of federal initiatives can be determined. The concern is that if banks gain a number of properties through foreclosure and flood the market with homes, there may well be additional downward pressure on home prices, and by extension, the tax base.

The extension of unemployment benefits may also be temporarily suppressing foreclosure activity. Currently, unemployment benefits last 99 weeks in Michigan. Although unemployment had been increasing steadily for all of 2008, in January of 2009, the Holland/Grand Haven Metropolitan Statistical Area increased sharply to 11.0% (the December 2008 rate was 8.9%). The unemployment rate did increase to 14.0% in January and March of 2010, but the preliminary figure for July 2010 is 12.6%. However, according to the Unemployment Insurance Agency, unemployment benefits for 9,432 people will be exhausted without further extensions in the last half of this year; an additional 2,185 people are scheduled to exhaust their benefits in January – April of 2011. If there are insufficient job opportunities, the loss of unemployment benefits may equate to additional mortgage foreclosures. Again, this increased supply of homes on the market is likely to exert additional reductions on home prices.

Revenue Sharing: The County has continued concerns about the reinstatement of State Revenue Sharing. In October of 2004, the State of Michigan suspended State Revenue Sharing payments to counties. To assist counties in preventing the loss of key services, the county property tax levy was gradually moved up from December to July over three years. Beginning with the December 2004 tax collection, one-third of the levy was placed into the Revenue Sharing Reserve Fund (RSRF) that the County manages and withdraws an amount equal to what we would have received in 2004, plus an annual increase equal to the CPI (Consumer Price Index). In 2007, the County completed the move of its levy to July. When the counties have depleted the Revenue Sharing Reserve fund, the State is statutorily required to reinstate the revenue sharing payments.

The County’s Revenue Sharing Reserve fund will be depleted in early 2011. The budget proposed by Governor Granholm includes a payment of \$4.1 million to Ottawa County, but the State continues to have significant fiscal challenges. Because both the 2010 and the 2011 budgets will be using federal stimulus and other one time dollars to balance the State budget, it is unclear to what extent the State can sustain these payments after 2011.

Retained Earnings: In the last two years, the County has contributed \$20 million in cash towards the Fillmore expansion/Grand Haven building project. Fund balances were allowed to accumulate specifically to provide funds for building projects. These were planned decreases in equity and were considered in the analysis of the long-term financial stability of the County. However, the lower cash balances continue to decrease the amount of investment earnings for the County's operating budget as discussed under investment revenue. At the same time, the project has also decreased the County's equity. The chart that follows shows the projected changes in the County's equity:

Fund Type	Total Equity 2007	Total Equity 2008	Total Equity 2009	Total Projected Equity 2010	Total Projected Equity 2011
General Fund	\$ 22,146,478	\$ 22,084,426	\$ 16,712,957	\$ 15,951,773	\$ 15,007,179
Special Revenue Funds	58,686,988	48,494,841	36,457,126	30,209,127	29,785,045
Delinquent Tax					
Revolving Fund	24,406,620	24,562,182	24,727,300	24,499,371	24,455,314
Internal Service Funds	33,348,990	28,328,085	28,842,629	29,923,482	31,152,062
Total Equity	\$ 138,589,076	\$ 123,469,534	\$ 106,740,012	\$ 100,583,753	\$ 100,399,600

Not all of the decrease in equity is due to the building project. In particular, the Revenue Sharing Reserve fund (discussed earlier) is responsible for \$4.6 million of the 2010 decrease in the Special Revenue Funds. In any case, beginning with 2011, we can see that equity is stabilizing. Despite the decreases, the County still has considerable equity in relation to expenditures. The table that follows illustrates this point:

	2011 Budgeted Expenditures	Estimated Equity	Equity as a % of Expenditures
General Fund	\$ 63,562,179	\$ 15,007,179	23.6%
Special Revenue Funds	80,373,379	29,785,045	37.1%
Delinquent Tax			
Revolving Fund *	2,761,967	24,455,314	885.4%
Internal Services Funds	21,356,890	31,152,062	145.9%
	\$ 168,054,415	\$ 100,399,600	59.7%

* It is important to note that the fund equity in the Delinquent Tax Revolving fund is significantly more than the cash balance since the fund has a large receivable.

Financial entities should ideally have sufficient fund balance to cover 10-15 percent of expenditures. The County continues to exceed this standard. However, it is important to note that a significant portion of the equity is not available for operations or is designated in some way. Consequently, although these funds may be accessible to the County, using them may have significant ramifications (i.e., increased expenditures) for future operations.

Expenditures

Like most organizations, the County faces continued increases in expenditures, and, over time, these increases negatively impact the provision of services.

Employee Insurance: Industry trends suggest annual increases in health care costs of 10 to 12 percent. As discussed earlier, the County continues work on several initiatives designed to lower health care costs. The study completed in the summer of 2010 also identified the need for wellness promotion. Research shows this to be an effective tool in lowering medical costs long-term because the earlier a chronic illness can be identified and treated, the lower the health claims attributed to that illness in the future.

Wellness programs are defined as programs designed to maintain or improve employee health before problems arise. Employee wellness programs have long been advocated as a way to decrease healthcare costs, reduce absenteeism, and increase productivity. From a management perspective, wellness programs also have the potential to improve recruitment and retention.

For maximum impact on employee health, a comprehensive wellness program should focus on: 1) increasing awareness of wellness issues (information) 2) supporting health management (personal change) and 3) promoting healthy work climates (organizational support). Priority Health meets the County's goals as an organization by focusing on the wellness of employees. All employees enrolled in a Priority Health plan would be enrolled in a prevention management plan. Additionally, many of the benefits incorporated in Priority Health's plans are focused on wellness, and come at no cost to the employees.

Legacy Costs: The County currently provides a defined benefit retirement system for employees through the Municipal Employees' Retirement System of Michigan (MERS). In February of 2009, the County received correspondence from (MERS) regarding the results of their most recent actuary study of the system as a whole. The actuary study found that lower employee turnover rates, higher rates of employee retirement, higher final average compensation and the sharp decline in investment market values required significant increases in the County's contributions (and all participants in MERS). The change in actuary assumptions and the adjustments necessary due to asset value loss have resulted in the following projected increases:

Actuarial/Other Issue	Year Affected	Estimated % Increase	Accumulated % Increase	Accumulated Estimated Cost
New Employee Turnover Rates	2010	10%	10%	\$485,355
Market Value Loss Adjustment *	2010	6%	16%	\$776,569
New Retirement Rates	2011	6%	22%	\$1,067,782
Increases in Final Average Compensation	2012	2%	24%	\$1,164,853

** Additional increases may be necessary if market returns do not improve as assumed.*

As mentioned earlier, the County completed an analysis of changing from a defined benefit program to a defined contribution program for new employees. The analysis indicated that annual costs for the defined benefit plan could go from just under \$5.9 million in 2011 to over \$13 million in the next 30 years.

In considering a change from the defined benefit pension to a defined contribution system, the analysis indicated that plans experience a short-term escalation in costs of varying magnitude before dropping and then leveling off at a lower level than that of the projected path of the current plan. Based on the scenarios presented, this equated to an additional \$4 million (5 percent) to \$8 million (7 percent) initially in order to see projected savings of \$8 million (7 percent) to \$52 million (5 percent) by the end of 30 years. The reason costs will initially rise is that there are no new employee contributions going into a division to continuously fund the current retirees. Therefore, a division must have enough assets on hand to payout any current and future liabilities, and the only way to ensure that payout is to build the assets to an actuarially determined level.

As a result, the Board determined that it would like to go in the direction of a defined contribution plan. However, because the County does not currently have resources to fund the \$4 - \$8 million short-term cost, implementation of the defined contribution plan for new employees has been delayed until fiscally feasible. In May of 2010, the Board approved a resolution formalizing that intent.

Legislative Issues

Child Care Fund: There are two areas of legislation that may impact the Child Care fund. The enforcement of a 1985 Supreme Court Administrative Order would require counties to maintain a ratio of one probation officer to every 6,000 children under the age of 19 within the County. The enforcement would cost the County an estimated \$1 million because the employees meeting the education requirements for probation officers (per the SCAO order), detention workers and caseworkers who are currently charged to the Child Care Fund, would be ineligible for State funding.

In addition, the State of Michigan and Children's Rights, Inc. Settlement would require all foster home placements to be in licensed homes. In general, in Ottawa County, youth placed with family are typically in unlicensed homes and youth in non-family placements are in licensed homes. Early estimates place the cost to the County at \$500,000 annually. Both of these issues are currently on the back burner, but the State's fiscal problems could rekindle efforts to enforce them.

Record Retention Legislation: The County has implemented a Justice Imaging System which automates the processing and transfer of court and legal documents. However, several changes are needed to update departmental rules and state legislation to recognize and approve technological advances in order for counties to utilize technology to its fullest extent. Legislation could permit the use of electronic signatures on court documents, electronic seals on documents, and electronic filing of court documents which will result in significant cost savings.

Binding Arbitration for County Corrections Officers (Act 312) - If binding arbitration legislation for corrections officers is approved, it will place a severe financial burden on the County unless the following points are incorporated to ensure a fair bargaining process: a) develop a selection process that requires arbitrator neutrality; b) internal comparisons are considered as a part of the pay formula; and c) the local unit of government's ability to pay is considered in any decisions.

Landfill Clean-up Costs

In 1990, the County was established the Solid Waste Clean-up fund with money received by Ottawa County from the settlement of litigation over the Southwest Ottawa Landfill. The fund's goal is to use the interest generated from the principal to cover ongoing annual costs of the landfill clean-

up. Significant capital improvements have been made to expedite the clean-up of the site. However, this has also resulted in higher annual clean-up costs. This, combined with extraordinarily low interest rates, is causing concern over the fund's ability to cover the clean-up costs. Current projections indicate the fund may be depleted by 2022. Consequently, the County may need to provide additional funding if necessary.

Revised Five Year Deficit Reduction Plan

Currently, Administration is developing a new five year deficit reduction plan to address the current projections. Specific strategies include:

- Continue a General Fund hiring freeze for new, full-time positions that result in a net increase in cost for the General Fund. Consideration will be given for positions that have an impact on service delivery. A review and analysis of need will be completed prior to filling vacant positions.
- Maintain five year projections with variables such as revenue sharing, commodity cost, millage rates, and funding sources to strategically determine the most fiscally responsible plan for millage increases and expenditure reductions
- Continue program evaluations to determine the costs and benefits provided by programs as a basis for the possible elimination or restructuring of programs that are not performing effectively and efficiently
- Review the potential change in the MERS defined benefit retirement system and implement replacement with a defined contribution benefit for new hires.
- Annual review of health insurance plan for appropriate changes
- Review and analysis of other fringe benefit costs
- Departmental efficiency studies to reduce cost
- Secure funding for technological advances that will create efficiencies and reduce future costs
- Comprehensive analysis of services provided by the County's departments and outside agencies to eliminate redundancy of services provided
- Performance measurements and ranking of mandated and discretionary services will be used in the analysis of programs for possible budgetary reductions
- Implementation of the budget principals approved by the Board of Commissioners to guide budget decisions

Financing Tools that Help Address Concerns

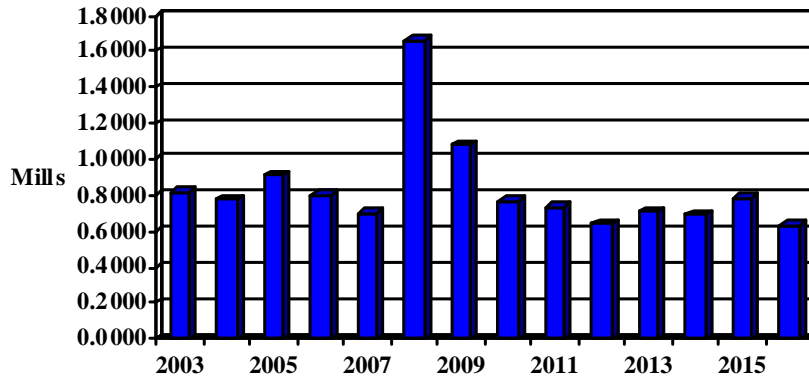
As budgeting becomes increasingly difficult, it is important to have alternate funding sources available. Long-term financial planning is addressed extensively in the County's Strategic Plan. The County Board adopted fiscal policies and procedures which specifically address the County's long-term financial needs through various Financing Tools which partially provide alternative funding sources. Funding provided by the Financing Tools for the 2011 Budget is as follows:

- Solid Waste Clean-up Fund (2271) is continuing to pay the clean-up cost on the Southwest Ottawa Landfill (\$292,000).
- Infrastructure Fund (2444) had been established to loan funds to municipalities for infrastructure development. The loans made since inception total \$2,155,000. Currently, the fund is also contributing \$125,000 per year toward the Fillmore expansion/Grand Haven building project for debt service payments. These payments will continue through 2027.
- Public Improvement Fund (2450) includes a portion (approximately \$188,000) of the 2011 debt service payments for the bonds issued in 2007 for the Fillmore/Grand Haven project. Beginning with the 2010 budget, \$300,000 of rent revenue that had previously been recorded in this fund will now be recorded in the General Fund for operations. The 2011 budget also includes this revenue diversion. The County anticipates this may continue through 2014 then gradually return to the Public Improvement fund by 2017.
- Stabilization Fund (2570) is providing the General Fund with approximately \$113,000 in interest earnings. In addition, the fund provides additional flexibility to deal with unexpected occurrences that have the potential to negatively impact finances.
- Delinquent Tax Revolving Fund (5160) is funding bond payments of \$2.5 million on five bond issues, and is contributing \$150,000 per year for debt service requirements on the Fillmore/Grand Haven project.
- Duplicating (6450), Telecommunications (6550), and Equipment Pool Funds (6641) provide equipment replacement and enhancement funding. The total amount of equipment requested from these funds in 2011 is just over \$2.2 million. Telecommunications is also contributing approximately \$150,000 per year for debt service requirements on the Fillmore/Grand Haven project.

Beginning with the 2010 budget, the commission revenue the County receives from the inmate phones at the jail that had previously been recorded in the Telecommunications fund will now be recorded in the General Fund and used for operations. The County anticipates this could continue through 2014 then gradually return to the Telecommunications fund by 2018. The 2011 budget for these commissions is \$140,000.

The Financing Tools play a major role in reducing our tax levy. The amount for 2011 equates to 0.7358 mills. The graph that follows shows the benefits, in lieu of millage, that the financing tools provide:

Summary of Financing Tools Benefits Equated to Mills

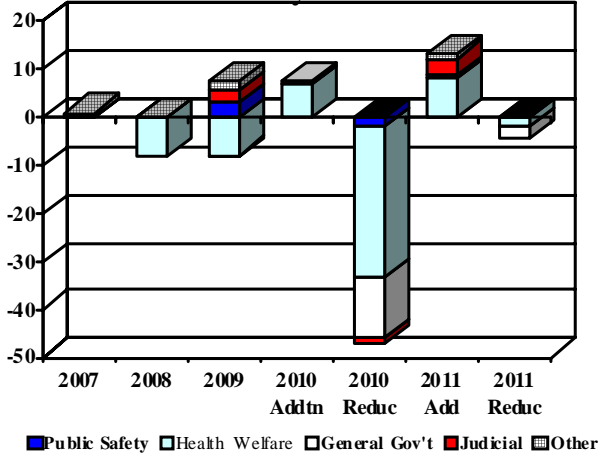


he amounts for 2008 and 2009 are much higher as they reflect the construction of the new Grand Haven Courthouse and the Fillmore Street addition. Several financing tools have participated in this endeavor.

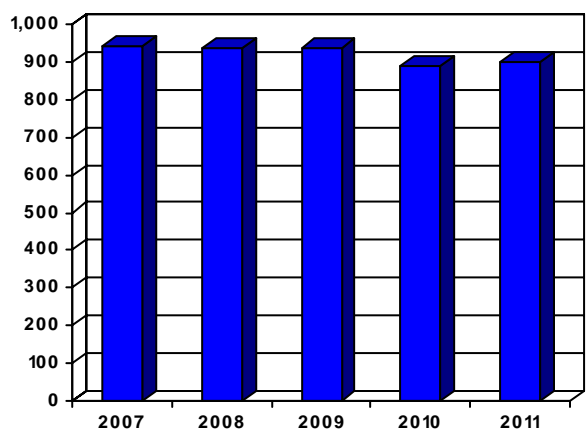
PROGRAMMATIC ISSUES

Staffing Needs: Ottawa County, the eighth largest county in the State of Michigan, is also the third fastest growing county in the State in 2009 as well. The population has grown by more than 22,000 during the past 10 years, resulting in additional service demands. Due to the budgetary concerns of recent years, the County imposed a General Fund hiring freeze for the 2006, 2007, and 2008 budgets. The hiring freeze affected requests for new permanent, full-time positions that would result in a net increase in General Fund expenditures unless the position is required for a new facility or required to meet critical citizen service needs. Due to increased service demands and community policing contractual requirements, the County added 6.3 full time equivalents in 2009. Full time equivalents decreased in 2010 mostly due to the reorganization of Community Mental Health that was in process at the time of adoption. New personnel approved with the 2011 budget include primarily grant funded positions. The graphs that follow show the increase in total full time equivalents in the County for 2007 - 2011 added/subtracted through the budget process and the total number of full time equivalents for 2007 – 2011:

Positions Added by Function 2007-2011



Ottawa County Full Time Equivalents



The 2011 budget process has resulted in an increase of 9.164 full time equivalents over all, net of increases of 13.03 full time equivalents. Full time equivalents in the Mental Health department show the largest increase – 5.9 full time equivalents. Mental Health is in an ongoing reorganization process and is adjusting staff as appropriate when funds are available. Michigan Works! is including 2.13 new full time equivalents in their 2011 budget, and may add additional positions (which have been approved by the Board) based on funding projections and caseload. Full time equivalents in the Drug Courts show an increase of 3.5. Positions *funded* by the General Fund are budgeted with a net reduction of 3.34 full time equivalents in 2011.

Equipment/Technology Needs: Although the County has been conservative with personnel additions, it has taken steps to help departments complete their work more efficiently. In many cases, the County, through the implementation and use of technology, has delayed or eliminated the hiring of additional staff. The County continues to look for opportunities to use existing technology to meet operational needs, improve efficiency and maintain a viable technical capability.

During 2010, the County expanded online public services, made enterprise content management workflow improvements, and installed a new Delinquent Tax system. Ongoing process reviews within the justice area which includes all courts, prosecuting attorney and Sheriff’s department were conducted as part of a long term effort to replace the existing County justice system. These reviews have resulted in development of design documents, process changes and applications to streamline County operations. The Information Technology Department is working with a consultant to perform the requirements gathering and process design. Internal staff and contracted programmers are developing software.

The County’s technology infrastructure continues to be adjusted to ensure continuity of operations by keeping equipment current through a consistent hardware replacement cycle. In addition, one major step to ensure continuity of operations in the event of a disaster completed in 2010 is the offsite replication of critical applications occurring between physically displaced locations as well as offline and offsite backup to secondary media. Consolidation of server and storage through server virtualization and storage area networks (SANs) has provided a more flexible and robust operating environment. The benefits include cost savings as a result of reduced power consumption, cooling requirements and hardware costs. These technologies enhance reliability by allowing server functions to be transferred to other physical servers during maintenance, replacement of failed hard drives without shutting down, and on-the-fly server and storage reconfiguration.

Public Health and Mental Health continue to improve their systems and work toward the goal of Electronic Medical Records (EMR). The AVATAR system used by Mental Health requires upgrades to provide capabilities related to scanning and storing medical records. This upgrade has been on hold pending vendor availability to complete a recommended system reconfiguration.

The contract with WebTecs, Inc. has been extended through December 2010. Since January, 2010 the following online applications have been added to the County web site:

- School Reporting
- MI Works! Event Registration
- District Court LT Case Extract Application
- Court House Self-Help Center
- Committee/Board/Intern Service Application

Marriage License Application
 Delinquent Tax Conversion to .Net (BS&A)
 Election Results Publishing
 Learning Management System - Sheriff
 Community Alert - Sheriff's Office
 Low Rez Dog License Lookup for Patrol Cars

During the remainder of 2010, the County plans to expand its online applicant capability by developing an internal electronic hiring slip component to streamline internal post-hiring procedures. Total revenue received through the County web site has increased by 95% from the same period in 2009 with convenience/technology fees up by 41% over 2009.

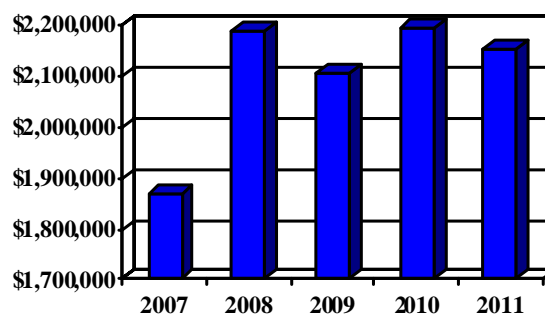
The Geographic Information Systems (GIS) site developed an application to support Holland Township by associating scanned design documents (As Builds) with parcels. In addition to speeding up the search and retrieval of documents, township first responders are able to use the additional data associated with multiunit facilities to identify exact locations during emergencies. Holland Board of Public Works has been added as a partner, increasing the total partnerships to 21.

In June, Park Township became the first partner to take advantage of the County's ability to host electronic documents. During 2010, the County also signed contracts with Spring Lake Township and Muskegon County to provide certain hosting functions. The hosting and partnerships developed with the County Web Site, GIS and ECM solutions have provided a means to improve services while sharing costs.

The Information Technology department completed a study of the County phone system and has selected a vendor to complete an upgrade. This upgrade will begin in the last quarter of 2010. The board has approved \$580,000 from the Telecommunications fund for this project. The recommended upgrade will extend the life of the current phone system for seven to ten years, provide consolidation of switches with redundancy, simplify management and provide additional capabilities including Call Center and E-mail/Voice integration, and reduce annual maintenance costs.

In addition to the initiatives above, the 2011 Budget includes approximately \$2.2 million for other equipment and technology needs. The following graph shows the dollar amount of equipment added each year from 2007 to 2011 during the budget process:

History of Approved Equipment



BOARD OF COMMISSIONERS GOALS

Goals and objectives were identified by the Board of Commissioners in a strategic/business plan adopted in March, 2006 and most recently updated in January, 2010. Many different programs and areas are included. The section that follows discusses goals and objectives that are specifically addressed in the 2009, 2010 or 2011 Budget.

Financial Stability:

Goal: 1) *To Maintain and Improve the Strong Financial Position of the County*

Objective: Advocate on legislative issues to maintain and improve the financial position of the County

Objective: Implement processes and strategies to deal with operational budget deficits

Objective: Reduce the negative impact of rising employee benefit costs on the budget

Objective: Maintain or improve bond ratings

Budget Ramifications: One of the key components of the County's legislative action plan is the lobbyist; the 2011 budget includes \$38,400 for a lobbyist to represent the County on legislative matters. The 2011 budget reflects significant changes to the health care plan for all employees. The 2010 budget included changes in office and prescription co-pays for non represented employees. These changes are anticipated to be included the bargaining unit contracts that expire in December of 2010. In addition, as discussed earlier, the County intends to discontinue the self-funded insurance program and purchase insurance for significant savings. Across all funds, the savings applied totaled \$4.3 million, and the County believes the savings may be greater once all the programs are put in place.

One of the strategies to deal with operational budgets is to complete an analysis of need prior to filling vacant positions. As indicated earlier, several positions will still be held vacant in 2011. In May of 2010, the Board approved a change in the pension of new employees once funding for the change has been identified. The County maintained their AAA rating with Moody's and Fitch and maintained their AA rating with Standard & Poors. The other objectives have already been met or are ongoing.

Communication:

Goal: 1) *To Maintain and Enhance Communication with Citizens, Employees, and Other Stakeholders*

Objective: Continue to improve the County website, miOttawa.org

Objective: Review and update a comprehensive communication plan to maximize communication with citizens

Objective: Continue to develop and implement methods of communicating with employee groups

Objective: Continue to improve communication with Commissioners

Objective: Evaluate communication with other key stakeholders

Budget Ramifications: The County's website, miottawa.org also assists in communicating with the public. The 2011 Budget includes \$234,000 for miottawa.org maintenance and development of new services discussed previously under "Technology." During 2010, the County began placing not

only board and committee meeting agendas on the website, but also the packet information that pertains to the items. Citizens and other interested parties can see the details of proposed board activity and discussion prior to meetings. A communication plan update is anticipated to be presented to the Board of Commissioners, but no budget impact is reflected in the 2011 budget. The 2011 budget also includes \$25,000 for an employee survey in the Protected Self-Funded Unemployment Fund.

During 2010, the County completed a \$20,000 citizen survey to better understand community priorities and assist in decision making. The last citizen survey was completed in 2008. Listed below are two questions asked on the 2008 and 2010 survey and the survey results:
Taxes and Services:

2010 Response	2008 Response	Question
38%	37%	In light of the current budget situation in Ottawa County, it is important to maintain existing county services and programs, even if it means having to pay higher taxes.
58%	53%	In light of the current budget situation in Ottawa County, it is important to keep taxes and fees as low as possible, even if it means reducing county services and programs.
4%	10%	Undecided/Don't know/Refused

Of the following list of problems and issues residents of Ottawa County which one problem or issue you are personally concerned about the most?

2010 Response	2008 Response	Question
45%	37%	Providing economic development and jobs
6%	14%	Protecting the public from crime and drugs
5%	5%	Controlling unplanned development and sprawl
12%	9%	Keeping local taxes and fees low
8%	7%	Maintaining and improving area roads
13%	6%	Improving the quality of area schools
3%	4%	Preserving prime farmland and open space
3%	3%	Providing quality basic city, township or county services
3%	6%	Protecting the environment in the area
1%	3%	Controlling traffic congestion
1%	3%	Undecided/Don't know/Refused

The results of this survey are reflected in the 2011 budget in that no increase in the millage has been included in the budget (even though the County could authorize one with a vote of the Board of Commissioners). Instead, services and costs have been reduced in the last two years to help balance the budget. During 2010, the County hired an economic development coordinator which will be discussed in the next section.

Quality of Life:

Goal: 1) *To Contribute to a Healthy Physical, Economic, & Community Environment*

Objective: Discuss and act upon road policy issues as appropriate

Objective: Consider opportunities to improve economic development in the region

Objective: Continue initiatives to preserve the physical environment

Objective: Continue initiatives to positively impact the community

Objective: Provide quality County facilities throughout the County

Budget Ramifications: The 2011 budget includes \$8,000 for the planning commission for consultant work with local units for transportation plans. In addition, the Energy Efficiency and Conservation Block grant recorded in the Grant Programs –Pass Thru fund (2750) includes up to \$518,000 for a signal optimization/synchronization study for western Ottawa County. These funds will be spent in 2010 and 2011.

In May of this year, the Board voted to fund an economic development coordinator in the Planning and Performance Improvement department (General Fund, 1010-7211) for the County to provide the oversight for all economic development initiatives undertaken by the County. The top priorities for this position are to administer the County's Brownfield Redevelopment Authority, implement a business incubator, and develop a coordinated economic development plan for Ottawa County. The 2011 budget for the Planning Commission includes \$25,000 to take advantage of economic attraction opportunities. The Planning and Performance Improvement budget also includes over \$51,000 for the County's economic development consultant.

In addition, because of the rapid growth in the County, concern over green space and waterway access has become increasingly important. The 2011 Parks and Recreation budget includes a .3165 mill levy for park development, expansion and maintenance. This levy was renewed by the citizens in August of 2008 and authorizes the levy for ten years. The 2011 Parks and Recreation budget includes a total of \$2.2 million for land acquisition and capital improvements to existing properties.

Administration:

Goals: 1) *To Maintain and Improve the Strong Financial Position of the County*

Objective: Review and evaluate the organization, contracts, programs, and services for potential efficiencies

Objective: Prioritize mandated and discretionary services

Objective: Continue implementation of outcome-based performance measurement systems

Objective: Examine opportunities for service-delivery with local units of government

Objective: Ensure the continuity of government in the event of a disaster

Objective: Continue the effective and efficient management of human resources

Budget Ramifications: The 2011 budget reflects the accumulated cost benefits of efficiency and organizational studies performed on the following departments: Equalization and Property Description and Mapping, Fiscal Services and Administrative Services, Parenting Plus, and Veteran's Affairs.

In January of 2010, the mandatory services study was presented to the Board and these programs were ranked. The County Board completed an additional ranking of discretionary services in

April of 2010, and these were used as an additional decision-making tool in the 2011 budget process. Specifically, \$15,000 was eliminated from the MSU Extension budget for the County contribution to the fair boards. Land-use planning resources have been redirected to economic development. Remonumentation has been reduced such that revenue equals expenditures. County-wide memberships and dues are down 4.8 percent in the 2011 budget. In addition, the 2011 budget includes the continuation of outcome based performance measures and program evaluations. During 2009 and 2010, the Planning and Performance Improvement department have been working with departments to further refine goals, objectives, and performance measures.

The Information Technology budget (Internal Service fund 6360) reflects partnering agreements with Park Township to provide imaging services Spring Lake Township and Muskegon County for various hosting services. The County will receive a portion of the convenience fees collected for the services. The County is also in discussion with municipalities within the County to provide website capabilities for their unit within miottawa.org, the County's website.

BUDGET SUMMARY

The 2011 budget reflects the on-going implementation and refinement of the action plans addressed in the Ottawa County Strategic Plan. The fluctuations between the 2010 estimate and 2011 budgets are the result of the previous discussion. A comparison of the 2010 estimate and 2011 budgets follows.

Comparison of Revenues for the General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Fund and Permanent Fund - Primary Government

Source	2010 Amended Budget	2010 Percent of Total	2011 Proposed Budget	2011 Percent of Total	Percent Increase (Decrease)
Taxes	\$ 42,479,050	26.1%	\$ 40,905,688	27.8%	-3.7%
Intergovernmental Revenue	71,444,210	43.7%	69,876,800	47.7%	-2.2%
Charges for Services	11,806,249	7.3%	12,976,613	8.8%	9.9%
Fines and Forfeits	991,230	0.6%	1,062,000	0.7%	7.1%
Interest on Investments	771,700	0.5%	588,557	0.4%	-23.7%
Rental Income	6,145,254	3.8%	5,998,254	4.1%	-2.4%
Licenses and Permits	667,867	0.4%	937,141	0.6%	40.3%
Other Revenue	2,363,508	1.5%	1,620,211	1.1%	-31.4%
Operating Transfers In	17,711,403	10.9%	11,685,090	7.9%	-34.0%
Fund Balance					
Use/(Contribution)	8,417,416	5.2%	1,369,274	0.9%	-83.7%
Total Revenues	\$ 162,797,887	100.0%	\$ 147,019,628	100.0%	-9.7%

Taxes serve as the primary revenue source for the General Fund, E-911, and Parks and Recreation Fund. The 2011 tax revenue budget includes levies for the following purposes:

	<u>Millage for 2011 Budget</u>
General Operations	3.6000
E-911	.4400
Parks and Recreation	<u>.3165</u>
	4.3572

As discussed earlier, the County is choosing to levy 3.6 mills rather than its maximum allowable. Consequently, the decrease in revenue is due completely to the decrease in taxable value. The County is estimating a decline in taxable value of 3.5 percent in 2011. However, the E-911 and Parks tax revenue are based on the 2010 taxable value which decreased by 4.05%. Consequently, the decline in tax revenue for 2011 is slightly higher than the estimated 3.5% decline in the 2011 taxable value.

Intergovernmental Revenue represents 47.7 percent of the Governmental funds revenue budget and is decreasing. Major fluctuations by fund/area follow.

General Fund	\$3,737,000
Public Health	(\$972,000)
Mental Health	1,251,430
Grant Programs - Pass Thru	(1,485,000)
Workforce Investment Act (WIA) Funds/ Community Action Agency/Weatherization	<u>(4,058,000)</u>
	<u>(1,526,570)</u>

Intergovernmental Revenue in the General Fund is increasing due to the anticipated reinstatement of State Revenue Sharing dollars (\$3.9 million). Other various state revenues in the General Fund are projected to decline. Intergovernmental revenue in the Health fund is decreasing primarily due to the expiration of the Pandemic Flu (H1N1) funding. Nearly \$790,000 is included in the 2010 budget, and the status of additional/carry over dollars was not known before budgets were finalized. In addition, the Health department projects that a lower number of vaccines (\$100,000) will be distributed to Ottawa County. The increase in Mental Health intergovernmental revenue is due to carry forward dollars and anticipated enrollment increases. Grant revenue from the State is actually budgeted to decrease.

During 2010, the County was awarded a \$2 million Energy Efficiency Community Development Block Grant (recorded in Grant Programs – Pass Thru, Special Revenue fund 2750). The County anticipates spending \$1.5 million of the grant in 2010, with the remainder budgeted for 2011. Workforce Investment Act (WIA) as well as the Community Action Agency (2870) and Weatherization (2890) programs reflect a decrease primarily due to the anticipated end of federal stimulus dollars. The 2010 amended budget includes \$3.9 million more in stimulus dollars than 2011. Some of these dollars may be carried over to 2011, but in observance with the County’s budgeting philosophy, nothing is budgeted in these funds until formal grant notification is received.

Charges for Services revenue, at 8.8 percent of total revenue, is increasing 9.9 percent. The main area of increase is in the General Fund. Specifically, charges to departments for indirect administrative costs are increasing \$524,000. During 2009, the new Grand Haven Courthouse facility

opened. The previous facility was fully depreciated, so facilities charges for the departments that occupy the building (mainly the Courts) increased significantly. The new facility is also significantly larger, resulting in greater operational charges as well.

In addition, the District Court reviewed all of the fees not governed by statute. Beginning in July of 2010, all civil infraction fines were increased by 10%. The Court also instituted a new probation oversight fee of \$15 per month for new parolees. Various other District Court fees were also adjusted, resulting in an increase of \$310,000. Last, reimbursements from the State for the housing of jail inmates has been reinstated for part of 2010 and 2011. The County has also begun to house Muskegon County parolees for a fee as well. The two together added over \$200,000 to the 2011 budget.

Interest on Investments reflects a decrease of \$183,000 or 23.7 percent. The decrease is due to a combination of low return rates on allowable investments and the lower cash balances of the County discussed earlier. Specifically, some of the County's long term investments are coming due, and the investment vehicles available now have low interest rates.

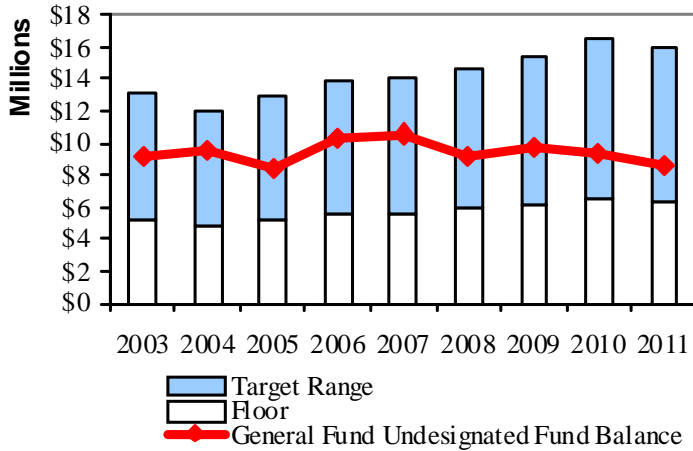
Licenses and Permits revenue is increasing because the County instituted a new 3 year dog license (the current licenses are annual). This change is resulting in a one year increase followed by two years of substantially lower revenue.

Other Revenue is decreasing primarily in the Parks and Recreation fund. During 2010, the department is receiving a one time grant from the Great Lakes Fishery Trust for the Holland Harbor Access Project. In addition, housing fees from other counties are also decreasing in the Child Care fund. Specifically, the contract with VanBuren County for bed space was terminated. Although the County has added contracts with other counties for bed space, the total number of beds rented is down. As gender specific and other specialty programs are added, the County anticipates additional bed rentals.

Operating Transfers In revenue is decreasing in the General Fund because the Revenue Sharing Reserve fund will be depleted in early 2011 (\$4.2 million). In addition, the 2010 budget includes a \$1 million transfer from the Stabilization fund (though no actual transfer is anticipated at this point). The 2011 budget does not include a transfer from this fund. The 2010 budget includes \$311,000 for the remaining costs of the Grand Haven Courthouse construction. The operating transfer to the Health fund is decreasing \$245,000. Several fees were increased as part of the user fee study, and lower health insurance costs both contributed to the decrease in the amount needed from the General Fund.

Fund Balance usage is decreasing for several reasons. As discussed under operating transfers, \$4.7 million is being transferred from the Revenue Sharing Reserve Fund to the General Fund in 2010 which nearly depletes the fund at 12/31/2010; only \$423,000 will be transferred in 2011. The 2010 budget also included the use of \$1 million from the Stabilization fund; nothing is budgeted from the fund in 2011. Also in 2010, the Parks and Recreation fund is budgeted to use \$1 million of fund balance in connection with land purchases and capital improvements. Fund balance usage of \$452,000 is budgeted in 2010 in the Landfill Clean-up fund for the completion of the upgrade to the clean-up project. However, the 2011 General Fund budget includes \$1 million of fund balance use in 2011 versus \$500,000 in 2010. The good news is that the County does not anticipate using significant fund balance in the General Fund in 2010.

**General Fund Targeted and Actual
Undesignated Fund Balance**



It is important to note that the undesignated fund balance will be maintained at the level indicated by County's financial policies (10% - 15% of the actual expenditures of the most recently completed audit). The graph to the left illustrates the County's compliance with the policy.

Comparison of Expenditures for the General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Fund, and Permanent Fund - Primary Government

Use	2010 Amended Budget	2010 Percent of Total	2011 Proposed Budget	2011 Percent of Total	Percent Increase (Decrease)
Legislative	\$531,464	0.3%	\$471,519	0.3%	-11.3%
Judicial	15,001,086	9.2%	14,846,273	10.1%	-1.0%
General Government	18,316,358	11.3%	16,226,736	11.0%	-11.4%
Public Safety	29,882,287	18.4%	29,801,070	20.3%	-0.3%
Public Works	1,522,703	0.9%	1,328,446	0.9%	-12.8%
Health & Welfare	69,067,157	42.5%	63,892,402	43.5%	-7.5%
Culture & Recreation	6,310,939	3.9%	4,537,232	3.1%	-28.1%
Community & Economic Development	707,284	0.4%	689,098	0.5%	-2.6%
Other	686,837	0.4%	846,298	0.6%	23.2%
Capital Projects	311,139	0.2%	0	0.0%	-100.0%
Debt Service	3,151,432	1.9%	3,145,464	2.1%	-0.2%
Operating Transfers Out	17,309,201	10.6%	11,235,090	7.6%	-35.1%
Total Expenditures	\$162,797,887	100.0%	\$147,019,628	100.0%	-9.7%

Legislative expenditures are decreasing because the 2010 budget includes \$20,000 for a citizen survey and reduced costs for health insurance in 2011. In addition, during 2010, the compensation committee recommended and the Board of Commissioners approved a 10 percent reduction in the Board members' compensation.

Judicial expenditures are decreasing slightly; much of the decrease is due to grant reductions. In particular, the 2010 budget includes a \$350,000 Safe Havens pass through grant related to supervised child visitation. The grant and reductions in health insurance account for the decreased expenditures. The decrease would have been more, but charges for indirect administrative costs are increasing significantly for judicial functions because most of these departments occupy the new Grand Haven Courthouse as discussed under Charges for Services revenue.

General Government expenditures are decreasing 11.4 percent. The 2010 budget includes \$1.5 million for the one time Energy Efficiency Community Development Block Grant discussed under intergovernmental revenue. As with the other functions, decreases in health insurance also resulted in lower expenditures. The County also anticipates lower utilities costs due to energy efficiency changes made at all County facilities, and the 2010 budget reflects election expenses. Last, the Register of Deeds Technology fund reflects the final payment for the new software purchased (\$123,000) in 2010.

Public Safety expenditures, representing 20.3 percent of total expenditures, are essentially staying steady, but the totals are misleading. The Jail Health Services budget (2010 - \$826,000) had previously been recorded as a health and welfare function. Effective with the 2011 budget, the expenditures will be combined with the Jail (public safety function). Health insurance costs, on the other hand, are decreasing by \$634,000 over all public safety functions. The Sheriff 9/30 Grant Fund is \$165,000 less due to fluctuations in grant awards. Last, the payment to the Ottawa County Central Dispatch Authority, which is based on the tax levy associated with the function, is \$177,000 less due to declining taxable value.

Public Works expenditures are decreasing by 12.8 percent due to the completion of the recapping project at the landfill. The project began in 2005 and the County has paid over \$2 million to date, and the Ottawa County, Michigan Insurance Authority has paid an additional \$1.8 million. The project was the result of a lawsuit filed by the State of Michigan against the County

Health and Welfare expenditures, representing 43.5 percent of total expenditures is decreasing by 7.5 percent. As discussed previously, approximately \$826,000 is due to the move of the Jail health program to the Jail (public safety function). Expenditures for the Health fund are \$1.2 lower in total. The 2010 budget includes nearly \$400,000 more for the pandemic flu (H1N1) grant. The 2011 budget for vaccines also reflects fewer clients coming in for vaccines (\$100,000). Health insurance charges in the Health fund are decreasing \$302,000 in 2011.

As discussed previously under intergovernmental revenue, Michigan Works!/Community Action Agency programs are decreasing by \$4.1 million for reasons discussed under intergovernmental revenue. Conversely, the Mental Health budget is increasing by \$1.3 million or 3.9%. Significantly more will be spent on developmentally disabled child case management and mentally ill adult case management.

Culture and Recreation expenditures are recorded in the Parks and Recreation Fund (2081) and will vary depending on the land acquisition and capital improvement endeavors. The 2010 capital outlay budget is \$4 million which includes \$2 million for land acquisition and \$1.9 million for various park improvement projects. The 2011 capital outlay budget is \$2.2 million which includes \$200,000 for land purchases, \$730,000 for the Olive Shores improvement project, \$746,000 for the Holland Country Club restoration, and various other, smaller projects.

Capital Projects reflects the final expenditures of the Grand Haven Courthouse project in 2010. No capital construction projects have been planned for 2011 other than those in the Parks and Recreation fund.

Operating Transfers Out are decreasing for the same reasons discussed under operating transfers in. The amount is slightly different due to funds having different year ends.

CHANGES TO 2011 DEPARTMENTAL REQUESTS

Changes to the 2011 department budget requests were made to provide adequate funding for County services while maintaining fiscal responsibility. Not all budget requests were recommended. In keeping with the County's policy of zero-based budgeting, appropriate documentation and justification were required for new and existing budget requests.

General Fund

The 2011 General Fund budget as proposed by departments included revenues of \$62,401,702 with associated expenditures of \$66,782,106. The major adjustments to the 2011 Budget include:

Revenues:

2011 General Fund Budget Proposed by Departments	\$62,401,702
Analysis and fine tuning of tax projections	294,000
Diversion of rent revenue from the Public Improvement Fund	300,000
Diversion of jail phone commission revenue (current and prior years) from Telecommunications	200,000
Correction to Circuit Court revenue	(305,000)
Adjustments to District Court projections	(400,000)
Additional indirect cost to be charged to Michigan Works!	86,000
Anticipated reinstatement of PA 237 & Contract with Muskegon Probatio	276,000
Decreases in rent revenue resulting from reduced costs	(165,000)
Decreases in contributions from local units resulting from reduced costs	(73,000)
Reflect estimated 6.5% reduction in revenue sharing	(271,000)
Anticipated utility rebates	190,700
Other miscellaneous adjustments	(34,223)
 Total General Fund Revenue Proposed by Finance and Administration Committee	 <hr/> 62,500,179
Budget use of fund balance	<hr/> 1,000,000
Total Revenues and Use of Fund Balance	<hr/> <hr/> \$63,500,179

Expenditures

2011 General Fund Budget Proposed by Departments	\$66,782,106
Anticipated savings from health care plan changes	(2,416,000)
Reduced operating transfer to the Friend of the Court based on revised revenue estimates	(173,700)
Reduction to reflect health insurance opt outs	(476,000)
Reduction for anticipated vacancies	(122,000)
Child Care Fund budgets increased based on current activity	52,000
Added data processing charges to budgets submitted before available	395,000
Adjusted for revised retirement rates from MERS	(110,000)
Reduction to Sheriff and Jail operational supplies based on historical need	(396,000)
Other miscellaneous adjustments	(35,227)
 	<hr/>
Total General Fund Expenditures Proposed by Finance and Administration Committee	<u>\$63,500,179</u>

SPECIAL REVENUE, DEBT SERVICE, CAPITAL PROJECTS AND PERMANENT FUNDS

In the 9/30 Judicial Grant Funds, both revenue and expenditures were adjusted to reflect amounts in the grant applications and approvals (as they came in). Expenditures in the Public Health Fund (Special Revenue Fund 2210) were decreased primarily due to the change in health insurance rates (the operating transfer was adjusted accordingly). As discussed in the budget balancing for the General Fund, \$300,000 of rent revenue will be diverted from the Public Improvement Fund, so the fund's revenue is lower than originally budgeted.

Certain Workforce Investment Act Funds were increased from the original departmental request upon notification of grant approvals (\$3.6 million). Sheriff Grant Programs was increased by \$432,000 upon notification of their grant award for port security. The remaining funds had no significant changes made to their 2011 budget requests other than changes to their health insurance budgets.

CONCLUSION

Ottawa County's vision is *to be the location of choice for living, working, and recreation*. The mission states that *the County is committed to excellence and the delivery of cost-effective public services*. To accomplish the vision and mission of the County, long term strategies and financial planning have been implemented for several years.

Ottawa County, through its Strategic Plan and financing tools, has placed itself at the forefront by creating long-term strategies to address space needs, provide for equipment replacement, resolve insurance issues, meet human resource needs, fund statutory mandates, and provide public service and quality of life for our citizens.

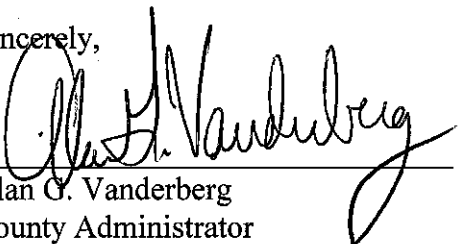
With financial forecasting and the creation of long-term financing tools, the County has positively impacted future financial decisions and the County's financial stability. These tools permit the County to reduce taxes to County residents, maintain the County's bond rating, and control costs to departments. Finances continue to be carefully balanced in order to maintain or improve the outstanding bond ratings that save significant taxpayer dollars when the County issues debt or when townships use the County bond ratings for water and sewer system bonds.

The County is projecting operational deficits over the next five years as a result of the declining tax revenue, the possible reduction in State Revenue Sharing, and the increasing cost for employee benefits. Ottawa County also remains one of the fastest growing counties in Michigan which increases the need for services to the public. The downturn in the economy has also had an impact on the need for services by citizens. With the increase in service requirements and the need to control expenditures, it is essential that the County keep pace with technology in order to improve efficiency and to deliver quality services to the public in a cost effective manner.


The 2009 budget continued addressing the projected operational deficits with a balanced approach of increasing revenues, reducing expenditures, and using one time monies. This philosophy has continued with the 2011 budget. The budget reflects the implementation of the County's strategic plan, long-range strategies, and an array of tools in balancing the budget. The budget continues to emphasize responsibility, restraint, and reinforcement of the County vision and mission.

The County has continued to control expenditures through long range planning to ensure the fiscal stability of the County. With Ottawa County's fiscal restraint and long-term planning, the County will continue to maintain its financial strength and tradition of providing exemplary services to the public.

Sincerely,



Alan G. Vanderberg
County Administrator



Robert Spaman
Fiscal Services Director

The Ottawa County Board of Commissioners

of the County of Ottawa

Grand Haven, Michigan

RESOLUTION TO APPROVE 2011 OPERATING BUDGET

At a meeting of the Board of Commissioners of the County of Ottawa, Ottawa County, Michigan, held at the Ottawa County Administrative Annex, Olive Township, Michigan, in said County on October 26, 2010, at 1:30 p.m. local time.

PRESENT: Members –

ABSENT: Member –

The following preamble and resolution were offered by _____ and supported by _____.

WHEREAS, Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act" requires that an appropriation ordinance be adopted by this County Board of Commissioners in order to implement the operating budget of the County of Ottawa for 2011; and

WHEREAS, a notice regarding the proposed budget was published in local newspapers as required; and

WHEREAS, this County Board of Commissioners wishes to be in compliance with said State legislation; and

WHEREAS, this County Board of Commissioners through its Finance and Administration Committee, has duly deliberated, held public hearings according to law and reviewed the proposed 2011 Budgeted Revenue and Expenditures totaling \$210,193,582 and \$227,817,698, respectively, and this ordinance is prepared on the basis of said budget; and

WHEREAS, the budget anticipates no deficits as a result of any operations for 2011 and all funds have sufficient revenues and/or fund balance to meet their expenditure needs;

NOW, THEREFORE, BE IT RESOLVED that department revenues and expenditures are hereby adopted as budgeted in the "2011 Ottawa County Budget" (by line item as attached).

BE IT FURTHER RESOLVED, that the foregoing annual appropriations will be used where budgeted to support the total budgeted general operating activities along with all other Federal, State, local, private and user revenues; and

BE IT FURTHER RESOLVED, that this Appropriation Ordinance be fully spread upon the official minutes of this Commission; and

BE IT FURTHER RESOLVED, that all persons responsible for the administration of this budget be duly advised of the contents of Public Act 621 of 1978 and their respective appropriations and responsibilities for the administration of the same; and

BE IT FURTHER RESOLVED, that the County Treasurer is hereby ordered to collect 3.6000 mills for general operations and .4400 mills for the operation of the Ottawa County Central Dispatch Authority; and .3165 mills for Park development, expansion and maintenance, and

BE IT FURTHER RESOLVED, that transfers of any unencumbered balance, or any portion thereof, in any appropriation account to any other appropriation account may not be made without approval by the Board of Commissioners acting through its Finance Committee, except that transfers within a fund may be made by the County Administrator and Fiscal Services Director if the amount to be transferred does not exceed \$50,000. Any transfer which increases the total amount appropriated under this budget must be ratified, on a monthly basis, by the Board of Commissioners acting through its Finance and Administration Committee.

FURTHER BE IT RESOLVED THAT all resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same are hereby rescinded.

YEAS: Members -

NAYS: Members –

ABSTAIN: Members –

RESOLUTION DECLARED ADOPTED.

Chairperson, Philip Kuyers

County Clerk, Daniel Krueger

Certification

I, the undersigned, duly qualified Clerk of the County of Ottawa, Michigan, do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the Board of Commissioners of the County of Ottawa, Michigan, at a meeting held on October 26, 2010, the original of which is on file in my office. Public notice of said meeting was given pursuant to and in compliance with Act No. 267, Public Acts of Michigan, 1976, as amended.

IN WITNESS WHEREOF, I have hereto affixed my official signature this 26th day of October, A.D., 2010.

County Clerk, Daniel Krueger

COUNTY OF OTTAWA

COMPARATIVE ANALYSIS OF 2010-2011 BUDGETS

REVENUES

<u>SOURCE</u>	<u>PERCENT OF TOTAL</u>	<u>2011</u>	<u>2010</u>	<u>PERCENT OF INCREASE (DECREASE)</u>
TAXES	17.96%	\$40,905,688	\$42,479,050	-3.70%
INTERGOVERNMENTAL REVENUE	49.01%	\$111,657,220	\$103,331,390	8.06%
CHARGES FOR SERVICES	13.76%	\$31,353,474	\$44,549,927	-29.62%
FINES & FORFEITS	0.47%	\$1,062,000	\$991,230	7.14%
INTEREST ON INVESTMENTS	0.31%	\$712,234	\$1,305,200	-45.43%
RENTAL INCOME	2.63%	\$5,998,254	\$6,145,254	-2.39%
LICENSE & PERMITS	0.41%	\$937,141	\$667,867	40.32%
OTHER	0.83%	\$1,887,481	\$2,749,778	-31.36%
OPERATING TRANSFERS IN	5.13%	\$11,685,090	\$17,711,403	-34.03%
BOND PROCEEDS	1.75%	\$3,995,000	\$0	N/A
FUND BALANCE USE	7.74%	\$17,624,116	\$15,354,466	14.78%
TOTAL REVENUES ¹	100.00%	\$227,817,698	\$235,285,565	-3.17%

EXPENDITURES

<u>ACTIVITY</u>	<u>PERCENT OF TOTAL</u>	<u>2011</u>	<u>2010</u>	<u>PERCENT OF INCREASE (DECREASE)</u>
LEGISLATION	0.21%	\$471,519	\$531,464	-11.28%
JUDICIAL	6.52%	\$14,846,273	\$15,001,086	-1.03%
GENERAL GOVERNMENT	7.12%	\$16,226,736	\$18,316,358	-11.41%
PUBLIC SAFETY	14.80%	\$33,716,505	\$35,000,497	-3.67%
PUBLIC WORKS	20.27%	\$46,174,904	\$43,941,893	5.08%
HEALTH AND WELFARE	28.05%	\$63,892,402	\$69,067,157	-7.49%
CULTURE & RECREATION	1.99%	\$4,537,232	\$6,310,939	-28.11%
COMMUNITY & ECONOMIC DEVELOPMENT	0.30%	\$689,098	\$707,284	-2.57%
OTHER GOVERNMENTAL FUNCTIONS	0.37%	\$846,298	\$686,837	23.22%
CAPITAL PROJECTS	9.27%	\$21,120,000	\$13,209,139	59.89%
DEBT SERVICE	6.17%	\$14,061,641	\$10,225,799	37.51%
OPERATING TRANSFERS OUT	4.93%	\$11,235,090	\$22,287,112	-49.59%
TOTAL EXPENDITURES ¹	100.00%	\$227,817,698	\$235,285,565	-3.17%

¹ Figures include the following component units of the County: Ottawa County Road Commission, Ottawa County Public Utilities, the Ottawa County Drain Commission and Ottawa County Central Dispatch.

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>						
	General Fund 1010	Parks & Recreation 2081	Friend of the Court 2160	9/30 Judicial Grants 2170	Health 2210	Mental Health 2220	Solid Waste Clean - Up 2271
	Fund Balance	(\$944,594)	\$51,048				
SOURCES:							
Revenue							
Taxes	\$37,870,625	\$3,030,563					
Intergovernmental Revenue	\$8,359,486	\$1,049,400	\$2,049,081	\$426,023	\$3,656,836	\$33,853,333	
Charges for Services	\$10,336,666	\$351,560	\$265,160		\$615,379	\$614,023	
Fines & Forfeits	\$1,062,000						
Interest on Investments	\$289,160	\$72,242				\$36,000	\$39,643
Rental Income	\$3,053,368	\$52,515				\$99,734	
Licenses & Permits	\$401,500				\$535,641		
Other	\$740,429	\$32,000			\$210,747	\$50,250	
Operating Transfers In	\$442,351		\$816,829	\$21,271	\$4,060,695	\$563,108	
Bond Proceeds							
Total Revenue	<u>\$62,555,585</u>	<u>\$4,588,280</u>	<u>\$3,131,070</u>	<u>\$447,294</u>	<u>\$9,079,298</u>	<u>\$35,216,448</u>	<u>\$39,643</u>

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	General Fund 1010	Parks & Recreation 2081	Friend of the Court 2160	9/30 Judicial Grants 2170	Health 2210	Mental Health 2220	Solid Waste Clean - Up 2271
ACTIVITIES:							
Expenditures							
Legislative	\$471,519						
Judicial	\$10,319,818		\$3,131,070	\$447,294			
General Government	\$15,218,097						
Public Safety	\$24,238,528						
Public Works	\$461,000						\$292,000
Health & Welfare	\$775,957				\$9,079,298	\$35,216,448	
Culture & Recreation		\$4,537,232					
Community & Economic Development	\$689,098						
Other Government Functions	\$846,298						
Capital Projects							
Debt Service							
Operating Transfers Out	\$10,479,864						
Total Expenditures	<u>\$63,500,179</u>	<u>\$4,537,232</u>	<u>\$3,131,070</u>	<u>\$447,294</u>	<u>\$9,079,298</u>	<u>\$35,216,448</u>	<u>\$292,000</u>
Revenue Over (Under)							
Expenditures	<u>(\$944,594)</u>	<u>\$51,048</u>					<u>(\$252,357)</u>

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Landfill Tipping Fees 2272	Transportation System 2320	Farmland Preservation 2340	Planning Commission 2420	Infra- structure 2444	Public Improvement 2450	Homestead Property Tax 2550	Register of Deeds Automation Fund 2560
Fund Balance	(\$85,377)		\$200		(\$80,778)	\$250,146	(\$37,973)	\$84,998
SOURCES:								
Revenue	<hr/>							
Taxes							\$4,500	
Intergovernmental Revenue		\$157,569						
Charges for Services	\$300,000							\$235,000
Fines & Forfeits								
Interest on Investments					\$44,222	\$50,673	\$345	\$4,264
Rental Income						\$410,048		
Licenses & Permits								
Other	\$32,500		\$200					\$230
Operating Transfers In								
Bond Proceeds								
Total Revenue	<u>\$332,500</u>	<u>\$157,569</u>	<u>\$200</u>		<u>\$44,222</u>	<u>\$460,721</u>	<u>\$4,845</u>	<u>\$239,494</u>

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Landfill Tipping Fees 2272	Transportation System 2320	Farmland Preservation 2340	Planning Commission 2420	Infra- structure 2444	Public Improvement 2450	Homestead Property Tax 2550	Register of Deeds Automation Fund 2560
ACTIVITIES:								
Expenditures								
Legislative								
Judicial								
General Government						\$22,700	\$24,356	\$154,496
Public Safety								
Public Works	\$417,877	\$157,569						
Health & Welfare								
Culture & Recreation								
Community & Economic Development								
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out					\$125,000	\$187,875	\$18,462	
Total Expenditures	\$417,877	\$157,569			\$125,000	\$210,575	\$42,818	\$154,496
Revenue Over (Under)								
Expenditures	(\$85,377)		\$200		(\$80,778)	\$250,146	(\$37,973)	\$84,998

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Stabil- ization 2570	Prosecuting Attorney Grants 2601	Sheriff Grant Programs 2609	Sheriff Contracts 2610	Road Patrol 2661	Law Library 2690	Workforce Investment Act - ACP 2740	Workforce Investment Act - Youth 2741
Fund Balance								
SOURCES:								
Revenue								
Taxes								
Intergovernmental Revenue		\$140,400	\$492,170	\$4,387,209	\$190,700		\$707,928	\$1,081,368
Charges for Services								
Fines & Forfeits								
Interest on Investments								
Rental Income								
Licenses & Permits								
Other		\$360						
Operating Transfers In		\$70,821		\$235,230	\$155,457			
Bond Proceeds								
Total Revenue		<u>\$211,581</u>	<u>\$492,170</u>	<u>\$4,622,439</u>	<u>\$346,157</u>		<u>\$707,928</u>	<u>\$1,081,368</u>

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Stabil- ization 2570	Prosecuting Attorney Grants 2601	Sheriff Grant Programs 2609	Sheriff Contracts 2610	Road Patrol 2661	Law Library 2690	Workforce Investment Act - ACP 2740	Workforce Investment Act - Youth 2741
ACTIVITIES:								
Expenditures								
Legislative								
Judicial								
General Government		\$211,581						
Public Safety			\$492,170	\$4,622,439	\$346,157			
Public Works								
Health & Welfare							\$707,928	\$1,081,368
Culture & Recreation								
Community & Economic Development								
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out								
Total Expenditures		\$211,581	\$492,170	\$4,622,439	\$346,157		\$707,928	\$1,081,368
Revenue Over (Under)								
Expenditures								

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Workforce Investment Act - Adult 2742	Workforce Investment Act - 6/30 Grant Programs 2743	Workforce Investment Act - 12/31 Grant Programs 2744	Workforce Investment Act - 9/30 Grant Programs 2748	Workforce Investment Act - 3/31 Grant Programs 2749	Grant Programs Pass Thru 2750	Emergency Feeding 2800	Federal Emergency Mgt Agency 2810
Fund Balance								
SOURCES:								
Revenue								
Taxes								
Intergovernmental Revenue	\$818,203	\$1,984,934	\$304,889	\$3,495,234	\$4,740	\$591,012	\$65,000	
Charges for Services								
Fines & Forfeits								
Interest on Investments								
Rental Income								
Licenses & Permits								
Other								
Operating Transfers In						\$33,564		
Bond Proceeds								
Total Revenue	<u>\$818,203</u>	<u>\$1,984,934</u>	<u>\$304,889</u>	<u>\$3,495,234</u>	<u>\$4,740</u>	<u>\$624,576</u>	<u>\$65,000</u>	

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Workforce Investment Act - Adult 2742	Workforce Investment Act - 6/30 Grant Programs 2743	Workforce Investment Act - 12/31 Grant Programs 2744	Workforce Investment Act - 9/30 Grant Programs 2748	Workforce Investment Act - 3/31 Grant Programs 2749	Grant Programs Pass Thru 2750	Emergency Feeding 2800	Federal Emergency Mgt Agency 2810
ACTIVITIES:								
Expenditures								
Legislative								
Judicial								
General Government						\$522,800		
Public Safety						\$101,776		
Public Works								
Health & Welfare	\$818,203	\$1,984,934	\$304,889	\$3,495,234	\$4,740		\$65,000	
Culture & Recreation								
Community & Economic Development								
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out								
Total Expenditures	\$818,203	\$1,984,934	\$304,889	\$3,495,234	\$4,740	\$624,576	\$65,000	
Revenue Over (Under)								
Expenditures								

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Community Corrections 2850	State Revenue Sharing Reserve 2855	Community Action Agency 2870	Weather- ization 2890	Department of Human Services 2901	Child Care Circuit Court 2920	Child Care Social Services 2921	Soldier & Sailors 2930
Fund Balance		(\$423,889)						
SOURCES:								
Revenue								
Taxes								
Intergovernmental Revenue	\$242,000		\$567,157	\$1,319,517	\$175,000	\$3,742,759	\$1,000	
Charges for Services	\$168,825							
Fines & Forfeits								
Interest on Investments								
Rental Income								
Licenses & Permits								
Other	\$6,395		\$30,000		\$400	\$516,700		
Operating Transfers In	\$530,871		\$29,000		\$73,750	\$3,887,768	\$1,500	
Bond Proceeds								
Total Revenue	<u>\$948,091</u>		<u>\$626,157</u>	<u>\$1,319,517</u>	<u>\$249,150</u>	<u>\$8,147,227</u>	<u>\$2,500</u>	

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Community Corrections 2850	State Revenue Sharing Reserve 2855	Community Action Agency 2870	Weather- ization 2890	Department of Human Services 2901	Child Care Circuit Court 2920	Child Care Social Services 2921	Soldier & Sailors 2930
ACTIVITIES:								
Expenditures								
Legislative								
Judicial	\$948,091							
General Government								
Public Safety								
Public Works								
Health & Welfare			\$626,157	\$1,319,517	\$249,150	\$8,147,227	\$2,500	
Culture & Recreation								
Community & Economic Development								
Other Government Functions								
Capital Projects								
Debt Service								
Operating Transfers Out		\$423,889						
Total Expenditures	<u>\$948,091</u>	<u>\$423,889</u>	<u>\$626,157</u>	<u>\$1,319,517</u>	<u>\$249,150</u>	<u>\$8,147,227</u>	<u>\$2,500</u>	
Revenue Over (Under)								
Expenditures		<u>(\$423,889)</u>						

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>		<i>DEBT SERVICE FUND</i>	<i>CAPITAL PROJECTS FUND</i>	<i>PERMANENT FUND</i>	Total All Funds	
	Veterans Trust 2941	Compensated Absences 2980	Total Special Revenue	Total Debt Service	Total Capital Projects		Total Permanent Fund
Fund Balance		\$69,900	(\$424,082)			(\$598)	(\$1,369,274)
SOURCES:							
Revenue							
Taxes			\$3,035,063				\$40,905,688
Intergovernmental Revenue	\$13,852		\$61,517,314				\$69,876,800
Charges for Services		\$90,000	\$2,639,947				\$12,976,613
Fines & Forfeits							\$1,062,000
Interest on Investments		\$52,000	\$299,389		\$8		\$588,557
Rental Income			\$562,297	\$2,382,589			\$5,998,254
Licenses & Permits			\$535,641				\$937,141
Other			\$879,782				\$1,620,211
Operating Transfers In			\$10,479,864	\$762,875			\$11,685,090
Bond Proceeds							
Total Revenue	<u>\$13,852</u>	<u>\$142,000</u>	<u>\$79,949,297</u>	<u>\$3,145,464</u>		<u>\$8</u>	<u>\$145,650,354</u>

COUNTY OF OTTAWA
2011 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2011 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>		<i>DEBT SERVICE FUND</i>	<i>CAPITAL PROJECTS FUND</i>	<i>PERMANENT FUND</i>	<i>Total All Funds</i>
	Veterans Trust 2941	Compensated Absences 2980				
ACTIVITIES:						
Expenditures						
Legislative						\$471,519
Judicial			\$4,526,455			\$14,846,273
General Government		\$72,100	\$1,008,033		\$606	\$16,226,736
Public Safety			\$5,562,542			\$29,801,070
Public Works			\$867,446			\$1,328,446
Health & Welfare	\$13,852		\$63,116,445			\$63,892,402
Culture & Recreation			\$4,537,232			\$4,537,232
Community & Economic Development						\$689,098
Other Government Functions						\$846,298
Capital Projects						
Debt Service				\$3,145,464		\$3,145,464
Operating Transfers Out			\$755,226			\$11,235,090
Total Expenditures	<u>\$13,852</u>	<u>\$72,100</u>	<u>\$80,373,379</u>	<u>\$3,145,464</u>	<u>\$606</u>	<u>\$147,019,628</u>
Revenue Over (Under)						
Expenditures		<u>\$69,900</u>	<u>(\$424,082)</u>		<u>(\$598)</u>	<u>(\$1,369,274)</u>

COUNTY OF OTTAWA
SUMMARY OF 2011 BUDGET AND ESTIMATED FUND BALANCE
ALL BUDGETED FUNDS

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Permanent Fund	Total
Revenues:						
Taxes	\$37,870,625	\$3,035,063				\$40,905,688
Intergovernmental Revenue	8,359,486	61,517,314				69,876,800
Charges for Services	10,336,666	2,639,947				12,976,613
Fines and Forfeits	1,062,000					1,062,000
Interest on Investments	289,160	299,389			\$8	588,557
Rental	3,053,368	562,297	\$2,382,589			5,998,254
Licenses and Permits	401,500	535,641				937,141
Other Revenue	740,429	879,782				1,620,211
	62,113,234	69,469,433	2,382,589		8	133,965,264
Expenditures:						
Legislative	471,519					471,519
Judicial	10,319,818	4,526,455				14,846,273
General Government	15,218,097	1,008,033			\$606	16,226,736
Public Safety	24,238,528	5,562,542				29,801,070
Public Works	461,000	867,446				1,328,446
Health & Welfare	775,957	63,116,445				63,892,402
Culture & Recreation		4,537,232				4,537,232
Community & Economic Development	689,098					689,098
Other	846,298					846,298
Debt Service			3,145,464			3,145,464
Capital Projects						
	53,020,315	79,618,153	3,145,464		\$606	135,784,538
Revenue Over (Under) Expenditures	9,092,919	(10,148,720)	(762,875)		(598)	(1,819,274)
Operating Transfers In (Out)	(10,037,513)	9,724,638	762,875			450,000
Bond Proceeds						
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(944,594)	(424,082)			(598)	(1,369,274)
Fund Balance, Beginning of Year	15,951,773	30,209,127			6,368	46,167,268
Projected Fund Balance, End of Budget Year	\$15,007,179	\$29,785,045	None	None	\$5,770	\$44,797,994

COUNTY OF OTTAWA

GENERAL FUND

The General Fund is used to account for all revenues and expenditures applicable to general operations of the County except for those required or determined to be more appropriately accounted for in another fund. Revenues are derived primarily from property tax, intergovernmental revenues and charges for services.

**COUNTY OF OTTAWA
GENERAL FUND COMPARATIVE ANALYSIS
ACTUAL 2008 & 2009
BUDGET 2010 & 2011**

REVENUES

DEPT	DEPARTMENT NAME	ACTUAL 2008	ACTUAL 2009	ADOPTED BUDGET 2010	CURRENT	AMENDED BUDGET 2010	2011 BUDGET	2011 BUDGET	\$ CHANGE	% CHANGE
					YEAR 2010 ESTIMATED		PROPOSED BY DEPARTMENT	PROPOSED BY FINANCE COMMITTEE	2010 BUDGET TO PROPOSED 2011	2010 BUDGET TO PROPOSED 2011
1310	Circuit Court	\$237,647	\$226,731	\$243,700	\$231,200	\$243,700	\$548,100	\$249,350	\$5,650	2.32%
1360	District Court	\$2,985,542	\$2,889,338	\$3,124,000	\$3,301,421	\$3,179,006	\$3,958,654	\$3,558,600	\$379,594	11.94%
1370	Drug Court Planning	\$0	\$26,000	\$0	\$27,273	\$32,273	\$0	\$0	-\$32,273	-100.00%
1373	State Justice Institute	\$0	\$0	\$0	\$30,000	\$30,000	\$0	\$0	-\$30,000	-100.00%
1380	Circuit Court Strategic Planning Initiative	\$28,202	\$52,073	\$0	\$42,596	\$42,596	\$0	\$0	-\$42,596	-100.00%
1480	Probate Court	\$66,490	\$60,064	\$66,989	\$66,989	\$66,989	\$62,100	\$62,100	-\$4,889	-7.30%
1490	Circuit Court - Juvenile Services	\$124,797	\$124,703	\$130,556	\$169,483	\$160,854	\$151,496	\$158,496	-\$2,358	-1.47%
1492	Juvenile Accountability Incentive Block Grant	\$14,372	\$10,254	\$0	\$18,739	\$18,739	\$0	\$0	-\$18,739	-100.00%
1660	Family Counseling	\$25,493	\$23,505	\$20,000	\$22,000	\$20,000	\$27,000	\$23,000	\$3,000	15.00%
1910	Elections	\$26,678	\$22,909	\$11,500	\$11,500	\$11,500	\$23,150	\$23,150	\$11,650	101.30%
1920	Canvassing Board	\$0	\$0	\$100	\$100	\$100	\$100	\$100	\$0	0.00%
2010	Fiscal Services	\$4,180,978	\$3,601,224	\$3,585,120	\$4,253,017	\$4,067,184	\$3,970,848	\$4,291,188	\$224,004	5.51%
2150	County Clerk	\$568,447	\$526,235	\$618,500	\$579,950	\$626,200	\$605,745	\$644,245	\$18,045	2.88%
2250	Equalization	\$94	\$1,608	\$100	\$100	\$100	\$600	\$600	\$500	500.00%
2290	Prosecuting Attorney	\$173,257	\$176,109	\$181,580	\$181,580	\$181,580	\$192,154	\$198,640	\$17,060	9.40%
2360	Register of Deeds	\$1,706,168	\$1,593,248	\$1,365,200	\$1,532,000	\$1,365,200	\$1,415,320	\$1,521,500	\$156,300	11.45%
2450	Survey & Remonumentation	\$129,758	\$33,594	\$68,000	\$68,000	\$91,858	\$68,000	\$68,000	-\$23,858	-25.97%
2530	County Treasurer	\$39,428,892	\$38,246,217	\$37,313,892	\$36,896,847	\$37,418,872	\$40,007,394	\$40,155,300	\$2,736,428	7.31%
2570	Co-Op Extension	\$53,968	\$31,195	\$7,800	\$24,576	\$24,576	\$22,868	\$22,868	-\$1,708	-6.95%
2590	Geographic Information Systems	\$137,320	\$96,981	\$94,450	\$99,450	\$94,450	\$94,450	\$104,450	\$10,000	10.59%
2651	Facilities Maintce - Hudsonville Human Serv	\$62,091	\$63,269	\$69,333	\$69,281	\$69,333	\$67,707	\$66,359	-\$2,974	-4.29%
2652	Facilities Maintce - Holland Human Serv	\$195,718	\$200,789	\$223,214	\$215,011	\$223,214	\$227,308	\$210,673	-\$12,541	-5.62%
2653	Facilities Maintce - Fulton Street	\$70,534	\$67,679	\$79,557	\$79,481	\$79,766	\$80,210	\$74,908	-\$4,858	-6.09%
2655	Facilities Maintce - Holland Health Facility	\$193,184	\$200,302	\$205,870	\$205,664	\$205,870	\$196,721	\$191,652	-\$14,218	-6.91%
2658	Facilities Maintce - Grand Haven Health	\$137,893	\$136,876	\$153,727	\$150,639	\$153,955	\$212,388	\$146,334	-\$7,621	-4.95%
2659	Facilities Maintce - CMH Facility	\$227,845	\$231,194	\$256,628	\$253,381	\$256,628	\$263,848	\$242,095	-\$14,533	-5.66%
2660	Facilities Maintce - Coopersville	\$28,148	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
2665	Facilities Maintce - Juvenile Serv Complex	\$1,431,052	\$1,474,617	\$1,561,164	\$1,532,577	\$1,561,164	\$1,550,585	\$1,515,800	-\$45,364	-2.91%
2667	Facilities Maintce - Administrative Annex	\$59,450	\$49,509	\$344,697	\$344,156	\$344,697	\$47,386	\$342,830	-\$1,867	-0.54%
2668	Facilities Maintce - FIA	\$263,847	\$236,386	\$262,179	\$282,474	\$278,368	\$278,579	\$264,867	-\$13,501	-4.85%
2750	Drain Commission	\$44,605	\$26,123	\$37,500	\$24,500	\$37,500	\$40,600	\$31,600	-\$5,900	-15.73%
3020	Sheriff	\$198,649	\$225,653	\$183,028	\$226,011	\$192,810	\$225,000	\$239,000	\$46,190	23.96%
3100	West Mi Enforcement Team - Operations	\$17,084	\$2,944	\$14,672	\$14,672	\$14,672	\$19,000	\$14,935	\$263	1.79%
3113	COPS Holland/West Ottawa	\$62,534	\$55,026	\$65,812	\$67,331	\$65,812	\$70,386	\$67,439	\$1,627	2.47%
3119	City of Coopersville	\$469,387	\$502,923	\$532,162	\$536,066	\$532,162	\$554,647	\$519,106	-\$13,056	-2.45%
3120	City of Hudsonville	\$550,048	\$552,304	\$610,364	\$639,653	\$610,364	\$655,894	\$623,379	\$13,015	2.13%
3170	Blendon/Holland/Robinson/Zeeland (CITE)	\$40,265	\$42,296	\$44,771	\$40,693	\$44,771	\$47,180	\$44,804	\$33	0.07%
3200	Sheriff Training	\$37,228	\$27,511	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	0.00%
3250	Central Dispatch	\$4,233,130	\$4,374,007	\$4,412,196	\$4,417,168	\$4,412,196	\$4,234,630	\$4,234,630	-\$177,566	-4.02%

**COUNTY OF OTTAWA
GENERAL FUND COMPARATIVE ANALYSIS
ACTUAL 2008 & 2009
BUDGET 2010 & 2011**

REVENUES

DEPT	DEPARTMENT NAME	ACTUAL 2008	ACTUAL 2009	ADOPTED BUDGET 2010	CURRENT	AMENDED BUDGET 2010	2011 BUDGET	2011 BUDGET	\$ CHANGE	% CHANGE
					YEAR 2010 ESTIMATED		PROPOSED BY DEPARTMENT	PROPOSED BY FINANCE COMMITTEE	2010 BUDGET TO PROPOSED 2011	2010 BUDGET TO PROPOSED 2011
3310	Marine Safety	\$109,369	\$210,789	\$141,821	\$141,821	\$141,991	\$141,821	\$151,565	\$9,574	6.74%
3510	Jail	\$731,907	\$769,334	\$875,773	\$849,412	\$875,773	\$763,647	\$841,939	-\$33,834	-3.86%
3540	Local Corrections Academy Grant	\$4,850	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
3550	Excelling - Corr Env Grant	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
4260	Emergency Services	\$42,022	\$62,276	\$30,000	\$30,000	\$30,000	\$40,141	\$40,141	\$10,141	33.80%
4262	Solution Area Planner Grant	\$36,241	\$93,853	\$0	\$10,500	\$20,875	\$0	\$0	-\$20,875	-100.00%
4263	Haz Mat Response Team	\$40,246	\$38,720	\$29,055	\$28,613	\$29,055	\$34,176	\$34,175	\$5,120	17.62%
4265	Homeland Security Equipment Grant	\$37,665	\$0	\$60,000	\$81,775	\$81,775	\$60,000	\$60,000	-\$21,775	-26.63%
6039	Jail Health Services	\$0	\$9,954	\$18,367	\$9,000	\$18,367	\$0	\$0	-\$18,367	-100.00%
6300	Substance Abuse	\$964,247	\$944,420	\$1,000,944	\$1,000,944	\$1,000,944	\$956,755	\$956,755	-\$44,189	-4.41%
6480	Medical Examiners	\$15,201	\$14,460	\$12,000	\$13,600	\$13,600	\$31,225	\$31,225	\$17,625	129.60%
7210	Planning & Transportation	\$4,995	\$25,007	\$0	\$0	\$0	\$0	\$0	\$0	N/A
7211	Planner - Grants	\$9,201	\$441	\$0	\$0	\$0	\$0	\$30	\$30	N/A
9300	Transfers In Control	\$4,497,516	\$5,299,447	\$5,761,213	\$4,761,213	\$5,761,213	\$423,889	\$442,351	-\$5,318,862	-92.32%
TOTAL REVENUE		\$64,739,255	\$63,680,097	\$63,847,534	\$63,612,457	\$64,762,652	\$62,401,702	\$62,500,179	-\$2,262,473	-3.49%

**COUNTY OF OTTAWA
GENERAL FUND COMPARATIVE ANALYSIS
ACTUAL 2008 & 2009
BUDGET 2010 & 2011**

EXPENDITURES

DEPT	DEPARTMENT NAME	ACTUAL 2008	ACTUAL 2009	ADOPTED BUDGET 2010	CURRENT	AMENDED BUDGET 2010	2011 BUDGET	2011 BUDGET	\$ CHANGE	% CHANGE
					YEAR 2010 ESTIMATED		PROPOSED BY DEPARTMENT	PROPOSED BY FINANCE COMMITTEE	2010 BUDGET PROPOSED 2011	2010 BUDGET PROPOSED 2011
1010	Commissioners	\$558,168	\$539,273	\$528,829	\$530,719	\$529,929	\$510,942	\$463,493	-\$66,436	-12.54%
1290	Tax Allocation Board	\$1,196	\$1,210	\$1,425	\$1,425	\$1,535	\$3,735	\$8,026	\$6,491	422.87%
1310	Circuit Court	\$2,165,817	\$2,129,694	\$2,206,563	\$2,100,298	\$2,210,906	\$2,368,416	\$2,448,013	\$237,107	10.72%
1360	District Court	\$6,017,814	\$6,043,707	\$5,972,118	\$6,032,360	\$5,966,225	\$6,357,401	\$6,118,516	\$152,291	2.55%
1370	Drug Court Planning	\$0	\$902	\$0	\$20,583	\$32,273	\$0	\$0	-\$32,273	-100.00%
1373	State Justice Institute	\$0	\$0	\$0	\$33,000	\$33,000	\$0	\$0	-\$33,000	-100.00%
1380	Circuit Court Strategic Planning Initiative	\$23,923	\$50,679	\$0	\$42,596	\$42,596	\$0	\$0	-\$42,596	-100.00%
1480	Probate Court	\$797,354	\$773,903	\$805,344	\$775,763	\$809,811	\$807,418	\$759,840	-\$49,971	-6.17%
1490	Circuit Court - Juvenile Services	\$877,809	\$826,100	\$818,088	\$790,915	\$843,943	\$737,637	\$828,799	-\$15,144	-1.79%
1492	Juvenile Accountability Block Grant	\$15,969	\$11,395	\$0	\$20,820	\$20,820	\$0	\$0	-\$20,820	-100.00%
1520	Adult Probation	\$116,774	\$64,621	\$78,101	\$78,341	\$78,451	\$136,167	\$132,924	\$54,473	69.44%
1660	Family Counseling	\$36,771	\$38,530	\$35,645	\$35,645	\$35,645	\$0	\$27,086	-\$8,559	-24.01%
1670	Jury Board	\$8,569	\$3,530	\$11,020	\$11,020	\$11,020	\$5,650	\$4,640	-\$6,380	-57.89%
1910	Elections	\$309,979	\$76,813	\$265,168	\$241,158	\$251,688	\$105,008	\$106,413	-\$145,275	-57.72%
1920	Canvassing Board	\$5,476	\$0	\$6,000	\$6,000	\$6,000	\$960	\$960	-\$5,040	-84.00%
2010	Fiscal Services	\$1,176,564	\$1,277,390	\$1,201,973	\$1,236,407	\$1,271,773	\$1,343,524	\$1,270,623	-\$1,150	-0.09%
2100	Corporate Counsel	\$205,752	\$212,299	\$211,735	\$215,711	\$215,002	\$222,450	\$211,646	-\$3,356	-1.56%
2150	County Clerk	\$1,508,183	\$1,674,810	\$1,630,524	\$1,647,411	\$1,638,224	\$1,757,118	\$1,626,259	-\$11,965	-0.73%
2230	Administrator	\$382,994	\$427,489	\$455,119	\$414,384	\$455,344	\$424,345	\$414,781	-\$40,563	-8.91%
2250	Equalization	\$996,369	\$1,026,795	\$1,019,446	\$1,039,462	\$1,026,701	\$1,105,010	\$1,018,458	-\$8,243	-0.80%
2260	Human Resources	\$576,622	\$553,384	\$563,197	\$572,099	\$620,434	\$559,871	\$518,321	-\$102,113	-16.46%
2290	Prosecuting Attorney	\$3,221,436	\$3,204,689	\$3,314,218	\$3,295,011	\$3,312,595	\$3,274,975	\$3,295,099	-\$17,496	-0.53%
2330	Administrative Services	-\$1,719	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
2360	Register of Deeds	\$720,753	\$665,015	\$663,726	\$673,217	\$678,919	\$687,648	\$656,011	-\$22,908	-3.37%
2450	Survey & Remonumentation	\$665,760	\$349,931	\$160,732	\$85,752	\$92,058	\$107,187	\$68,027	-\$24,031	-26.10%
2470	Plat Board	\$896	\$473	\$2,731	\$2,731	\$2,736	\$2,283	\$2,368	-\$368	-13.45%
2530	County Treasurer	\$813,353	\$867,803	\$884,429	\$853,699	\$884,979	\$900,376	\$839,948	-\$45,031	-5.09%
2570	Co-Op Extension	\$563,956	\$538,911	\$366,478	\$396,359	\$393,943	\$401,176	\$369,242	-\$24,701	-6.27%
2590	Geographic Information System	\$589,506	\$486,373	\$505,095	\$505,495	\$505,095	\$523,826	\$496,224	-\$8,871	-1.76%
2610	Building Authority	\$2,558	\$866	\$2,250	\$2,250	\$2,250	\$1,460	\$1,460	-\$790	-35.11%
2651	Facilities Maintce - Hudsonville Human Ser	\$167,311	\$170,008	\$178,555	\$178,555	\$177,853	\$173,508	\$169,189	-\$8,664	-4.87%
2652	Facilities Maintce - Holland Human Serv	\$181,890	\$184,246	\$198,867	\$190,867	\$198,427	\$197,156	\$186,529	-\$11,898	-6.00%
2653	Facilities Maintce - Fulton Stree	\$66,713	\$63,005	\$71,141	\$71,141	\$71,203	\$71,870	\$66,568	-\$4,635	-6.51%
2654	Facilities Maintce - Grand Haven	\$674,865	\$703,836	\$700,572	\$665,461	\$672,468	\$618,142	\$608,236	-\$64,232	-9.55%
2655	Facilities Maintce - Holland Health Facility	\$281,819	\$203,596	\$205,664	\$205,664	\$205,089	\$196,721	\$188,094	-\$16,995	-8.29%
2656	Facilities Maintce - Holland District Court	\$241,033	\$224,700	\$225,405	\$207,405	\$225,334	\$209,143	\$206,322	-\$19,012	-8.44%
2658	Facilities Maintce - Grand Haven Health	\$67,814	\$65,869	\$79,671	\$76,671	\$79,808	\$138,420	\$132,116	\$52,308	65.54%
2659	Facilities Maintce - CMH Facility	\$181,249	\$184,893	\$201,961	\$198,961	\$201,658	\$196,303	\$187,675	-\$13,983	-6.93%

**COUNTY OF OTTAWA
GENERAL FUND COMPARATIVE ANALYSIS
ACTUAL 2008 & 2009
BUDGET 2010 & 2011**

EXPENDITURES

DEPT	DEPARTMENT NAME	ACTUAL 2008	ACTUAL 2009	ADOPTED BUDGET 2010	CURRENT	AMENDED BUDGET 2010	2011 BUDGET PROPOSED BY DEPARTMENT	2011 BUDGET PROPOSED BY FINANCE COMMITTEE	\$ CHANGE 2010 BUDGET PROPOSED 2011	% CHANGE 2010 BUDGET PROPOSED 2011
					YEAR 2010 ESTIMATED					
2660	Facilities Maintce - Coopersville	\$51,080	\$34,828	\$29,843	\$26,793	\$29,775	\$25,574	\$25,580	-\$4,195	-14.09%
2661	Facilities Maintce - Emergency Services	\$3,437	\$1,881	\$3,700	\$3,700	\$3,700	\$4,500	\$4,500	\$800	21.62%
2664	Facilities Maintce - 4th & Clinton	\$33,426	\$26,261	\$0	\$0	\$0	\$9,698	\$0	\$0	N/A
2665	Facilities Maintce - Juvenile Serv Complex	\$883,480	\$908,283	\$946,126	\$918,054	\$943,194	\$936,062	\$901,277	-\$41,917	-4.44%
2666	Facilities Maintce - 434 Franklin	\$611	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
2667	Facilities Maintce - Administrative Annex	\$706,241	\$700,330	\$702,546	\$683,718	\$695,575	\$711,224	\$686,730	-\$8,845	-1.27%
2668	Facilities Maintce - FIA	\$310,636	\$286,265	\$324,993	\$333,559	\$342,633	\$319,472	\$303,746	-\$38,887	-11.35%
2750	Drain Commission	\$631,130	\$644,778	\$665,020	\$699,504	\$666,415	\$640,540	\$634,929	-\$31,486	-4.72%
2800	Ottawa Soil & Water Conservation Dist.	\$27,244	\$28,596	\$29,916	\$29,916	\$29,916	\$20,766	\$20,766	-\$9,150	-30.59%
3020	Sheriff	\$7,741,017	\$8,158,447	\$8,332,240	\$8,369,204	\$8,371,922	\$8,997,166	\$8,230,169	-\$141,753	-1.69%
3100	West Mi Enforcement Team - Operations	\$564,866	\$620,976	\$642,891	\$648,393	\$646,754	\$690,315	\$646,078	-\$676	-0.10%
3113	COPS Holland/West Ottawa	\$93,334	\$82,130	\$98,728	\$100,494	\$99,178	\$105,053	\$100,329	\$1,151	1.16%
3119	City of Coopersville	\$469,388	\$502,925	\$532,162	\$536,066	\$534,772	\$554,647	\$519,106	-\$15,666	-2.93%
3120	City of Hudsonville	\$550,051	\$552,303	\$610,364	\$639,653	\$613,432	\$655,894	\$623,379	\$9,947	1.62%
3170	Blendon/Holland/Robinson/Zeeland (CITE)	\$82,000	\$85,966	\$90,766	\$91,342	\$91,343	\$96,589	\$91,835	\$492	0.54%
3200	Sheriff Training	\$37,228	\$27,511	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	0.00%
3250	Central Dispatch	\$4,260,366	\$4,369,930	\$4,412,396	\$4,406,173	\$4,412,396	\$4,229,757	\$4,235,780	-\$176,616	-4.00%
3310	Marine Safety	\$231,813	\$328,976	\$220,874	\$216,801	\$226,796	\$240,011	\$221,782	-\$5,014	-2.21%
3510	Jail	\$7,778,977	\$7,938,113	\$7,993,460	\$8,000,628	\$8,137,734	\$9,458,063	\$8,723,501	\$585,767	7.20%
3540	Local Corrections Academy Grant	\$5,392	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
3550	Excelling - Corr Env Grant	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
4260	Emergency Services	\$335,582	\$305,573	\$309,896	\$318,339	\$321,402	\$299,640	\$284,842	-\$36,560	-11.38%
4262	Solution Area Planner Grant	\$39,402	\$92,053	\$0	\$10,500	\$20,875	\$0	\$0	-\$20,875	-100.00%
4263	Haz Mat Response Team	\$75,215	\$74,893	\$58,046	\$57,226	\$57,683	\$68,351	\$68,349	\$10,666	18.49%
4265	Homeland Security Equipment Grant	\$37,556	\$0	\$60,000	\$81,775	\$81,775	\$89,374	\$60,000	-\$21,775	-26.63%
4300	Animal Control	\$398,784	\$372,576	\$398,890	\$388,765	\$400,348	\$415,115	\$403,378	\$3,030	0.76%
4450	Drain Assessments	\$73,561	\$283,211	\$466,500	\$466,500	\$466,500	\$438,500	\$461,000	-\$5,500	-1.18%
6039	Jail Health Services	\$0	\$627,251	\$866,125	\$789,962	\$825,962	\$0	\$0	-\$825,962	-100.00%
6300	Substance Abuse	\$414,123	\$407,929	\$432,472	\$432,472	\$432,472	\$478,378	\$413,378	-\$19,094	-4.42%
6480	Medical Examiners	\$303,664	\$251,513	\$256,547	\$256,547	\$258,147	\$257,780	\$257,439	-\$708	-0.27%
6810	Veterans Burial	\$40,905	\$50,178	\$55,000	\$68,000	\$55,000	\$55,000	\$63,000	\$8,000	14.55%
6890	Soldiers & Sailors	\$0	\$0	\$0	\$0	\$0	\$42,140	\$42,140	\$42,140	N/A
7210	Planning - Transportation	\$4,995	\$24,973	\$0	\$0	\$0	\$0	\$0	\$0	N/A
7211	Planner - Grants	\$606,930	\$600,397	\$635,778	\$618,530	\$657,470	\$672,443	\$683,165	\$25,695	3.91%
7212	Road Salt Management	\$0	\$6,018	\$5,933	\$5,933	\$5,933	\$5,933	\$5,933	\$0	0.00%

**COUNTY OF OTTAWA
GENERAL FUND COMPARATIVE ANALYSIS
ACTUAL 2008 & 2009
BUDGET 2010 & 2011**

EXPENDITURES

DEPT	DEPARTMENT NAME	ACTUAL 2008	ACTUAL 2009	ADOPTED BUDGET 2010	CURRENT	AMENDED BUDGET 2010	2011 BUDGET	2011 BUDGET	\$ CHANGE	% CHANGE
					YEAR 2010 ESTIMATED		PROPOSED BY DEPARTMENT	PROPOSED BY FINANCE COMMITTEE	2010 BUDGET PROPOSED 2011	2010 BUDGET PROPOSED 2011
8650	Insurance	\$272,874	\$149,627	\$119,489	\$224,737	\$224,737	\$145,815	\$165,815	-\$58,922	-26.22%
8900	Contingency	\$0	\$0	\$766,592	\$200,000	\$459,232	\$660,483	\$660,483	\$201,251	43.82%
9010	Equipment Pool	\$0	\$0	\$16,270	\$0	\$2,868	\$15,000	\$20,000	\$17,132	597.35%
9650	Operating Transfers Out	\$13,479,719	\$16,860,154	\$10,662,181	\$10,592,456	\$11,244,380	\$11,266,977	\$10,479,864	-\$764,516	-6.80%
TOTAL EXPENDITURES		\$64,801,323	\$69,051,583	\$64,347,534	\$63,701,096	\$65,196,054	\$66,782,106	\$63,500,179	-\$1,695,875	-2.60%
TOTAL REVENUE		\$64,739,255	\$63,680,097	\$63,847,534	\$63,612,457	\$64,762,652	\$62,401,702	\$62,500,179		
FUND BALANCE (USE)		-\$62,068	-\$5,371,486	-\$500,000	-\$88,639	-\$433,402	-\$4,380,404	-\$1,000,000		

COUNTY OF OTTAWA
SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenue from specific revenue sources (other than expendable trusts or major capital projects) and related expenditures which are restricted for specific purposes by administrative action or law.

MAJOR SPECIAL REVENUE FUNDS:

Parks and Recreation Fund (2081) - This Fund was established for the development, maintenance and operation of the Ottawa County parks. Funding is provided from General Fund appropriations, State grants and user charges. A Millage of .33 mills was re-approved by the County electorate during 2006 for ten years and expires in 2016.

Health Fund (2210) - This Fund is used to account for monies received from Federal, State and local grants and County appropriations. These monies are utilized in providing a variety of health-related services to County residents.

Mental Health Fund (2220) - This Fund is used to account for monies to provide mental health services within the County. Monies are provided by Federal, State and County appropriations, contributions and charges for services.

Stabilization Fund (2570) - This Fund was established to assure the continued solid financial condition of the County in case of an emergency.

NONMAJOR FUNDS:

Friend of the Court Fund (2160) - This Fund accounts for the operations of the Friend of the Court including the Co-op Reimbursement Grant, Medical Support Enforcement Grant, and the 3% Friend of the Court incentive payments established under Act 297 of 1982, Section 2530.

9/30 Judicial Grants (2170) - This Fund accounts for miscellaneous grant revenue received from the State and other agencies for judicial programs.

Solid Waste Clean-Up Fund (2271) - This Fund was established to account for monies received from settlement of a claim. The monies are to be used exclusively for the clean-up of the Southwest Ottawa Landfill.

Landfill Tipping Fees Fund (2272) - This Fund was established to account for the County's share of the tipping fee surcharge of Ottawa County Farms landfill starting in 1991 in accordance with an agreement between Ottawa County, Sunset Waste System, Inc., and the Township of Polkton. The monies are to be used for implementation of the Solid Waste Management Plan.

COUNTY OF OTTAWA

SPECIAL REVENUE FUNDS (CONTINUED)

Transportation System Fund (2320) - This Fund is used to account for a grant from the Michigan Department of Transportation to provide public transportation in concentrated areas for persons who are handicapped or who are sixty-five years of age or older.

Farmland Preservation (2340) – This fund is used to account for cash purchases and/or installment purchases of development rights voluntarily offered by landowners. Once purchased, an agricultural conservation easement is placed on the property which restricts future development.

Planning Commission Fund (2420) - This Fund was established by the County Board under MCLA 125. A planning commission was created to prepare and oversee a County Development Plan relative to the economic, social and physical development of the County.

Infrastructure Fund (2444) - This fund was established by the County Board to provide financial assistance to local units of government for water, sewer, road and bridge projects that are especially unique, non-routine, and out-of-the ordinary.

Public Improvement Fund (2450) - This Fund is used to account for earmarked revenues set aside for public improvements. Funding is provided from General Fund appropriations and building rentals.

Homestead Property Tax (2550) – This fund was established as a result of the passage of Public Act 105 of 2003 which provides for the denial of homestead status by local governments, counties and/or State of Michigan. The County's share of interest on tax revenue collected under this statute is to be used solely for the administration of this program, and any unused funds remaining after a period of three years will lapse to the county general fund (MCL 211.7cc, as amended).

Register of Deeds Technology Fund (2560) – This Fund was established under Public Act 698 of 2002 to account for newly authorized additional recording fees effective March 31, 2003. The revenue collected is to be spent on technology upgrades.

Prosecuting Attorney Grants Fund (2601) - This Fund is used to account for monies granted to the County by the State for prosecution against drug offenders.

Sheriff 9/30 Grant Programs Fund (2609) - This Fund accounts for miscellaneous grant revenue received by the Sheriff's department from the State for special purpose programs.

Sheriff Contracts (2610) - This Fund account for various contracts the County has with municipalities who contract with the County to improve the long-term ability of local law enforcement agencies public safety through innovative crime prevention, including community policing.

COUNTY OF OTTAWA

SPECIAL REVENUE FUNDS (CONTINUED)

Sheriff Road Patrol Fund (2661) - This Fund accounts for monies granted to the County by the State for the purpose of providing additional police supervision of traffic safety and additional patrol of the roads and parks as described in Public Act 416 of 1978.

Law Library Fund (2690) - This Fund is used to account for monies received from the Library Penal Fine Fund in accordance with Public Act 18 of 1982 and appropriations from the County for the purpose of maintaining the County's law library.

Workforce Investment Act Funds (2740, 2741, 2742, 2743, 2744, 2748 and 2749) - These Funds are used to account for Federal funds that are received by the County under the Workforce Investment Act. These Funds are targeted for training and employment programs for the under employed and economically disadvantaged citizens.

Grant Programs - Pass Thru Fund (2750) - This Fund is used to account for monies received from State and Federal grants which are passed on to outside agencies through contractual agreements to carry out the grants intended purpose.

Emergency Feeding Fund (2800) - This Fund is used to account for monies received from the State for the purpose of distributing surplus food to the impoverished residents of the County.

Federal Emergency Management Agency Fund (2810) - This Fund is used to account for monies received through the Emergency Food and Shelter National Board program for utility payments to prevent utility disconnection or heating source loss in households that have exhausted all other resources and do not qualify for other Community Action emergency funds.

Community Corrections Fund (2850) - This Fund is used to account for State monies and fees received to enhance the delivery of adult probation services in the County.

Revenue Sharing Reserve Fund (2855) - This Fund is used to account for additional tax revenue received as a result of the acceleration of the millage levy from December to July. An operating transfer of the amount the County would have received in State Revenue Sharing had it not been discontinued is transferred to the General Fund every year until the fund is depleted.

Community Action Agency Fund (2870) - This Fund is used to account for monies received from the State to be applied to various community programs for the impoverished residents of the County.

Weatherization Fund (2890) - This Fund is used to account for monies received through a State grant which aids in weatherizing homes of the disadvantaged, the elderly and people in the poverty zone.

COUNTY OF OTTAWA

SPECIAL REVENUE FUNDS (CONTINUED)

Department of Human Services Fund (2901) - This Fund is used primarily to account for monies from State and local funding sources and to assist with the welfare program which offers aid to disadvantaged individuals of Ottawa County.

Child Care Funds (2920 and 2921) - These Funds are used to account for foster child care in the County. This encompasses the Ottawa County Detention Center, which is a facility that houses juveniles on a short-term basis. The primary funding comes from the State and a County appropriation which is used to aid children who require placement outside of their home.

Soldiers' and Sailors' Relief Fund (2930) - This Fund is used to account for monies earmarked for indigent veterans and is mandated by State Law.

Veterans Trust Fund (2941) - This fund was established under Section 35.607 of the Compiled laws of 1970. It is used to account for monies received by the State and distributed to needy veterans.

Compensated Absences Fund (2980) - This Fund is used to account for future payments of accumulated sick pay of County employees under the sick days/short and long-term disability plan. This fund is also used to accrue vacation pay.

**COUNTY OF OTTAWA
2011 BUDGET SUMMARY
SPECIAL REVENUE FUNDS**

FUND NUMBER	FUND NAME	2010 PROJECTED FUND BALANCE	2011 REVENUE/ OPERATING TRANSFERS	2011 EXPENDITURES/ OPERATING TRANSFERS	2011 PROJECTED FUND BALANCE
2081	Parks and Recreation	\$4,101,573	\$4,588,280	\$4,537,232	\$4,152,621
2160	Friend of the Court		3,131,070	3,131,070	
2170	9/30 Judicial Grants		447,294	447,294	
2210	Health	952,574	9,079,298	9,079,298	952,574
2220	Mental Health	148,619	35,216,448	35,216,448	148,619
2271	Solid Waste Clean-Up	3,039,648	39,643	292,000	2,787,291
2272	Landfill Tipping Fees	860,745	332,500	417,877	775,368
2320	Transportation System	25,787	157,569	157,569	25,787
2340	Farmland Preservation	1,000	200		1,200
2420	Planning Commission	192,463			192,463
2444	Infrastructure	2,473,035	44,222	125,000	2,392,257
2450	Public Improvement	3,246,728	460,721	210,575	3,496,874
2550	Homestead Property Tax	64,742	4,845	42,818	26,769
2560	Register of Deeds Technology	370,374	239,494	154,496	455,372
2570	Stabilization	8,269,673			8,269,673
2601	Prosecuting Attorney Grants	25,092	211,581	211,581	25,092
2609	Sheriff Grant Programs		492,170	492,170	
2610	Sheriff Contracts	1,241	4,622,439	4,622,439	1,241
2661	Sheriff Road Patrol		346,157	346,157	
2690	Law Library	57,179			57,179
2740	Workforce Investment Act (WIA)- Administration	948	707,928	707,928	948
2741	WIA - Youth		1,081,368	1,081,368	
2742	WIA - Adult	511	818,203	818,203	511
2743	WIA - 6/30 Grant Programs	92,344	1,984,934	1,984,934	92,344
2744	WIA - 12/31 Grant Programs	42,662	304,889	304,889	42,662
2748	WIA - 9/30 Grant Programs	34,271	3,495,234	3,495,234	34,271
2749	WIA - 3/31 Grant Programs		4,740	4,740	
2750	Grant Programs - Pass Thru		624,576	624,576	
2800	Emergency Feeding	18,688	65,000	65,000	18,688
2850	Community Corrections Program	156,299	948,091	948,091	156,299
2855	Revenue Sharing Reserve Fund	423,889		423,889	
2870	Community Action Agency	152,691	626,157	626,157	152,691
2890	Weatherization	168	1,319,517	1,319,517	168
2901	Department of Human Services	270,518	249,150	249,150	270,518
2920	Child Care - Circuit Court	1,351,742	8,147,227	8,147,227	1,351,742
2921	Child Care-Social Services	73,786	2,500	2,500	73,786
2930	Soldiers & Sailors Relief				
2941	Veterans Trust	1,481	13,852	13,852	1,481
2980	Compensated Absences	3,758,656	142,000	72,100	3,828,556
TOTAL SPECIAL REVENUE FUNDS		\$30,209,127	\$79,949,297	\$80,373,379	\$29,785,045

COUNTY OF OTTAWA

DEBT SERVICE FUND

Building Authority Fund (5692-5695) - This Fund was established to account for the accumulation of resources for payment of principal and interest on bonds issued to finance building projects for the County of Ottawa. Current bonds accounted for in the fund include: 1992-Probate Court/Jail Complex; 1997-Jail addition and Sheriff and Administrative Annex; and 2005 – Holland District Court. A portion of the 1992 bonds were refunded during 1997. The a portion of the 1997 bonds were refunded during 2005. The County issued an additional \$10 million during 2007 for the West Olive/Grand Haven project. Financing is provided by cash rental payments pursuant to lease agreements with the County of Ottawa.

CAPITAL PROJECTS FUND

Building Authority Fund (5692-5695) - This fund was established to account for construction projects of the building authority funded by bond proceeds. In addition to bond proceeds, financing is also provided by interest income, operating transfers from other funds, and occasionally State grants. This fund is accounting for the \$30 million West Olive expansion/Grand Haven renovation project which was completed in 2009. Projects at County park facilities are reported in the Parks and Recreation Fund (Special Revenue Fund 2081).

PERMANENT FUND

Cemetery Trust Fund (1500) - This Fund was established under State statute to care for cemetery plots of specific individuals who have willed monies in trust to the County for perpetual care of their grave sites.

**COUNTY OF OTTAWA
2011 BUDGET SUMMARY**

DEBT SERVICE FUNDS

<u>FUND NUMBER</u>	<u>FUND NAME</u>	<u>2010 PROJECTED FUND BALANCE</u>	<u>2011 REVENUE/ OPERATING TRANSFERS</u>	<u>2011 EXPENDITURES/ OPERATING TRANSFERS</u>	<u>2011 PROJECTED FUND BALANCE</u>
5692 - 5695	Ottawa County Building Authority	None	\$3,145,464	\$3,145,464	\$0

CAPITAL PROJECTS FUNDS

<u>FUND NUMBER</u>	<u>FUND NAME</u>	<u>2010 PROJECTED FUND BALANCE</u>	<u>2011 REVENUE/ OPERATING TRANSFERS</u>	<u>2011 EXPENDITURES/ OPERATING TRANSFERS</u>	<u>2011 PROJECTED FUND BALANCE</u>
5692 - 5695	Ottawa County Building Authority	\$0	\$0	\$0	\$0

PERMANENT FUNDS

<u>FUND NUMBER</u>	<u>FUND NAME</u>	<u>2010 PROJECTED FUND BALANCE</u>	<u>2011 REVENUE/ OPERATING TRANSFERS</u>	<u>2011 EXPENDITURES/ OPERATING TRANSFERS</u>	<u>2011 PROJECTED FUND BALANCE</u>
1500	Cemetery Trust	\$6,368	\$8	\$606	\$5,770

COUNTY OF OTTAWA

PROPRIETARY FUNDS

Enterprise Funds are established to account for business-type activities provided to users outside of the Agency. Enterprise funds are designed to cover the costs of the services provided through the fees charged.

Delinquent Tax Revolving Fund (5160) The Delinquent Tax Revolving Fund is used to pay each local governmental unit, including the General Fund, the respective amount of taxes not collected as of March 1 of each year.

Land Bank Authority (5360) – This fund accounts for the operations of the Land Bank Authority (LBA) formed under the provisions of the Michigan Land Bank Fast Track Act, 2003 P.A. 258, 124.751 (the “Land Bank Act”) and the Intergovernmental Agreement by and between the Michigan Land Bank Fast Track Authority and the Treasurer of the County of Ottawa. The LBA obtains property from multiple sources in order to redevelop it and return it to the tax roll of Ottawa County.

Internal Service Funds are established to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis.

Management Information Services Fund (6360) - The Management Information Services Fund is used to account for revenues collected from user departments for service charges to cover the costs incurred in the operation of the department including computer processing time and programming time.

Duplicating Fund (6450) - The Duplicating Fund is used to account for revenues received from user departments and expenses incurred in providing copier services.

Telecommunications Fund (6550) - The Telecommunications Fund is used to account for revenues received from user departments and expenses incurred in providing telephone service.

Equipment Pool Fund (6641) - The Equipment Pool Fund is used to account for revenues collected from user departments for the equipment rental charges to cover the costs incurred to administer the equipment pool fund and depreciation of the equipment.

Protected Self-Funded Insurance Programs Fund (6770) - The Protected Self-Funded Insurance Programs Fund is used to account for the administrative costs associated with managing the self-insured portion of the vehicle protection program, the workers' compensation program, the liability protection program and the property and fire protection program.

COUNTY OF OTTAWA

PROPRIETARY FUNDS (CONTINUED)

Employee Insurance Fund (6771) - The Employee Insurance Fund is used to account for revenues collected from user departments and employees for the payment of costs incurred to administer the health, dental, and vision insurance programs.

Protected Self-Funded Unemployment Fund (6772) - The protected Self-Funded Unemployment Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the self-funded unemployment insurance program, third party administrative expenses and actual unemployment claims paid.

Long-Term Disability Insurance Fund (6775) - The Long-term Disability Insurance Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the long-term disability insurance program and insurance premiums paid.

Ottawa County, Michigan Insurance Authority Fund (6780) - The Ottawa County, Michigan Insurance Authority Fund is used to account for insurance coverage and risk management related services to participating public entities pursuant to State of Michigan Act No. 36 of the Public Acts of 1988.

Protected Self-Funded Insurance - Mental Health Fund (6782) - The Protected Self-Funded Insurance - Mental Health Fund is used to account for funds covering risk exposure under the Managed Care Specialty Services Program.

COUNTY OF OTTAWA
2011 BUDGET SUMMARY
OTHER FUNDS

FUND NUMBER	FUND NAME	2010 PROJECTED RETAINED EARNINGS	2011 REVENUE/ OPERATING TRANSFERS	2011 EXPENSES/ OPERATING TRANSFERS	2011 PROJECTED RETAINED EARNINGS
5160	Delinquent Tax Revolving Fund	\$24,499,371	\$2,717,910	\$2,761,967	24,455,314
5360	Land Bank Authority	0	30,000	0	30,000
6360	Information Technology	2,651,037	2,982,325	2,982,325	2,651,037
6450	Duplicating	688,431	102,698	113,103	678,026
6550	Telecommunications	3,021,544	626,447	715,425	2,932,566
6641	Equipment Pool	4,609,439	1,008,463	898,662	4,719,240
6770	Protected Self-Funded Programs	3,867,994	381,943	378,546	3,871,391
6771	Employee Insurance	2,600,849	14,939,097	14,338,782	3,201,164
6772	Protected Self-Funded Unemployment Insurance	592,598	160,853	408,751	344,700
6775	Long Term Disability Insurance	114,315	186,644	172,668	128,291
6780	Ottawa County, Michigan Insurance Authority Fund	10,096,485	2,192,000	1,348,628	10,939,857
6782	Protected Self-Funded Insurance - Mental Health	1,680,790	5,000	0	1,685,790
TOTAL OTHER FUNDS		<u>\$54,422,853</u>	<u>\$25,333,380</u>	<u>\$24,118,857</u>	<u>\$55,637,376</u>

COUNTY OF OTTAWA
COMPONENT UNITS BUDGET SUMMARY

FOR THE YEAR ENDED DECEMBER 31, 2011 ¹

	Ottawa County Road Commission (2010)	Ottawa County Central Dispatch Authority (2350)	Ottawa County Drain Commission	Ottawa County Public Utilities System	2011 Total Component Units
Revenues:					
Intergovernmental revenues	\$26,350,000	\$4,790,420		\$10,640,000	\$41,780,420
Charges for services			\$3,076,861	15,300,000	18,376,861
Interest on investments	50,000	20,000	43,677	10,000	123,677
Other	220,000	47,270			267,270
Total revenues	26,620,000	4,857,690	3,120,538	25,950,000	60,548,228
Expenditures:					
Current operations:					
General government					
Public safety		3,915,435			3,915,435
Public works	27,190,000		2,490,684	15,165,774	44,846,458
Capital Projects			4,000,000	17,120,000	21,120,000
Debt service:					
Principal			384,367	5,770,000	6,154,367
Interest and fiscal charges			31,810	4,730,000	4,761,810
Total expenditures	27,190,000	3,915,435	6,906,861	42,785,774	80,798,070
Revenues over (under) expenditures	(570,000)	942,255	(3,786,323)	(16,835,774)	(20,249,842)
Other financing sources (uses):					
General obligation bond proceeds			3,995,000		3,995,000
Total other financing sources (uses)			3,995,000		3,995,000
Revenues and other financing sources over (under) expenditures and other financing uses	(570,000)	942,255	208,677	(16,835,774)	(16,254,842)
Estimated fund balances, beginning of year,	6,320,598	6,055,798	792,401	44,531,576	57,700,373
Estimated fund balances, end of year	\$5,750,598	\$6,998,053	\$1,001,078	\$27,695,802	\$41,445,531

¹ The budget for the Ottawa County Road Commission is based on its fiscal year of September 30, 2011.

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

General Fund (1010)	Prior Year Actual 12/31/2009	Current Year Estimated 12/31/2010	Adopted Budget 2011
Revenues:			
Taxes	\$40,532,402	\$38,924,685	\$37,870,625
Intergovernmental Revenue	4,485,655	4,623,699	8,359,486
Charges for Services	5,899,480	9,244,890	10,336,666
Fines and Forfeits	1,000,406	1,004,800	1,062,000
Interest on Investments	241,526	390,000	289,160
Rental	2,657,536	3,128,664	3,053,368
Licenses and Permits	248,054	242,825	401,500
Other Revenue	312,324	619,136	740,429
Total Revenues	55,377,383	58,178,699	62,113,234
Expenditures:			
Legislative	540,483	532,144	471,519
Judicial	9,943,059	9,941,341	10,319,818
General Government	12,791,133	15,677,115	15,218,097
Public Safety	23,512,373	23,895,359	24,238,528
Public Works	283,211	466,500	461,000
Health & Welfare	1,336,871	1,546,981	775,957
Community & Economic Development	631,388	624,463	689,098
Other	149,627	424,737	846,298
Total Expenditures	49,188,145	53,108,640	53,020,315
Revenue Over (Under) Expenditures	6,189,238	5,070,059	9,092,919
Operating Transfers In (Out)	(11,560,707)	(5,831,243)	(10,037,513)
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(\$5,371,469)		
Budgeted Net Revenues (Expenditures)			(944,594) ²
Current Estimated Revenues Over (Under) Expenditures		(761,184) ¹	
Fund Balance, Beginning of Year		16,712,957	15,951,773
Projected Fund Balance, End of Year		\$15,951,773	\$15,007,179

¹ The 2010 estimate for General Fund includes net fund balance designation use of \$473,000 mostly for the operating transfer to the Ottawa County Building Authority Capital Projects fund in connection with the Grand Haven Courthouse/Fillmore expansion project. In addition, \$110,000 is being used to accommodate disallowed costs for Community Mental Health and \$76,500 to cover consultant studies not complete at 12/31/09. The anticipated General Fund undesignated fund balance usage is just under \$89,000.

² The budgeted change in fund balance for 2011 is a decrease of \$944,594. Based on prior Board actions, \$55,406 will be added to to fund balance designations or reserves. Consequently, the operating shortfall is actually \$1 million. However, even if the General Fund uses the full \$1 million, the County will still be in compliance with its policy to maintain an undesignated fund balance in the General Fund of 10% - 15% of the most recently completed audited figures. Currently, undesignated fund balance is at 15 percent.

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Parks & Recreation (2081)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Taxes	\$3,141,232	\$3,178,097	\$3,030,563
Intergovernmental Revenue	1,926,572	736,505	1,049,400
Charges for Services	438,267	320,700	351,560
Fines and Forfeits			
Interest on Investments	59,503	76,884	72,242
Rental	62,138	67,150	52,515
Licenses and Permits			
Other Revenue	244,828	512,300	32,000
Total Revenues	<u>5,872,540</u>	<u>4,891,636</u>	<u>4,588,280</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation	8,734,395	5,757,724	4,537,232
Other			
Total Expenditures	<u>8,734,395</u>	<u>5,757,724</u>	<u>4,537,232</u>
Revenue Over (Under) Expenditures	(2,861,855)	(866,088)	51,048
Operating Transfers In (Out)	<u>297,790</u>		
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>(\$2,564,065)</u>		
Budgeted Net Revenues (Expenditures)			51,048
Current Estimated Revenues Over (Under) Expenditures		(866,088)	
Fund Balance, Beginning of Year		<u>4,967,661</u>	<u>4,101,573</u>
Projected Fund Balance, End of Year		<u><u>\$4,101,573</u></u>	<u><u>\$4,152,621</u></u>

Changes in fund balance in this fund can vary substantially from year to year depending on the land acquisition and capital improvement projects planned for the year. 2010 reflects significant fund balance use for this reason.

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Friend of the Court (2160)</u>	Actual	Estimated	Budget
	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$2,026,554	\$2,038,080	\$2,049,081
Charges for Services	271,055	266,834	265,160
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>2,297,609</u>	<u>2,304,914</u>	<u>2,314,241</u>
Expenditures:			
Judicial	3,038,013	3,115,724	3,131,070
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	<u>3,038,013</u>	<u>3,115,724</u>	<u>3,131,070</u>
Revenue Over (Under) Expenditures	(740,404)	(810,810)	(816,829)
Operating Transfers In (Out)	<u>732,402</u>	<u>620,818</u>	<u>816,829</u>
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>(\$8,002)</u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		(189,992)	
Fund Balance, Beginning of Year		<u>189,992</u>	
Projected Fund Balance, End of Year		<u>None</u>	<u>None</u>

The delay in the change of the federal IV D funding formula resulted in more revenue than anticipated for 2009. These dollars have been carried forward to the 2010 budget for operations.

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>9/30 Judicial Grants (2170)</u>	Actual	Estimated	Budget
	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$285,069	\$360,825	\$426,023
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	7,500		
Total Revenues	<u>292,569</u>	<u>360,825</u>	<u>426,023</u>
Expenditures:			
Judicial	351,484	401,280	447,294
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	<u>351,484</u>	<u>401,280</u>	<u>447,294</u>
Revenue Over (Under) Expenditures	(58,915)	(40,455)	(21,271)
Operating Transfers In (Out)	<u>63,074</u>	<u>35,441</u>	<u>21,271</u>
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>\$4,159</u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		(5,014)	
Fund Balance, Beginning of Year		<u>5,014</u>	
Projected Fund Balance, End of Year		<u>None</u>	<u>None</u>

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Health (2210)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
	<hr/>	<hr/>	<hr/>
Revenues:			
Intergovernmental Revenue	\$3,572,158	\$4,106,180	\$3,656,836
Charges for Services	606,751	580,133	615,379
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits	404,832	423,252	535,641
Other Revenue	218,015	236,713	210,747
	<hr/>	<hr/>	<hr/>
Total Revenues	4,801,756	5,346,278	5,018,603
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	9,556,860	9,184,945	9,079,298
Culture & Recreation			
Other			
	<hr/>	<hr/>	<hr/>
Total Expenditures	9,556,860	9,184,945	9,079,298
	<hr/>	<hr/>	<hr/>
Revenue Over (Under) Expenditures	(4,755,104)	(3,838,667)	(4,060,695)
Operating Transfers In (Out)	4,743,828	3,838,667	4,060,695
	<hr/>	<hr/>	<hr/>
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>(\$11,276)</u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		952,574	952,574
		<hr/>	<hr/>
Projected Fund Balance, End of Year		<u>\$952,574</u>	<u>\$952,574</u>

Fund balance use budgeted for 2010 reflects anticipated insurance opt outs; no actual fund balance use is expected in this fund.

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Mental Health (2220)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$30,455,490	\$32,518,373	\$33,853,333
Charges for Services	445,534	515,566	614,023
Fines and Forfeits			
Interest on Investments	42,204	30,000	36,000
Rental	170,342	130,000	99,734
Licenses and Permits			
Other Revenue	62,976	56,500	50,250
Total Revenues	31,176,546	33,250,439	34,653,340
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	31,798,595	33,972,617	35,216,448
Culture & Recreation			
Other			
Total Expenditures	31,798,595	33,972,617	35,216,448
Revenue Over (Under) Expenditures	(622,049)	(722,178)	(563,108)
Operating Transfers In (Out)	563,108	722,178	563,108
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(\$58,941)		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		148,619	148,619
Projected Fund Balance, End of Year		\$148,619	\$148,619

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Solid Waste Clean - Up (2271)</u>	Actual	Estimated	Budget
Revenues:	12/31/2009	12/31/2010	2011
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments	\$41,269	\$33,168	\$39,643
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>41,269</u>	<u>33,168</u>	<u>39,643</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works	478,503	484,953	292,000
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	<u>478,503</u>	<u>484,953</u>	<u>292,000</u>
Revenue Over (Under) Expenditures	(437,234)	(451,785)	(252,357)
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>(\$437,234)</u>		
Budgeted Net Revenues (Expenditures)			(252,357)
Current Estimated Revenues Over (Under) Expenditures		(451,785)	
Fund Balance, Beginning of Year		<u>3,491,433</u>	<u>3,039,648</u>
Projected Fund Balance, End of Year		<u>\$3,039,648</u>	<u>\$2,787,291</u>

*The 2010 estimate reflects the completion of upgrades to the water and purge system at the landfill which began in 2006.
The 2011 budgeted fund balance use is for operations.*

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Landfill Tipping Fees (2272)</u>	Actual	Estimated	Budget
	12/31/2009	12/31/2010	2011
Revenues:			
Intergovernmental Revenue			
Charges for Services	\$321,286	\$300,000	\$300,000
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	30,089	28,000	32,500
Total Revenues	351,375	328,000	332,500
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works	413,965	416,516	417,877
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	413,965	416,516	417,877
Revenue Over (Under) Expenditures	(62,590)	(88,516)	(85,377)
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(\$62,590)		
Budgeted Net Revenues (Expenditures)			(85,377)
Current Estimated Revenues Over (Under) Expenditures		(88,516)	
Fund Balance, Beginning of Year		949,261	860,745
Projected Fund Balance, End of Year		\$860,745	\$775,368

Revenues vary depending on the actions of Waste Management. The County is reviewing the long-term outlook to determine if program adjustments are needed.

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Transportation System (2320)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$157,569	\$157,569	\$157,569
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	157,569	157,569	157,569
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works	157,569	157,569	157,569
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	157,569	157,569	157,569
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		25,787	25,787
Projected Fund Balance, End of Year		\$25,787	\$25,787

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Farmland Preservation (2340)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Charges for Services			
Rental			
Licenses and Permits			
Other Revenue		1,000	200
Total Revenues		1,000	200
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Community and Economic Development			
Culture & Recreation			
Other			
Total Expenditures			
Revenue Over (Under) Expenditures		1,000	200
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			200
Current Estimated Revenues Over (Under) Expenditures		1,000	
Fund Balance, Beginning of Year			1,000
Projected Fund Balance, End of Year		\$1,000	\$1,200

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Planning Commission (2420)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Interest on Investments			
Rental			
Other Revenue	95	295	
Total Revenues	<u>95</u>	<u>295</u>	
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Community and Economic Development	3,405	41,907	
Culture & Recreation			
Other			
Total Expenditures	<u>3,405</u>	<u>41,907</u>	
Revenue Over (Under) Expenditures	(3,310)	(41,612)	
Operating Transfers In (Out)	<u>3,310</u>	<u>43,851</u>	
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u><u> </u></u>	<u><u> </u></u>	
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		2,239	
Fund Balance, Beginning of Year		<u>190,224</u>	<u>192,463</u>
Projected Fund Balance, End of Year		<u>\$192,463</u>	<u>\$192,463</u>

The 2009 fund balance use reflects the completion of the urban growth study.

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Infrastructure (2444)</u>	Actual	Estimated	Budget
Revenues:	12/31/2009	12/31/2010	2011
Intergovernmental Revenue			
Charges for Services	\$27,240		
Fines and Forfeits			
Interest on Investments	48,390	47,384	\$44,222
Rental			
Other Revenue			
Total Revenues	75,630	47,384	44,222
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Community & Economic Development			
Capital Projects			
Total Expenditures			
Revenue Over (Under) Expenditures	75,630	47,384	44,222
Operating Transfers In (Out)	(125,000)	(125,000)	(125,000)
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(\$49,370)		
Budgeted Net Revenues (Expenditures)			(80,778)
Current Estimated Revenues Over (Under) Expenditures		(77,616)	
Fund Balance, Beginning of Year		2,550,651	2,473,035
Projected Fund Balance, End of Year		\$2,473,035	\$2,392,257

The purpose of this fund is to loan money to municipalities within Ottawa County for infrastructure projects which are recorded as assets. In addition, the fund contributes to debt service payments on the Fillmore Street/Grand Haven project.

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Public Improvement (2450)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments	\$38,765	\$37,944	\$50,673
Rental	702,545	390,100	410,048
Licenses and Permits			
Other Revenue			
Total Revenues	<u>741,310</u>	<u>428,044</u>	<u>460,721</u>
Expenditures:			
Judicial			
General Government	204,339	27,600	22,700
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Capital Projects			
Total Expenditures	<u>204,339</u>	<u>27,600</u>	<u>22,700</u>
Revenue Over (Under) Expenditures	536,971	400,444	438,021
Operating Transfers In (Out)	<u>(4,094,100)</u>	<u>(187,575)</u>	<u>(187,875)</u>
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	<u><u>(\$3,557,129)</u></u>		
Budgeted Net Revenues (Expenditures)			250,146
Current Estimated Revenues Over (Under) Expenditures		212,869	
Fund Balance, Beginning of Year		<u>3,033,859</u>	<u>3,246,728</u>
Projected Fund Balance, End of Year		<u>\$3,246,728</u>	<u>\$3,496,874</u>

The fund balance usage will vary depending on the capital construction projects underway and/or planned (see also the capital construction schedule). The 2009 shortfall reflects the transfer of \$4.1 million to the Ottawa County Building Authority for construction costs and debt service payments.

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Homestead Property Tax (2550)</u>	Actual	Estimated	Budget
	12/31/2009	12/31/2010	2011
Revenues:			
Taxes	\$6,478	\$4,500	\$4,500
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments	1,545	391	345
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	8,023	4,891	4,845
Expenditures:			
Legislative			
Judicial			
General Government	46,665	60,353	24,356
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Capital Projects			
Total Expenditures	46,665	60,353	24,356
Revenue Over (Under) Expenditures	(38,642)	(55,462)	(19,511)
Operating Transfers In (Out)	(69,845)	51,928	(18,462)
Proceeds from Capital Lease		35,995	
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(\$38,642)		
Budgeted Net Revenues (Expenditures)			(37,973)
Current Estimated Revenues Over (Under) Expenditures		32,461	
Fund Balance, Beginning of Year		32,281	64,742
Projected Fund Balance, End of Year		\$64,742	\$26,769

The fund balance is increasing in 2010 to reflect the operating transfer from the General Fund and increasing in 2011

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
Register of Deeds	Actual	Estimated	Budget
<u>Automation Fund (2560)</u>	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services	\$248,004	\$208,000	\$235,000
Fines and Forfeits			
Interest on Investments	5,317	3,010	4,264
Rental			
Licenses and Permits			
Other Revenue	230		230
Total Revenues	<u>\$253,551</u>	<u>211,010</u>	<u>239,494</u>
Expenditures:			
Judicial			
General Government	401,699	262,535	154,496
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	<u>\$401,699</u>	<u>262,535</u>	<u>154,496</u>
Revenue Over (Under) Expenditures	(148,148)	(51,525)	84,998
Proceeds from Capital Lease	35,995		
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>(\$112,153)</u>		
Budgeted Net Revenues (Expenditures)			84,998
Current Estimated Revenues Over (Under) Expenditures		(51,525)	
Fund Balance, Beginning of Year		<u>421,899</u>	<u>370,374</u>
Projected Fund Balance, End of Year		<u>\$370,374</u>	<u>\$455,372</u>

The fund balance use in 2010 reflects the remaining payment for the Land Records software. In 2011, the fund will again accumulate fund balance to pay for technology upgrades in the future (pursuant to Public Act 698 of 2002).

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Stabilization (2570)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues			
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures			
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		8,269,673	8,269,673
Projected Fund Balance, End of Year		<u>8,269,673</u>	<u>8,269,673</u>

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Prosecuting Attorney Grants (2601)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$140,400	\$144,000	\$140,400
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	333	500	360
Total Revenues	140,733	144,500	140,760
Expenditures:			
Judicial			
General Government	195,018	214,672	211,581
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	195,018	214,672	211,581
Revenue Over (Under) Expenditures	(54,285)	(70,172)	(70,821)
Operating Transfers In (Out)	54,285	70,172	70,821
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(54,285)	(70,172)	(70,821)
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		25,092	25,092
Projected Fund Balance, End of Year		\$25,092	\$25,092

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Sheriff Grant Programs (2609)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$338,231	\$210,181	\$492,170
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	338,231	210,181	492,170
Expenditures:			
Judicial			
General Government			
Public Safety	375,606	222,703	492,170
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	375,606	222,703	492,170
Revenue Over (Under) Expenditures	(37,375)	(12,522)	
Operating Transfers In (Out)	37,375	12,522	
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Sheriff Contracts (2610)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$3,969,166	\$4,401,648	\$4,387,209
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	3,573	2,956	
Total Revenues	3,972,739	4,404,604	4,387,209
Expenditures:			
Judicial			
General Government			
Public Safety	4,175,192	4,636,077	4,622,439
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	4,175,192	4,636,077	4,622,439
Revenue Over (Under) Expenditures	(202,453)	(231,473)	(235,230)
Operating Transfers In (Out)	202,453	231,473	235,230
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(202,453)	(231,473)	(235,230)
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		1,241	1,241
Projected Fund Balance, End of Year		\$1,241	\$1,241

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Sheriff Road Patrol (2661)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$214,271	\$215,491	\$190,700
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	214,271	215,491	190,700
Expenditures:			
Judicial			
General Government			
Public Safety	310,944	333,448	346,157
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	310,944	333,448	346,157
Revenue Over (Under) Expenditures	(96,673)	(117,957)	(155,457)
Operating Transfers In (Out)	96,673	117,957	155,457
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(96,673)	(117,957)	(155,457)
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Law Library (2690)</u>	Actual	Estimated	Budget
	12/31/2009	12/31/2010	2011
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits	\$8,500	\$8,500	
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	8,500	8,500	
Expenditures:			
Judicial	29,073	31,833	
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	29,073	31,833	
Revenue Over (Under) Expenditures	(20,573)	(23,333)	
Operating Transfers In (Out)	20,573	23,333	
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		57,179	57,179
Projected Fund Balance, End of Year		\$57,179	\$57,179

County of Ottawa
Budget Summary
Budget Year Ending June 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>Administration (2740)</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$242,840	\$636,084	\$707,928
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	1,000		
Total Revenues	<u>243,840</u>	<u>636,084</u>	<u>707,928</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	243,840	636,084	707,928
Culture & Recreation			
Other			
Total Expenditures	<u>243,840</u>	<u>636,084</u>	<u>707,928</u>
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		<u>948</u>	<u>948</u>
Projected Fund Balance, End of Year		<u><u>\$948</u></u>	<u><u>\$948</u></u>

County of Ottawa

Budget Summary

Budget Year Ending June 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>Youth (2741)</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$1,028,042	\$2,082,391	\$1,081,368
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	1,028,042	2,082,391	1,081,368
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	1,028,042	2,082,391	1,081,368
Culture & Recreation			
Other			
Total Expenditures	1,028,042	2,082,391	1,081,368
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa

Budget Summary

Budget Year Ending June 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>Adult (2742)</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$576,281	\$1,068,878	\$818,203
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	576,281	1,068,878	818,203
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	576,281	1,068,878	818,203
Culture & Recreation			
Other			
Total Expenditures	576,281	1,068,878	818,203
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		511	511
Projected Fund Balance, End of Year		\$511	\$511

County of Ottawa

Budget Summary

Budget Year Ending June 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>6/30 Grant Programs (2743)</u>	<u>6/30/2009</u>	<u>6/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$2,636,357	\$3,155,482	\$1,984,934
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	2,941		
Total Revenues	2,639,298	3,155,482	1,984,934
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	2,653,048	3,155,505	1,984,934
Culture & Recreation			
Other			
Total Expenditures	2,653,048	3,155,505	1,984,934
Revenue Over (Under) Expenditures	(13,750)	(23)	
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	(\$13,750)		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		(23)	
Fund Balance, Beginning of Year		92,367	92,344
Projected Fund Balance, End of Year		\$92,344	\$92,344

County of Ottawa

Budget Summary

Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>12/31 Grant Programs (2744)</u>	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$250,798	\$303,178	\$304,889
Charges for Services	6,483		
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	20,171	28,362	
Total Revenues	277,452	331,540	304,889
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	301,115	331,540	304,889
Culture & Recreation			
Other			
Total Expenditures	301,115	331,540	304,889
Revenue Over (Under) Expenditures	(23,663)		
Operating Transfers In (Out)	9,927		
Revenue & Other Sources Over (Under) Expenditures & Other Uses	(\$13,736)		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		42,662	42,662
Projected Fund Balance, End of Year		\$42,662	\$42,662

County of Ottawa

Budget Summary

Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>9/30 Grant Programs (2748)</u>	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$2,243,775	\$3,754,636	\$3,495,234
Charges for Services			
Fines and Forfeits			
Interest on Investments	19		
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>2,243,794</u>	<u>3,754,636</u>	<u>3,495,234</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	2,227,815	3,754,636	3,495,234
Culture & Recreation			
Other			
Total Expenditures	<u>2,227,815</u>	<u>3,754,636</u>	<u>3,495,234</u>
Revenue Over (Under) Expenditures	15,979		
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>\$15,979</u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		<u>34,271</u>	<u>34,271</u>
Projected Fund Balance, End of Year		<u>\$34,271</u>	<u>\$34,271</u>

County of Ottawa

Budget Summary

Budget Year Ending March 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
Workforce Investment Act -	Actual	Estimated	Budget
<u>3/31 Grant Programs (2749)</u>	<u>3/31/2009</u>	<u>3/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$17,500	\$17,500	\$4,740
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue		5,000	
Total Revenues	17,500	22,500	4,740
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	17,500	22,500	4,740
Culture & Recreation			
Other			
Total Expenditures	17,500	22,500	4,740
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Grant Programs - Pass Thru (2750)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$69,698	\$1,908,069	\$591,012
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	69,698	1,908,069	591,012
Expenditures:			
Judicial	18,573	1,500,000	522,800
General Government			
Public Safety	76,306	436,671	101,776
Public Works			
Health & Welfare			
Culture & Recreation			
Community & Economic Development			
Other			
Total Expenditures	94,879	1,936,671	624,576
Revenue Over (Under) Expenditures	(25,181)	(28,602)	(33,564)
Operating Transfers In (Out)	25,181	28,602	33,564
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Emergency Feeding (2800)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$375,694	\$77,436	\$65,000
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
	<hr/>	<hr/>	<hr/>
Total Revenues	375,694	77,436	65,000
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	379,214	77,436	65,000
Culture & Recreation			
Other			
	<hr/>	<hr/>	<hr/>
Total Expenditures	379,214	77,436	65,000
Revenue Over (Under) Expenditures	(3,520)		
Operating Transfers In (Out)			
	<hr/>	<hr/>	<hr/>
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	(\$3,520)		
	<hr/> <hr/>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		18,688	18,688
		<hr/>	<hr/>
Projected Fund Balance, End of Year		\$18,688	\$18,688
		<hr/> <hr/>	<hr/> <hr/>

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Federal Emergency	Actual	Estimated	Budget
<u>Management Agency (2810)</u>	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$24,000	\$5,000	
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>24,000</u>	<u>5,000</u>	
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	24,000	5,000	
Culture & Recreation			
Other			
Total Expenditures	<u>24,000</u>	<u>5,000</u>	
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		<u>None</u>	<u>None</u>

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Community	Actual	Estimated	Budget
<u>Corrections Program (2850)</u>	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$220,000	\$220,000	\$242,000
Charges for Services	209,228	201,081	168,825
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	10,274	8,234	6,395
Total Revenues	<u>439,502</u>	<u>429,315</u>	<u>417,220</u>
Expenditures:			
Judicial	977,660	1,016,089	948,091
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	<u>977,660</u>	<u>1,016,089</u>	<u>948,091</u>
Revenue Over (Under) Expenditures	(538,158)	(586,774)	(530,871)
Operating Transfers In (Out)	<u>557,701</u>	<u>488,885</u>	<u>530,871</u>
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>\$19,543</u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		(97,889)	
Fund Balance, Beginning of Year		<u>254,188</u>	<u>156,299</u>
Projected Fund Balance, End of Year		<u>\$156,299</u>	<u>\$156,299</u>

Fund balance use in 2010 was planned in an effort to assist the General Fund.

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
Revenue Sharing	Actual	Estimated	Budget
<u>Reserve Fund (2855)</u>	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Taxes			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments	\$74,147	\$33,093	
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>74,147</u>	<u>33,093</u>	
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures			
Revenue Over (Under) Expenditures	74,147	33,093	
Operating Transfers In (Out)	<u>(4,695,407)</u>	<u>(4,681,321)</u>	<u>(423,889)</u>
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	<u>(\$4,621,260)</u>		
Budgeted Net Revenues (Expenditures)			(423,889)
Current Estimated Revenues Over (Under) Expenditures		(4,648,228)	
Fund Balance, Beginning of Year		<u>5,072,117</u>	<u>423,889</u>
Projected Fund Balance, End of Year		<u>\$423,889</u>	<u>None</u>

The Revenue Sharing Reserve Fund will be depleted (as planned) in 2011. Please see the transmittal letter for additional information.

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Community Action Agency (2870)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$576,355	\$986,724	\$567,157
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	31,017	30,000	30,000
Total Revenues	607,372	1,016,724	597,157
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	628,797	1,045,724	626,157
Culture & Recreation			
Other			
Total Expenditures	628,797	1,045,724	626,157
Revenue Over (Under) Expenditures	(21,425)	(29,000)	(29,000)
Operating Transfers In (Out)	33,174	29,000	29,000
Revenue & Other Sources Over (Under) Expenditures & Other Uses	\$11,749		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		152,691	152,691
Projected Fund Balance, End of Year		\$152,691	\$152,691

County of Ottawa

Budget Summary

Budget Year Ending March 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Weatherization (2890)</u>	Actual	Estimated	Budget
	<u>3/31/2009</u>	<u>3/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$293,630	\$1,331,964	\$1,319,517
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>293,630</u>	<u>1,331,964</u>	<u>1,319,517</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	293,630	1,331,964	1,319,517
Culture & Recreation			
Other			
Total Expenditures	<u>293,630</u>	<u>1,331,964</u>	<u>1,319,517</u>
Revenue Over (Under) Expenditures			
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		<u>168</u>	<u>168</u>
Projected Fund Balance, End of Year		<u>\$168</u>	<u>\$168</u>

County of Ottawa

Budget Summary

Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Department of Human	Actual	Estimated	Budget
<u>Services (2901)</u>	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$150,779	\$175,000	\$175,000
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	1,452	2,346	400
Total Revenues	<u>152,231</u>	<u>177,346</u>	<u>175,400</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	287,391	261,879	249,150
Culture & Recreation			
Other			
Total Expenditures	<u>287,391</u>	<u>261,879</u>	<u>249,150</u>
Revenue Over (Under) Expenditures	(135,160)	(84,533)	(73,750)
Operating Transfers In (Out)	<u>135,160</u>	<u>74,837</u>	<u>73,750</u>
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		(9,696)	
Fund Balance, Beginning of Year		<u>280,214</u>	<u>270,518</u>
Projected Fund Balance, End of Year		<u>\$270,518</u>	<u>\$270,518</u>

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
Child Care-Circuit Court (2920)	Actual	Estimated	Budget
<u>Child Care-Circuit Court (2920)</u>	<u>9/30/2009</u>	<u>9/30/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue	\$3,824,845	\$3,883,534	\$3,742,759
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue	567,524	521,130	516,700
Total Revenues	<u>4,392,369</u>	<u>4,404,664</u>	<u>4,259,459</u>
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	8,340,037	8,333,354	8,147,227
Culture & Recreation			
Other			
Total Expenditures	<u>8,340,037</u>	<u>8,333,354</u>	<u>8,147,227</u>
Revenue Over (Under) Expenditures	(3,947,668)	(3,928,690)	(3,887,768)
Operating Transfers In (Out)	<u>4,045,802</u>	<u>3,841,113</u>	<u>3,887,768</u>
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u>\$98,134</u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures		(87,577)	
Fund Balance, Beginning of Year		<u>1,439,319</u>	<u>1,351,742</u>
Projected Fund Balance, End of Year		<u>\$1,351,742</u>	<u>\$1,351,742</u>

County of Ottawa
Budget Summary
Budget Year Ending September 30, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Child Care-Social Services (2921)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$259	\$1,000	\$1,000
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	259	1,000	1,000
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	668	2,500	2,500
Culture & Recreation			
Other			
Total Expenditures	668	2,500	2,500
Revenue Over (Under) Expenditures	(409)	(1,500)	(1,500)
Operating Transfers In (Out)	409	1,500	1,500
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		73,786	73,786
Projected Fund Balance, End of Year		\$73,786	\$73,786

County of Ottawa

Budget Summary

Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
Soldiers & Sailors	Actual	Estimated	Budget
<u>Relief (2930)</u>	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues			
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	\$36,426	\$42,140	
Culture & Recreation			
Other			
Total Expenditures	36,426	42,140	
Revenue Over (Under) Expenditures	(36,426)	(42,140)	
Operating Transfers In (Out)	36,426	42,140	
Revenue & Other Sources Over (Under) Expenditures & Other Uses			
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa

Budget Summary

Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Veteran's Trust (2941)</u>	Actual	Estimated	Budget
	9/30/2009	9/30/2010	2011
Revenues:			
Intergovernmental Revenue	\$26,220	\$22,389	\$13,852
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	26,220	22,389	13,852
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare	25,981	22,389	13,852
Culture & Recreation			
Other			
Total Expenditures	25,981	22,389	13,852
Revenue Over (Under) Expenditures	239		
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	\$239		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year		1,481	1,481
Projected Fund Balance, End of Year		\$1,481	\$1,481

County of Ottawa

Budget Summary

Budget Year Ending December 31, 2011

Special Revenue	Prior Year	Current Year	Adopted
<u>Compensated Absences (2980)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Taxes			
Intergovernmental Revenue			
Charges for Services	\$39,213	\$90,000	\$90,000
Fines and Forfeits			
Interest on Investments	45,642	37,000	52,000
Rental			
Licenses and Permits			
Other Revenue			
Total Revenues	<u>84,855</u>	<u>127,000</u>	<u>142,000</u>
Expenditures:			
Legislative			
Judicial			
General Government	131,317	49,619	72,100
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Other			
Total Expenditures	<u>131,317</u>	<u>49,619</u>	<u>72,100</u>
Revenue Over (Under) Expenditures	(46,462)	77,381	69,900
Operating Transfers In (Out)			
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u><u>-\$46,462</u></u>		
Budgeted Net Revenues (Expenditures)			69,900
Current Estimated Revenues Over (Under) Expenditures		77,381	
Fund Balance, Beginning of Year		<u>3,681,275</u>	<u>3,758,656</u>
Projected Fund Balance, End of Year		<u>\$3,758,656</u>	<u>\$3,828,556</u>

Fund Balance use depends on the number of employees that retire and have a sick bank balance.

County of Ottawa

Budget Summary

Budget Year Ending December 31, 2011

Debt Service	Prior Year	Current Year	Adopted
Ottawa County Building	Actual	Estimated	Budget
<u>Authority (5690-5695)</u>	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments			
Rental	\$2,779,913	\$2,388,857	\$2,382,589
Licenses and Permits			
Other Revenue			
Total Revenues	2,779,913	2,388,857	2,382,589
Expenditures:			
Judicial			
General Government			
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
Debt Service	3,542,113	3,151,432	3,145,464
Total Expenditures	3,542,113	3,151,432	3,145,464
Revenue Over (Under) Expenditures	(762,200)	(762,575)	(762,875)
Operating Transfers In (Out)	751,712	762,575	762,875
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	(\$10,488)		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		None	None

County of Ottawa
Budget Summary
Budget Year Ending December 31, 2011

Capital Projects	Prior Year	Current Year	Adopted
Ottawa County Building	Actual	Estimated	Budget
<u>Authority (5690-5695)</u>	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Interest on Investments			
Rental			
Other Revenue			
Total Revenues			
Expenditures:			
Capital Projects	9,191,249	\$311,139	
Total Expenditures	9,191,249	311,139	
Revenue Over (Under) Expenditures	(9,191,249)	(311,139)	
Proceeds from Bond Issuance			
Premium on Bonds Issued			
Operating Transfers In (Out)	9,191,249	311,139	
Revenue & Other Sources Over (Under) Expenditures & Other Uses	<u><u> </u></u>		
Budgeted Net Revenues (Expenditures)			
Current Estimated Revenues Over (Under) Expenditures			
Fund Balance, Beginning of Year			
Projected Fund Balance, End of Year		<u><u>None</u></u>	<u><u>None</u></u>

County of Ottawa

Budget Summary

Budget Year Ending December 31, 2011

Permanent Fund	Prior Year	Current Year	Adopted
<u>Cemetery Trust (1500)</u>	Actual	Estimated	Budget
	<u>12/31/2009</u>	<u>12/31/2010</u>	<u>2011</u>
Revenues:			
Intergovernmental Revenue			
Charges for Services			
Fines and Forfeits			
Interest on Investments	\$97	\$17	\$8
Rental			
Licenses and Permits			
Other Revenue			
	<hr/>	<hr/>	<hr/>
Total Revenues	97	17	8
Expenditures:			
Judicial			
General Government			\$606
Public Safety			
Public Works			
Health & Welfare			
Culture & Recreation			
	<hr/>	<hr/>	<hr/>
Total Expenditures			606
Revenue Over (Under) Expenditures	97	17	(598)
Operating Transfers In (Out)	<hr/>	<hr/>	<hr/>
Revenue & Other Sources Over (Under)			
Expenditures & Other Uses	<u>\$97</u>		
Budgeted Net Revenues (Expenditures)			(598)
Current Estimated Revenues Over (Under) Expenditures		17	
Fund Balance, Beginning of Year		<hr/>	<hr/>
		6,351	6,368
Projected Fund Balance, End of Year		<hr/> \$6,368 <hr/>	<hr/> \$5,770 <hr/>

General Fund Five Year Budget Projections

Overview

The County of Ottawa Strategic Plan of 1993 promoted multi-year projections as a tool to prioritize immediate and long-range needs to develop a stable financial base. Subsequent strategic plans and updates have confirmed the necessity of this process. Budget projections are useful for planning purposes to give the general direction of County finances based on trends. However, it is important to realize that the figures projected are based on trends and pertinent information known at the time and are not guaranteed funding levels as several factors (e.g. legislation, economy, population, etc.) affect funding. The historical trend of expenditures is a good starting point as most of the County's costs, especially in the General Fund, are ongoing; projections were formulated based on the following assumptions:

Revenues

Property Tax – The housing market continues to be quite volatile over the past year, and it is unknown when it will begin to stabilize. Certain federal initiatives may have kept prices artificially higher in the short term, and it is difficult to project the outcome when these initiatives expire. In the last several months, based on home sale information received by the Equalization Department, home values have continued to decline. It has also been observed that the experience on the east side of the State indicates the overall direction for the west side of the state within a couple of years. On the east side of the State, taxable value continues to be in the negative range. These factors as well as others discussed in the transmittal letter have been considered in developing a range of projected changes in taxable value over the next five years. As a result, projections were made based on an optimistic projection of taxable value, a moderate projection of taxable value and a pessimistic projection in taxable value. The specific percentage changes for the three scenarios are listed below:

Taxable Value Assumption	2011	2012	2013	2014	2015	2016
Optimistic	-2.6%	-1.0%	0.0%	1.0%	1.5%	2.0%
Moderate	-3.5%	-3.0%	-1.0%	0.0%	0.5%	1.5%
Pessimistic	-5.0%	-5.0%	-3.0%	-1.0%	0.0%	1.0%

Intergovernmental Revenue –The major consideration for intergovernmental revenue is the reinstatement of State Revenue Sharing payments. The County's State Revenue Sharing payments are scheduled to resume in 2011. Counties who have been eligible for reinstatement have thus far received it, and the additional counties eligible for reinstatement in 2011 are included in the Governor's 2011 budget. Although federal stimulus and other non-recurring revenue helped balance the State's budget in 2011, the most recent projection for the 2012 State budget is a shortfall of \$1.6 billion. The financial status of the State leads the County to be concerned over the long term reinstatement of Revenue Sharing at a reduced level.

As a result of this concern, the five year projections also include a range of revenue sharing reinstatement options. The County has budgeted a reduction of 6.5 percent for 2011. The options used for the projections are listed on the chart that follows:

Revenue Sharing Assumption	2012	2013	2014	2015	2016
Optimistic	-5.0%	1.0%	1.5%	2.0%	3.0%
Moderate	-25.0%	0.0%	1.0%	1.5%	2.0%
Pessimistic	-100.0%	N/A	N/A	N/A	N/A

For other sources of intergovernmental revenue, the County has seen many State funding sources stay flat over recent years. Consequently, the County is using a 0% increase for most intergovernmental sources. One exception to this is the contributions from local units. Most of this revenue is reimbursements from municipalities that contract with the County for policing services. By contract, these municipalities are required to reimburse the County based on expenditures. Therefore, this particular intergovernmental revenue is projected to increase by the same percentage as the applicable expenditures.

Charges for Services – Charges for Services are also a significant revenue source. The County is projecting this revenue source to increase by 2% per year with one exception. Economic conditions, the housing market and the credit market have prompted a more conservative increase factor - 1% - in Register of Deeds revenue.

Investment Income – Since Investment Income depends in part on the investment environment, it is difficult to make projections. The County anticipates return rates to remain quite low. The County’s cash balance has also declined due to contributions to capital construction projects, higher delinquent tax payouts, and fund balance use for operations. These changes have been factored into the projections.

Operating Transfers In – In general, Operating Transfers In reflect the County (local) portion of programs funded by the State and Federal government. Projections for subsequent years do not include one-time transfers to assist in balancing the General Fund.

Other Revenues – The remaining revenue sources were increased 2% – 3% per year.

Expenditures

Salaries – County employees generally receive a cost of living adjustment which may be based on the consumer price index and available funds. Newer employees also receive step increases for five years. After the five years, the employees receive only the cost of living adjustment. To cover both the cost of living adjustment and the step increases, the projections increase salaries by 1.5% - 2.5% per year.

During 2010, several departments agreed to keep certain positions vacant to assist in budget balancing. These positions have not been included in the 2011 budget nor the five year projections, and no new positions have been added to the projections.

Fringe Benefits – Certain fringe benefits, the largest being social security tax and retirement contributions, are based on salaries. Based on salary projections, these fringe benefits are also projected to increase by 1.5% to 2.5% per year. In addition, recent changes to actuarial

assumptions of our defined benefit pension agent, Municipal Employees Retirement system (MERS) require additional increases above the cost of living adjustments (please see the transmittal letter for detailed information). Other fringe benefits for health, dental and optical insurance are not based on salaries. According to the most recent actuary study, the projections include increases of 10% - 15% per year for health insurance, 6% for dental insurance, and 3% for optical insurance. Savings as a result of changes to the health plan are conservatively projected in the 2011 budget. The County projects additional savings in 2012, and these are also reflected in the projections. The effect, if any, of the national health care program is not reflected in the projections as the information available is not sufficient to estimate it.

Supplies and Other Services and Charges – In most cases, these expenditures are projected to increase by 2% per year. However, certain adjustments have been made. Liability and vehicle insurance are projected to increase 3% - 5% per year. Adjustments have also been made to reflect election costs in election years and other situations needing special handling.

Operating Transfers Out - The County’s largest operating transfers go to Public Health, Child Care, and the Friend of the Court Funds, with much of the money covering personnel costs. Since personnel costs are rising much faster than the consumer price index, the operating transfers also need to increase faster. Consequently, projections for operating transfers are increasing based on projected expenditures for the specific fund.

Results

There are nine separate projection schedules that include three ranges of taxable value projections and three ranges of State revenue sharing reinstatement:

Optimistic Change In Taxable Value

The three scenarios under the optimistic change in taxable value include:

Optimistic Taxable Value Projection		
	2016	2016
Revenue Sharing Status	Resulting Annual Budget Shortfall	Resulting Fund Balance at Year End
Optimistic	(\$7,659,150)	(\$10,417,739)
Moderate	(\$8,692,877)	(\$15,130,684)
Pessimistic	(\$12,085,854)	(\$31,617,080)

The table above shows an increasing gap between revenue and expenditures that widens to as much as \$12 million if revenue and expenditure assumptions prove true and no additional changes are made to operations.

Moderate Change In Taxable Value

The three scenarios under the moderate change in taxable value include:

Moderate Taxable Value Projection		
	2016	2016
Revenue Sharing	Resulting Annual	Resulting Fund
Status	Budget Shortfall	Balance at
		Year End
Optimistic	(\$9,572,405)	(\$17,118,369)
Moderate	(\$10,606,132)	(\$21,831,314)
Pessimistic	(\$13,999,109)	(\$38,317,710)

The table above shows an increasing gap between revenue and expenditures that widens to nearly \$14 million if revenue and expenditure assumptions prove true and no additional changes are made to operations.

Pessimistic Change In Taxable Value

The three scenarios under the pessimistic change in taxable value include:

Pessimistic Taxable Value Projection		
	2016	2016
Revenue Sharing	Resulting Annual	Resulting Fund
Status	Budget Shortfall	Balance at
		Year End
Fully Reinstated	(\$11,573,221)	(\$24,612,008)
Partially Reinstated	(\$12,606,948)	(\$29,324,953)
Not Reinstated	(\$15,999,925)	(\$45,811,349)

The table above shows an increasing gap between revenue and expenditures that widens to nearly \$16 million if revenue and expenditure assumptions prove true and no additional changes are made to operations.

Several other options and combinations of options exist and will be explored for consideration by the Board of Commissioners. At this point, it is clear the County will have difficult choices to make in the future.

**County of Ottawa
Five Year Budget Projections
General Fund**

Optimistic Taxable Value Outlook
Optimistic Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-5.0%	1.0%	1.5%	2.0%	3.0%
					Projected change in taxable value:		-1.0%	0.0%	1.0%	1.5%	2.0%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$37,189,029	\$37,149,224	\$37,490,291	\$38,046,992	\$38,786,855
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$8,600,051	\$8,674,795	\$8,772,441	\$8,904,258	\$9,083,661
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$61,434,146	\$61,737,030	\$62,643,215	\$63,239,991	\$64,043,512
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-1.70%	0.50%	1.50%	1.00%	1.30%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$2,852,982	-\$4,012,799	-\$4,915,048	-\$6,209,940	-\$7,659,150
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$5,715,343	\$1,702,545	-\$3,212,503	-\$9,422,443	-\$17,081,593
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$12,199,197	\$8,231,399	\$3,361,351	-\$2,803,589	-\$10,417,739

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

Assumes the operating levy stays at 3.6 mills for all five years.

Assumes \$750,000 in additional health care savings are realized beginning in 2012. A better estimate of the savings will be available after enrollment in November, 2010.

**County of Ottawa
Five Year Budget Projections
General Fund**

Optimistic Taxable Value Outlook
Moderate Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-25.0%	0.0%	1.0%	1.5%	2.0%
					Projected change in taxable value:		-1.0%	0.0%	1.0%	1.5%	2.0%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$37,189,029	\$37,149,224	\$37,490,291	\$38,046,992	\$38,786,855
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$7,734,760	\$7,768,403	\$7,836,229	\$7,932,935	\$8,049,934
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$60,568,855	\$60,830,638	\$61,707,003	\$62,268,668	\$63,009,785
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-3.10%	0.40%	1.40%	0.90%	1.20%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$3,718,273	-\$4,919,191	-\$5,851,260	-\$7,181,263	-\$8,692,877
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$4,850,052	-\$69,138	-\$5,920,398	-\$13,101,661	-\$21,794,538
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$11,333,906	\$6,459,716	\$653,456	-\$6,482,807	-\$15,130,684

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Optimistic Taxable Value Outlook
Pessimistic Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-100.0%	N/A	N/A	N/A	N/A
					Projected change in taxable value:		-1.0%	0.0%	1.0%	1.5%	2.0%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$37,189,029	\$37,149,224	\$37,490,291	\$38,046,992	\$38,786,855
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$4,489,919	\$4,523,562	\$4,558,940	\$4,606,487	\$4,656,957
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$57,324,014	\$57,585,797	\$58,429,714	\$58,942,220	\$59,616,808
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-8.30%	0.50%	1.50%	0.90%	1.10%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$6,963,114	-\$8,164,032	-\$9,128,549	-\$10,507,711	-\$12,085,854
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$1,605,211	-\$6,558,820	-\$15,687,369	-\$26,195,080	-\$38,280,934
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$8,089,065	-\$29,966	-\$9,113,515	-\$19,576,226	-\$31,617,080

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Moderate Taxable Value Outlook
Optimistic Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-5.0%	1.0%	1.5%	2.0%	3.0%
					Projected change in taxable value:		-3.0%	-1.0%	0.0%	0.5%	1.5%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$36,499,943	\$36,126,781	\$36,127,600	\$36,333,837	\$36,873,600
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$8,600,051	\$8,674,795	\$8,772,441	\$8,904,258	\$9,083,661
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$60,745,060	\$60,714,587	\$61,280,524	\$61,526,836	\$62,130,257
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-2.80%	-0.10%	0.90%	0.40%	1.00%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$3,542,068	-\$5,035,242	-\$6,277,739	-\$7,923,095	-\$9,572,405
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$5,026,257	-\$8,984	-\$6,286,723	-\$14,209,818	-\$23,782,223
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$11,510,111	\$6,519,870	\$287,131	-\$7,590,964	-\$17,118,369

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Moderate Taxable Value Outlook
Moderate Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-25.0%	0.0%	1.0%	1.5%	2.0%
					Projected change in taxable value:		-3.0%	-1.0%	0.0%	0.5%	1.5%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$36,499,943	\$36,126,781	\$36,127,600	\$36,333,837	\$36,873,600
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$7,734,760	\$7,768,403	\$7,836,229	\$7,932,935	\$8,049,934
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$59,879,769	\$59,808,195	\$60,344,312	\$60,555,513	\$61,096,530
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-4.20%	-0.10%	0.90%	0.30%	0.90%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$4,407,359	-\$5,941,634	-\$7,213,951	-\$8,894,418	-\$10,606,132
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$4,160,966	-\$1,780,667	-\$8,994,618	-\$17,889,036	-\$28,495,168
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$10,644,820	\$4,748,187	-\$2,420,764	-\$11,270,182	-\$21,831,314

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Moderate Taxable Value Outlook
Pessimistic Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-100.0%	N/A	N/A	N/A	N/A
					Projected change in taxable value:		-3.0%	-1.0%	0.0%	0.5%	1.5%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$36,499,943	\$36,126,781	\$36,127,600	\$36,333,837	\$36,873,600
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$4,489,919	\$4,523,562	\$4,558,940	\$4,606,487	\$4,656,957
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$56,634,928	\$56,563,354	\$57,067,023	\$57,229,065	\$57,703,553
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-9.40%	-0.10%	0.90%	0.30%	0.80%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$7,652,200	-\$9,186,475	-\$10,491,240	-\$12,220,866	-\$13,999,109
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$916,125	-\$8,270,349	-\$18,761,589	-\$30,982,455	-\$44,981,564
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$7,399,979	-\$1,741,495	-\$12,187,735	-\$24,363,601	-\$38,317,710

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Pessimistic Taxable Value Outlook
Optimistic Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-5.0%	1.0%	1.5%	2.0%	3.0%
					Projected change in taxable value:		-5.0%	-3.0%	-1.0%	0.0%	1.0%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$35,810,857	\$34,791,654	\$34,475,801	\$34,517,026	\$34,872,784
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$8,600,051	\$8,674,795	\$8,772,441	\$8,904,258	\$9,083,661
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$60,055,974	\$59,379,460	\$59,628,725	\$59,710,025	\$60,129,441
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-3.90%	-1.10%	0.40%	0.10%	0.70%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$4,231,154	-\$6,370,369	-\$7,929,538	-\$9,739,906	-\$11,573,221
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$4,337,171	-\$2,033,197	-\$9,962,735	-\$19,702,641	-\$31,275,862
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$10,821,025	\$4,495,657	-\$3,388,881	-\$13,083,787	-\$24,612,008

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Pessimistic Taxable Value Outlook
Moderate Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-25.0%	0.0%	1.0%	1.5%	2.0%
					Projected change in taxable value:		-5.0%	-3.0%	-1.0%	0.0%	1.0%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$35,810,857	\$34,791,654	\$34,475,801	\$34,517,026	\$34,872,784
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$7,734,760	\$7,768,403	\$7,836,229	\$7,932,935	\$8,049,934
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$59,190,683	\$58,473,068	\$58,692,513	\$58,738,702	\$59,095,714
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-5.30%	-1.20%	0.40%	0.10%	0.60%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$5,096,445	-\$7,276,761	-\$8,865,750	-\$10,711,229	-\$12,606,948
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$3,471,880	-\$3,804,880	-\$12,670,630	-\$23,381,859	-\$35,988,807
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$9,955,734	\$2,723,974	-\$6,096,776	-\$16,763,005	-\$29,324,953

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

**County of Ottawa
Five Year Budget Projections
General Fund**

Pessimistic Taxable Value Outlook
Pessimistic Revenue Sharing Outlook

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
	Actual	Actual	Actual	Actual	Current Year Estimated	Budgeted	Projected	Projected	Projected	Projected	Projected
					Projected change in State Revenue Sharing:		-100.0%	N/A	N/A	N/A	N/A
					Projected change in taxable value:		-5.0%	-3.0%	-1.0%	0.0%	1.0%
Revenues:											
Taxes	\$37,095,829	\$38,840,291	\$40,088,470	\$40,532,402	\$38,924,685	\$37,870,625	\$35,810,857	\$34,791,654	\$34,475,801	\$34,517,026	\$34,872,784
Intergovernmental	\$4,637,820	\$4,793,385	\$4,612,460	\$4,485,652	\$4,623,699	\$8,359,486	\$4,489,919	\$4,523,562	\$4,558,940	\$4,606,487	\$4,656,957
Charges for services	\$9,240,623	\$9,956,184	\$9,824,404	\$8,902,750	\$9,244,890	\$10,340,766	\$10,533,016	\$10,728,966	\$10,928,688	\$10,980,715	\$11,185,173
Fines & Forfeits	\$1,047,692	\$1,012,626	\$936,944	\$1,000,406	\$1,004,800	\$1,062,000	\$1,083,070	\$1,104,561	\$1,126,483	\$1,148,842	\$1,171,649
Interest on investments	\$1,717,019	\$1,987,812	\$1,552,691	\$241,526	\$490,000	\$469,160	\$284,450	\$234,360	\$165,551	\$550,524	\$480,793
Rental income	\$2,511,754	\$2,610,933	\$2,666,911	\$2,657,536	\$3,128,664	\$3,053,368	\$3,226,506	\$3,322,104	\$3,422,653	\$3,075,368	\$2,796,809
Licenses & permits	\$289,351	\$261,763	\$247,209	\$248,054	\$242,825	\$401,500	\$194,410	\$196,358	\$407,345	\$200,372	\$202,440
Other	\$362,827	\$339,433	\$312,650	\$312,324	\$519,136	\$556,329	\$368,614	\$371,661	\$374,762	\$377,919	\$381,132
Operating transfer in	\$4,239,536	\$4,425,399	\$4,497,516	\$5,299,447	\$4,761,213	\$442,351	\$0	\$0	\$0	\$0	\$0
Fund balance reserve use	\$0	\$0	\$0	\$0	\$672,545	-\$55,406	-\$45,000	-\$45,000	-\$45,000	-\$45,000	-\$45,000
Total Revenue	\$61,142,451	\$64,227,826	\$64,739,255	\$63,680,097	\$63,612,457	\$62,500,179	\$55,945,842	\$55,228,227	\$55,415,224	\$55,412,254	\$55,702,737
% change over prior year		5.00%	0.80%	-1.60%	-0.10%	-1.70%	-10.50%	-1.30%	0.30%	0.00%	0.50%
Expenditures:											
Salaries	\$19,216,398	\$19,924,051	\$20,556,751	\$21,330,434	\$21,317,711	\$21,454,530	\$21,775,584	\$22,101,454	\$22,432,211	\$22,991,743	\$23,565,263
Fringe benefits	\$8,060,040	\$8,964,787	\$9,511,109	\$9,739,898	\$10,326,082	\$9,603,536	\$9,515,951	\$9,997,499	\$10,519,694	\$11,137,306	\$11,806,219
Supplies	\$2,472,811	\$2,115,249	\$2,355,328	\$2,203,323	\$2,316,428	\$2,169,198	\$2,330,854	\$2,256,971	\$2,419,971	\$2,347,870	\$2,512,687
Other services & chg	\$15,736,645	\$17,188,585	\$18,827,256	\$18,836,680	\$18,942,799	\$19,072,568	\$19,345,041	\$19,654,822	\$20,015,372	\$20,256,373	\$20,521,133
Contingency	\$0	\$0	\$0	\$0	\$200,000	\$660,483	\$637,011	\$635,501	\$650,462	\$665,624	\$684,320
Capital outlay	\$11,238	\$14,805	\$71,160	\$81,094	\$5,620	\$60,000	\$0	\$0	\$0	\$0	\$0
Operating Transfers	\$13,667,299	\$13,737,530	\$13,479,719	\$16,860,154	\$10,592,456	\$10,479,864	\$10,682,687	\$11,103,582	\$11,520,553	\$12,051,015	\$12,613,039
Total Expenditures	\$59,164,431	\$61,945,007	\$64,801,323	\$69,051,583	\$63,701,096	\$63,500,179	\$64,287,128	\$65,749,829	\$67,558,263	\$69,449,931	\$71,702,662
% change over prior year		4.70%	4.60%	6.60%	-7.70%	-0.30%	1.20%	2.30%	2.80%	2.80%	3.20%
Revenue over (under) expenditures	\$1,978,020	\$2,282,819	-\$62,068	-\$5,371,486	-\$88,639	-\$1,000,000	-\$8,341,286	-\$10,521,602	-\$12,143,039	-\$14,037,677	-\$15,999,925
Undesignated Fund Balance	\$10,208,039	\$10,578,140	\$9,212,655	\$9,656,964	\$9,568,325	\$8,568,325	\$227,039	-\$10,294,562	-\$22,437,601	-\$36,475,278	-\$52,475,203
Total Fund Balance	\$19,863,626	\$22,146,478	\$22,084,426	\$16,712,957	\$15,951,773	\$15,007,179	\$6,710,893	-\$3,765,708	-\$15,863,747	-\$29,856,424	-\$45,811,349

Note: Assumes all bargaining units approve the changes to the health care plan under development.

Assumes none of the positions temporarily suspended with the 2010 budget are filled.

Assumes annual COLA and step increases as follows: 2011 = 1.50%, 2012 = 1.50%, 2013 = 1.50%, 2014 = 2.50%, and 2015 = 2.50%.

Ottawa County Financing Tools

Financing Tools Historical Summary

The first County "Financing Tool", the Delinquent Tax Revolving Fund, was established in 1974. It was not until 1981, the beginning of an economic downturn, that the Board established the Public Improvement Fund and the Stabilization Fund.

The general purpose of the Financing Tools is three-fold:

To provide long-term financial stability for Ottawa County

To take financial pressure off the General Fund

To provide long-term financing for certain operational costs

As Federal Revenue Sharing dwindled from \$785,771 in 1986 to \$50,404 in 1987, the importance of long-term financial planning became even more apparent to the County Board. Thus, in 1986 the Board established the Duplicating Fund and the Employee Sick Pay Bank Fund. The Telecommunications Fund followed in 1987 along with the Equipment Pool Fund in 1988. The Board continued to explore long-term financing possibilities and in 1990, the Solid Waste Clean-up Fund and the Employee Benefits Fund were approved. In 1996, the Board discontinued the Employee Benefits Fund, reallocating the money for future improvements and expansion to our County parks system.

The financing tools are set up to cover certain annual operating costs and one-time costs. These financing tools help stabilize the annual budget process by reducing the peaks and valleys created by legislation, economic fluctuation, termination of grant dollars, equipment requests, etc. In addition, these funds have a positive effect on the interest rates the County and its townships and cities receive on bond issues, benefiting County taxpayers millions of dollars over the years.

When these financing tools were first established, administration told the Board these tools would eventually reduce costs to County departments. Along with these financing tools, the County began self-funding several of its insurance programs including health, unemployment, dental, and vision which operate very similarly to the financing tools. The County is now realizing the benefit of these self-insured programs along with our financing tools.

The Board's vision over the years has allowed Ottawa County to maintain one of the lowest operating millages in the State while at the same time provide for long-term financial strength that will benefit County residents for many years to come. The County can react to the unexpected while at the same time continue to provide a stable source of services to the public. Ottawa County is an envy to most counties across the State.

The following pages demonstrate clearly how the financing tools have and will continue to save millions of dollars for the County over the years. Certain assumptions were used in making the calculations. Historical annual savings are based on a five year history. Projected annual savings are based on a five year projection.

The nine financing tools funds are:

2271	Solid Waste Clean-up Fund
2444	Infrastructure Fund
2450	Public Improvement Fund
2570	Stabilization Fund
2980	Employee Sick Pay Bank
5160	Delinquent Tax Revolving Fund
6450	Duplicating Fund
6550	Telecommunications Fund
6641	Equipment Pool Fund

Solid Waste Clean-up Fund (2271)

Year Established: 1990

Fund Purpose:

This fund was established from monies received by Ottawa County from the settlement of litigation over the Southwest Ottawa Landfill. These monies are to be used exclusively for the clean-up of the landfill. (BC 90-277) The fund's goal is to use the interest generated from the principal to cover ongoing annual costs of the landfill clean-up. Beginning in 1998, these expenditures are paid for from this Fund thus saving the General Fund approximately \$283,000 - \$307,000 per year.

Financial Benefits:

- 1) Provides long-term financing for annual clean-up costs.
- 2) Takes financial pressure off the General Fund.

Infrastructure Fund (2444)

Year Established: 1999

Fund Purpose:

This fund was established to provide financial assistance to local units of government for water, sewer, road, and bridge projects that are especially unique, non-routine, and out-of-the ordinary.

Financial Benefits:

- 1) Expedites projects by leveraging Federal, State, and other revenue sources.
- 2) Reduces debt levels.
- 3) Relieves General Fund of debt payments

Public Improvement Fund (2450)

Year Established: 1981

Fund Purpose:

This fund is used to account for monies set aside for public improvements. The fund's goal is to provide sufficient dollars to fund the County's major capital projects.

Financial Benefits:

- 1) Contributes to a positive bond rating.
- 2) Savings on bond issue costs.
- 3) Relieves General Fund of debt payments.

Stabilization Fund (2570)

Year Established: 1981

Fund Purpose:

This fund was established pursuant to Act No. 30 of the Public Acts of 1978 to assure the continued solid financial condition of the County. Use of funds are restricted for but not limited to:

- a) cover a general fund deficit, when the County's annual audit reveals such a deficit.
- b) prevent a reduction in the level of public services or in the number of employees at any time in a fiscal year when the County's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenditures.
- c) prevent a reduction in the level of public services or in the number of employees when in preparing the budget for the next fiscal year the County's estimated revenue does not appear sufficient to cover estimated expenses.
- d) cover expenses arising because of natural disaster, including a flood, fire, or tornado.

Financial Benefits:

- 1) Generates additional revenue for the General Fund. By law, any interest earned on this fund remains in the General Fund.
- 2) Provides long-term financial stability for Ottawa County.
- 3) Contributes positively to the bond rating.

Compensated Absences (2980)

Year Established: 1986

Fund Purpose:

The purpose of the Employee Sick Pay Bank Fund is to pay for the County's accrued liability which was a result of discontinuing the accumulation and payoff of employee sick days. The amount of liability is equal to number of days accumulated times the rate of pay at the time the employee entered the bank (negotiated in the union contract). An employee's account earns interest at the average rate of return earned by County Treasurer each year. Since 1993, this fund also has accounted for the amount of vacation time that employees have earned and not taken at the end of each fund's fiscal year-end as required under Governmental Accounting Standards Board Statement No. 16.

Financial Benefits:

- 1) The future liability for sick pay has been eliminated.
- 2) County employees received short and long-term disability coverage.
- 3) Reduced County funded sick days.
- 4) Contributes positively to the bond rating.

Delinquent Tax Revolving Fund (5160)

Year Established: 1974

Fund Purpose:

The Delinquent Tax Revolving Fund is used to pay each local government unit, including the County, the respective amount of taxes not collected as of March 1 of each year. After many years of waiting for this fund to mature, the treasurer now avoids costly issuances of Delinquent Tax Anticipation Notes (now referred to as General Obligation Limited Tax Notes) and pays schools, local units and the County in a timely fashion. An annual evaluation is made to determine if it is beneficial for the County to issue general obligation limited tax notes versus using cash on hand. As a financing tool, money had been transferred each year to the General Fund. The 1996 transfer was \$750,000. The County discontinued a transfer to the General Fund in 1997 when the third bond issue was designated to be paid for from this fund. Beginning in 2000, the County had

experienced the full impact of proposal A and had started the transfer of funds to the General Fund again. However, with the issuance of a fourth bond issue from which a portion of the debt is being paid from this fund, the transfers have once again been discontinued.

Financial Benefits:

- 1) Operating Transfers to the General Fund (historically).
- 2) Principal and Interest Payments on four bond issues totaling \$2.6 million in 2010.
- 3) Ability to avoid bond issue costs to pay off annual delinquency.
- 4) Contributes to a positive Bond rating.
- 5) Cash flow management.

**Duplicating, Telecommunications, and Equipment Pool Funds
(6450, 6550, 6641)**

Year Established:

Duplicating (6450)	1986
Telecommunications (6550)	1987
Equipment Pool (6641)	1988

Fund Purposes:

The Duplicating Fund (6450) is used for ongoing replacement of copy machines in County departments. Revenues are received from user departments to cover the expenses incurred in providing printing and copying services. The Telecommunications Fund (6550) was established in 1987 for the purpose of funding the County's transition from a leased telecommunications system to a County owned and operated system. This fund pays for the operation of and enhancements to the telephone system and a network. Revenues are received from user departments to cover expenses incurred in providing the telephone service as well as future capital improvements.

The purpose of the Equipment Pool Fund (6641) is to provide long-term financing capabilities to departments on an ongoing basis for capital acquisitions and replacement of office furniture and equipment. Revenues are collected from user departments for the equipment rental charges to cover depreciation costs and to provide funds for future purchases of equipment.

Financial Benefits:

- 1) Provides a continuous funding source for equipment purchases.
- 2) Stabilizes the budget process by eliminating the peak and valley effect.
- 3) Savings over lease costs.
- 4) Savings on bond issue costs.
- 5) Relieve the General Fund of debt service payments

Overall Benefits of the Financing Tools

1) Take financial pressure off the General Fund.

The best way to take financial pressure off the General Fund is to reduce reliance on property taxes for funding of County services. The General Fund directly provides funding for approximately thirty (30) County departments and indirectly (through operating transfers) significantly affects eight (8) other County departments. Property Taxes represent the largest revenue source for the General Fund. However, property tax rates are limited by legislation, and charges for services are dependent on variables not under control of the County (e.g., the economy). Consequently, it is crucial for the County both to capitalize on other revenue sources and to avoid actions which obligate the County to long-term expenditures.

The financing tools reduce reliance on property taxes by providing funds for certain operational expenditures. Beginning in 1998, the Solid Waste Clean-up Fund pays for landfill cleanup expenditures that were paid from the General Fund.

The Public Improvement Fund provides capital for certain building projects in lieu of debt financing while the Delinquent Tax Fund funds payments on four bond issues. Consequently, the General Fund is not obligated to make these bond payments for the life of the issue.

The avoidance of debt payments is very important to the General Fund. Unlike other funding decisions of the General Fund, debt payments are mandatory, regardless of the revenue picture. Effectively, then, debt payments are an immediate subtraction from property tax revenues, taking away from other County programs. Thus, the debt payments avoided by the Public Improvement Fund and funded by the Delinquent Tax Revolving Fund alleviate pressure on the General Fund, freeing up dollars for other County programs.

The Stabilization Fund by law may not earn interest income. Assuming the balance in the fund would be spent elsewhere, the General Fund benefits from the interest income earned by the Stabilization Fund (since it cannot be transferred to the Stabilization Fund).

2) Provide long-term financing for certain operational costs.

By providing funding for certain operational costs on a long-term basis, the County through the financing tools, is able to provide a high level of service to its residents.

Overall Benefits of the Financing Tools (continued)

The Duplicating, Telecommunications, and Equipment Pool Funds provide capital for equipment acquisition and replacement. If the County did not have the dollars to pay for the equipment, they would have to lease from an outside vendor or do without. Not purchasing equipment would result in an inefficient use of personnel and reduced service levels, particularly given our population growth levels. Another alternative to equipment purchases would be to just add more staff which are ongoing operational costs as opposed to one-time equipment costs.

Another cost that the financing tools help the County avoid are bond issue costs. Bond issue costs add nothing to the services the taxpayers are receiving. Because the Public Improvement Fund pays for certain projects outright, bond issue costs are avoided. Similar savings are realized by the Delinquent Tax Revolving Fund. Because the Board has allowed the Delinquent Tax Fund to grow, the total delinquency can be paid off without issuing notes. In addition to these direct costs, the County saves the indirect costs associated with the administration of bond/note issues and/or the administration of monthly payments to local municipalities for their delinquencies.

The Compensated Absences Fund also assists the County in controlling costs. Prior to the implementation of the Sick Pay Bank Fund, County employees received twelve (12) sick days per year, and unused days were banked. With the establishment of the Employee Sick Pay Bank Fund, the number of sick days given per year have been reduced to six (6). In return, employees have been given disability coverage, saving significant dollars.

Clearly, the Financing Tools help the County provide a high level of services in a cost effective manner.

3) Provide long-term financial stability for Ottawa County.

The third and perhaps most important purpose of the Financing Tools is to provide for the long-term stability of the County. The natural result of reducing the reliance on property taxes and controlling costs is to enhance stability, but several of the funds speak more directly to this issue.

The Stabilization Fund, by its nature, enhances stability. The fund's main purpose is to provide emergency funding. This fund, combined with the General Fund's fund balance provides a cushion the County needs to accommodate unforeseen expenditures and revenue reductions.

The Duplicating, Telecommunications, and Equipment Pool Funds promote stability as well. Without these funds, the County would have wide swings in

Overall Benefits of the Financing Tools (continued)

expenditures for equipment purchases from year to year. This peak and valley effect impacts the funding of on-going programs and/or the purchases themselves.

Not purchasing the equipment would result in decreased efficiency, increased personnel needs, and decreased services to the taxpayer.

The Employee Sick Pay Bank Fund contributes to financial stability by eliminating liabilities. In addition to eliminating the liability, the employees received a greater benefit at a reduced cost to the County.

Additional Benefits:

1) Sufficient Equity Level.

One of the key factors that rating agencies use in establishing a bond rating is the level of equity in an organization. Though a specific percentage varies by municipalities, experts suggest 10 - 15 percent of expenditures reflects a healthy organization. The equity level also provides the County with adequate cash flow for payment of expenditures. Accordingly, the County's financing tools contribute indirectly to the General Fund's equity level.

2) Indicative of Long-Term Planning.

The Financing Tools show that the County Board had long-term financial planning in mind when they were originally established. Most of these funds began more than ten years ago. In addition, they represent something more significant: a willingness to avoid taking the short-term popularity gain of a tax cut in order to plan and provide for the long-term financial health of the County.

3) Contributes to a Positive Bond Rating.

The County has obtained a AAA bond rating from Fitch on General Obligation Limited Tax Bonds. Moody's Bond Rating is AAA for General Obligation Unlimited and Limited Tax Bonds. The County itself receives only a small part of the benefit of our high rating.

Most of our debt is for water and sewer projects which are paid by municipalities and individuals through assessments. It is the local municipalities and the individual taxpayers that receive the greatest benefit of our high rating.

4) Reduced Interest Rates on Bond Issues.

According to Wachovia Securities, formerly A.G. Edwards & Sons, an investment banking firm, the effect of as little as one half step change in the rating could

Overall Benefits of the Financing Tools (continued)



affect the interest rate anywhere between 3 basis points (.03%) to as much as 10 basis points (.10%). On \$100 million in outstanding debt, this would cost an additional \$315,000 to \$1,053,000 over the life of the issue. Remember, these figures represent only a half step change.

5) Low Millage Rate.

If the financing tools had not been put into place so many years ago, the County would have significantly more expenditures to fund with its operating levy, possibly requiring a higher levy.

Most, if not all, Counties in the State are faced with the problem of how to fund the unexpected, how to fund new equipment, and how to fund and solve space problems. These financing tools have allowed Ottawa County to solve these problems without additional taxpayer burdens.

**County of Ottawa
Financing Tools
Solid Waste Clean-up Fund (2271)
History/Projections**

					ESTIMATED	BUDGET	PROJECTIONS 				
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$7,804,097	\$7,865,050	\$7,999,142	\$3,928,664	\$3,491,432	\$3,039,648	\$2,787,291	\$2,515,164	\$2,254,291	\$1,969,817	\$1,723,016
Revenues:											
Interest on Investments	\$335,869	\$443,448	\$274,840	\$41,269	\$33,168	\$39,643	\$27,873	\$21,127	\$13,526	\$39,199	\$30,153
Other Revenue	\$5,803										
Total Revenue	\$341,672	\$443,448	\$274,840	\$41,269	\$33,168	\$39,643	\$27,873	\$21,127	\$13,526	\$39,199	\$30,153
Expenditures:											
Landfill Clean-up	\$131,613	\$130,388	\$141,228	\$282,919	\$327,000	\$292,000	\$300,000	\$282,000	\$298,000	\$286,000	\$298,000
Transfer Out			\$2,500,000								
Capital Expenditures	\$149,106	\$178,968	\$1,704,090	\$195,582	\$157,952						
Total Expenditures	\$280,719	\$309,356	\$4,345,318	\$478,501	\$484,952	\$292,000	\$300,000	\$282,000	\$298,000	\$286,000	\$298,000
Projected Ending Fund Balance	\$7,865,050	\$7,999,142	\$3,928,664	\$3,491,432	\$3,039,648	\$2,787,291	\$2,515,164	\$2,254,291	\$1,969,817	\$1,723,016	\$1,455,169
PROJECTIONS 											
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$1,455,169	\$1,199,090	\$921,472	\$658,744	\$389,383	\$111,987	(\$176,340)	(\$470,831)	(\$768,267)	(\$1,068,677)	(\$1,372,091)
Revenues:											
Interest on Investments	\$26,921	\$23,382	\$20,272	\$16,469	\$11,292	\$3,248	\$0	\$0	\$0	\$0	\$0
Other Revenue											
Total Revenue	\$26,921	\$23,382	\$20,272	\$16,469	\$11,292	\$3,248	\$0	\$0	\$0	\$0	\$0
Expenditures:											
Landfill Clean-up	\$283,000	\$301,000	\$283,000	\$285,830	\$288,688	\$291,575	\$294,491	\$297,436	\$300,410	\$303,414	\$306,448
Capital Expenditures											
Total Expenditures	\$283,000	\$301,000	\$283,000	\$285,830	\$288,688	\$291,575	\$294,491	\$297,436	\$300,410	\$303,414	\$306,448
Projected Ending Fund Balance	\$1,199,090	\$921,472	\$658,744	\$389,383	\$111,987	(\$176,340)	(\$470,831)	(\$768,267)	(\$1,068,677)	(\$1,372,091)	(\$1,678,539)

Assumes an annual interest rate of .6% - 2.9%.

Also assumes no additional capital improvement projects will be necessary (e.g., pump replacement).

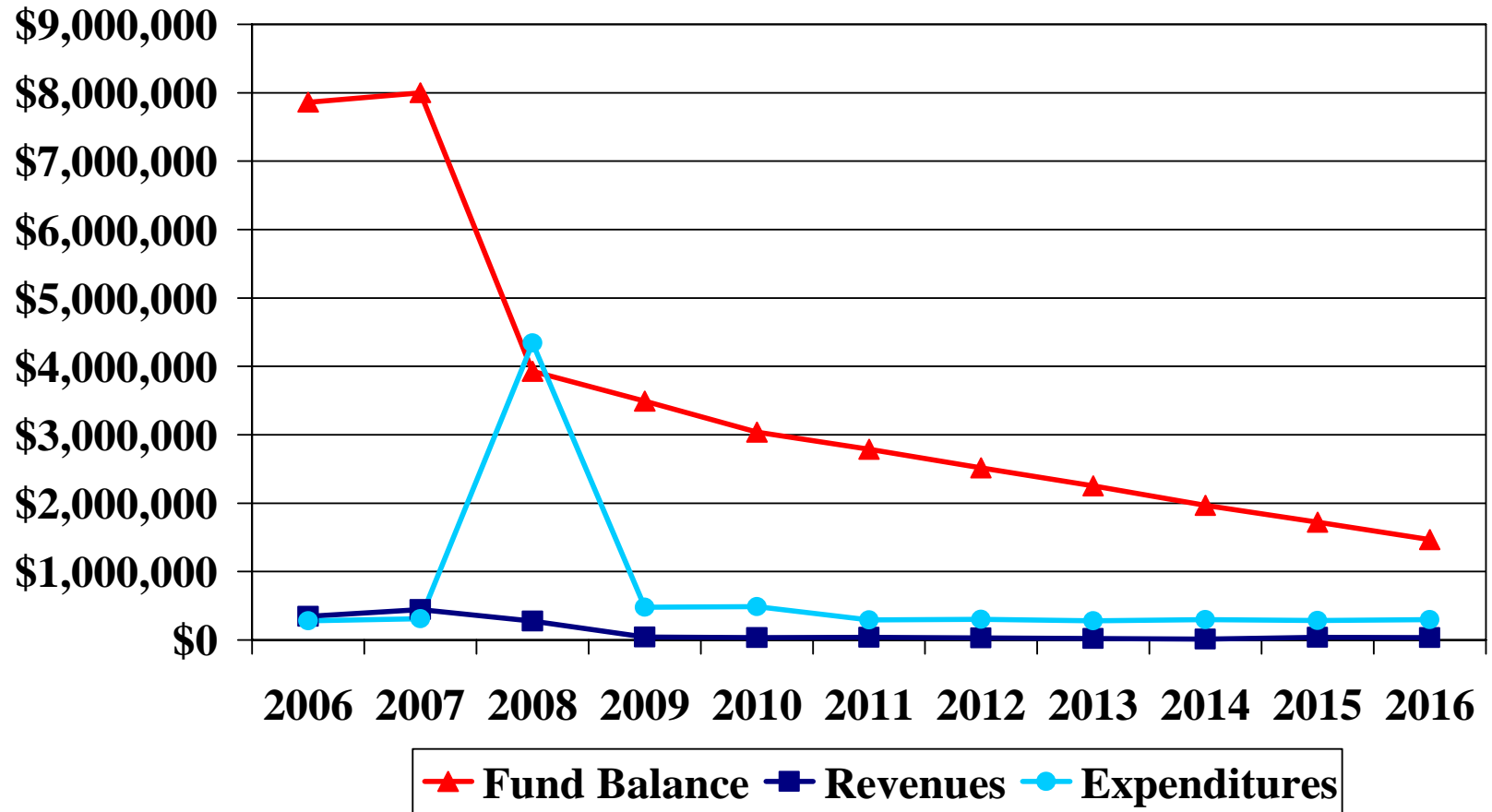
The fund balance projections for this fund have deteriorated since last year. Projected interest rates are lower and the basic operating and maintenance costs projected by the Road Commission have increased.

Specifically, prior expenditure projections for 2009 - 2027 averaged \$166,000 per year; the new projections average \$294,000.

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Solid Waste Clean-Up



County of Ottawa
Financing Tools
Infrastructure Fund (2444)
History/Projections Cash Basis

Note: This schedule is now a cash balance analysis rather than a fund balance analysis in order to track revolving loans to municipalities.

	2006	2007	2008	2009	2010	BUDGET 2011	PROJECTIONS 2012	2013	 2014	2015	2016
Beginning Cash Balance	\$1,442,605	\$712,501	\$1,109,115	\$1,373,164	\$1,588,212	\$1,683,051	\$1,880,863	\$2,082,617	\$2,246,323	\$2,304,407	\$2,358,780
Inflows:											
Loan Repayments	\$322,197	\$349,866	\$335,901	\$288,280	\$202,913	\$307,605	\$307,605	\$272,708	\$168,016	\$168,016	\$28,968
Interest on Investments <i>1</i>	\$47,699	\$46,748	\$53,148	\$51,768	\$16,926	\$15,207	\$19,149	\$15,998	\$15,068	\$11,357	\$38,769
Operating Transfers - General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Inflows	\$369,896	\$396,614	\$389,049	\$340,048	\$219,839	\$322,812	\$326,754	\$288,706	\$183,084	\$179,373	\$67,737
Outflows:											
Land & Land Improvements	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other / Consultants <i>2</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Total Outflows	\$1,100,000	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Ending Cash Balance	\$712,501	\$1,109,115	\$1,373,164	\$1,588,212	\$1,683,051	\$1,880,863	\$2,082,617	\$2,246,323	\$2,304,407	\$2,358,780	\$2,301,517

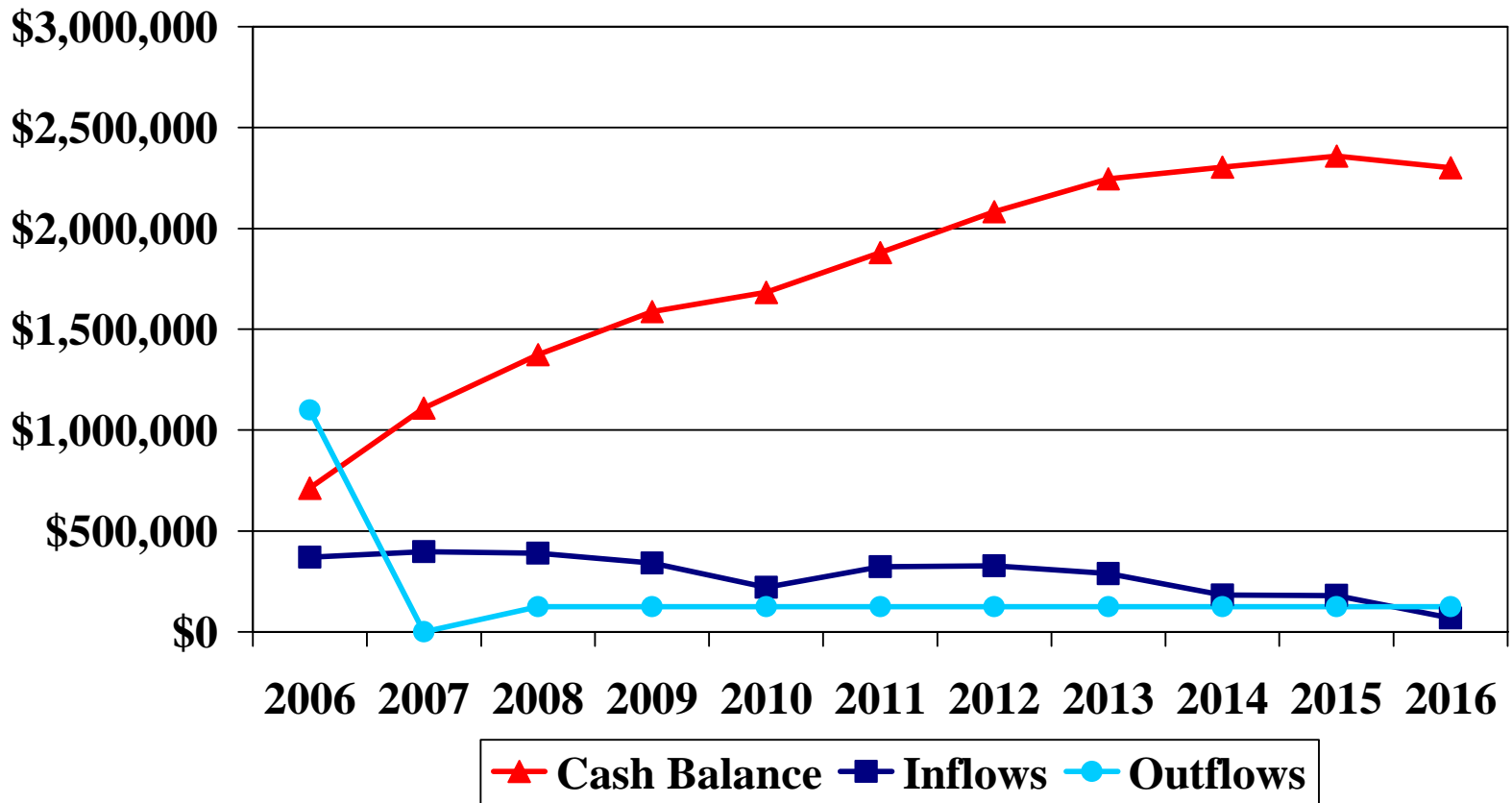
PROJECTIONS 

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Cash Balance	\$2,301,517	\$2,210,919	\$2,120,775	\$2,030,771	\$1,943,291	\$1,858,757	\$1,778,270	\$1,695,467	\$1,610,295	\$1,522,689	\$1,432,579
Inflows:											
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest on Investments <i>1</i>	\$34,402	\$34,856	\$34,996	\$37,520	\$40,466	\$44,513	\$42,197	\$39,828	\$37,394	\$34,890	\$32,315
Operating Transfers - General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Inflows	\$34,402	\$34,856	\$34,996	\$37,520	\$40,466	\$44,513	\$42,197	\$39,828	\$37,394	\$34,890	\$32,315
Outflows:											
Land & Land Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other / Consultants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Total Outflows	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Ending Cash Balance	\$2,210,919	\$2,120,775	\$2,030,771	\$1,943,291	\$1,858,757	\$1,778,270	\$1,695,467	\$1,610,295	\$1,522,689	\$1,432,579	\$1,339,894

1 Assumes an annual interest rate of .6% to 2.9%.

2 The schedule does not include loans to Jamestown Township.

Infrastructure



County of Ottawa
Financing Tools
Public Improvement Fund (2450)
History/Projections

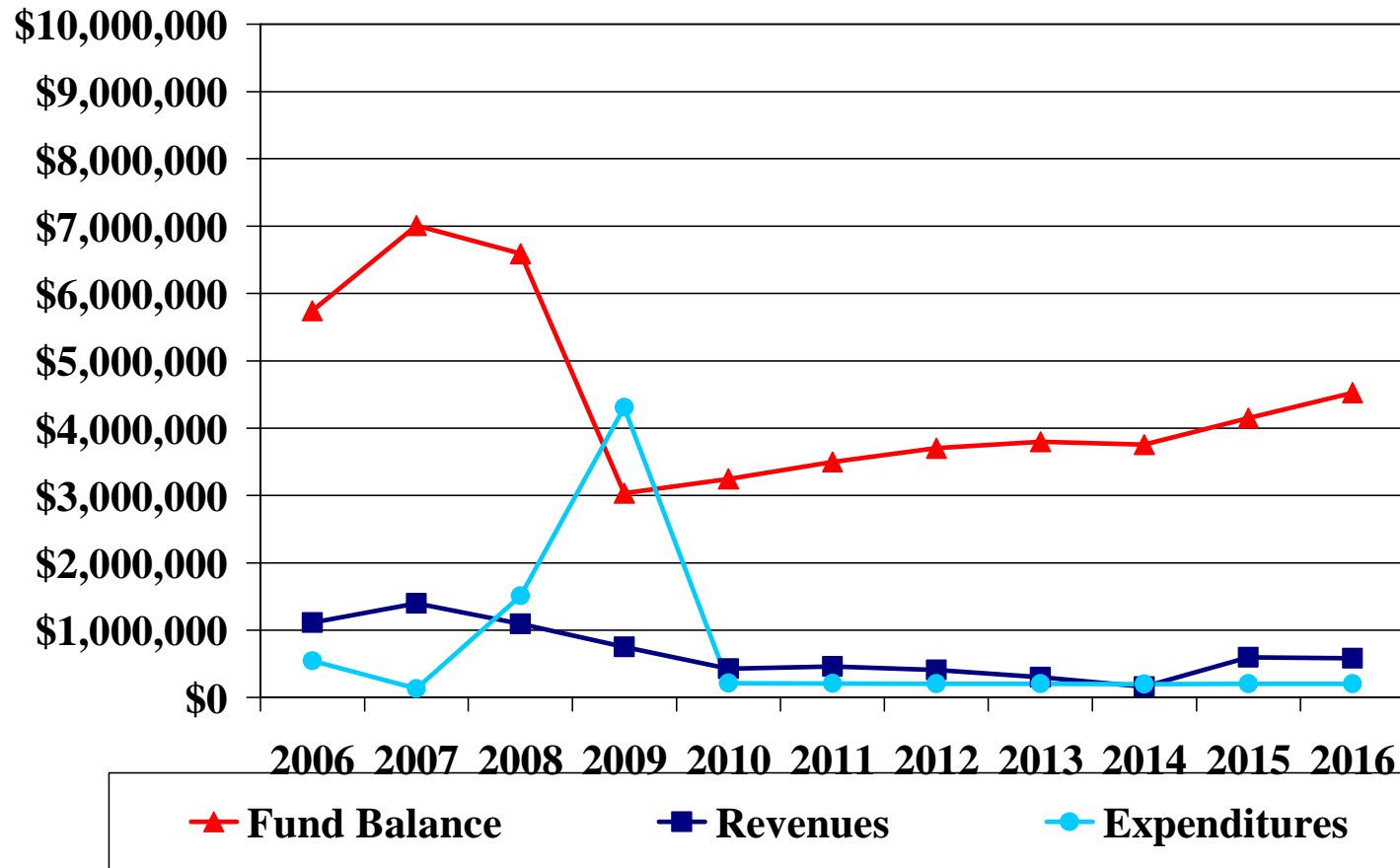
	ESTIMATED				BUDGET		PROJECTIONS				
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$5,176,075	\$5,740,998	\$7,008,669	\$6,590,988	\$3,033,859	\$3,246,728	\$3,496,874	\$3,701,520	\$3,798,565	\$3,756,841	\$4,149,215
Revenues:											
Interest on Investments	\$231,670	\$346,122	\$328,830	\$38,765	\$37,944	\$50,673	\$34,969	\$31,093	\$22,791	\$74,761	\$72,611
12251 James Street Building	\$215,916	\$215,919	\$130,138	\$45,626	\$44,094	\$43,062	\$44,119	\$44,119	\$44,119	\$44,119	\$44,119
Coopersville Building	\$26,736	\$26,736	\$26,736	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FIA Building	\$465,627	\$459,825	\$452,606	\$473,989	\$460,750	\$487,884	\$451,819	\$447,694	\$316,227	\$301,755	\$287,400
WEMET	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256
Hudsonville Human Services	\$10,041	\$10,952	\$10,952	\$10,952	\$10,952	\$913	\$0	\$0	\$0	\$0	\$0
Grand Haven Human Services	\$66,432	\$66,437	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914
Other Revenue	\$67,415	\$72,906	\$71,756	\$99,808	\$102,134	\$106,019	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144
Rent Diverted to General Fund					(\$300,000)	(\$300,000)	(\$300,000)	(\$400,000)	(\$400,000)	\$0	\$0
Operating Transf In		\$173,994		\$10,488							
Total Revenues	\$1,110,093	\$1,399,147	\$1,093,188	\$751,798	\$428,044	\$460,721	\$408,221	\$300,220	\$160,451	\$597,949	\$581,444
Expenditures											
Building & Improvement	\$70,510	\$125,636	\$176	\$195,928	\$25,000	\$20,000					
Debt Service - GH/WO	\$0	\$325	\$187,713	\$187,200	\$187,575	\$187,875	\$188,575	\$188,175	\$187,175	\$190,575	\$188,825
Operating Transf Out GH/WO	\$68,161	\$0	\$1,266,618	\$3,917,388							
Other / Consultants	\$406,499	\$5,515	\$56,362	\$8,411	\$2,600	\$2,700	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Total Expenditures	\$545,170	\$131,476	\$1,510,869	\$4,308,927	\$215,175	\$210,575	\$203,575	\$203,175	\$202,175	\$205,575	\$203,825
Projected Ending Fund Balance	\$5,740,998	\$7,008,669	\$6,590,988	\$3,033,859	\$3,246,728	\$3,496,874	\$3,701,520	\$3,798,565	\$3,756,841	\$4,149,215	\$4,526,834

PROJECTIONS



	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$4,526,834	\$4,799,546	\$5,068,092	\$5,340,310	\$5,623,772	\$5,873,799	\$6,116,329	\$6,349,989	\$6,575,402	\$6,777,526	\$6,971,283
Revenues:											
Interest on Investments	\$83,746	\$93,591	\$111,498	\$133,508	\$163,089	\$170,340	\$177,374	\$184,150	\$190,687	\$196,548	\$202,167
12251 James Street Building	\$44,119	\$44,119	\$44,119	\$44,119	\$44,119	\$44,127	\$41,837	\$41,156	\$41,156	\$41,156	\$41,156
Coopersville Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FIA Building 1	\$273,158	\$259,022	\$244,987	\$231,046	\$217,194	\$203,426	\$189,737	\$173,642	\$140,816	\$127,328	\$113,897
WEMET	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256
Grand Haven Human Services	\$45,914	\$45,914	\$45,914	\$45,914	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rent Diverted to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144	\$105,144
Total Revenues	\$578,337	\$574,046	\$577,918	\$585,987	\$555,802	\$549,293	\$540,348	\$530,348	\$504,059	\$496,432	\$488,620
Expenditures											
Building & Improvement	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Debt Service - GH/WO	\$190,625	\$190,500	\$190,700	\$187,525	\$190,775	\$191,763	\$191,688	\$189,935	\$186,935	\$187,675	\$188,850
Other / Consultants	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Total Expenditures	\$305,625	\$305,500	\$305,700	\$302,525	\$305,775	\$306,763	\$306,688	\$304,935	\$301,935	\$302,675	\$303,850
Projected Ending Fund Balance	\$4,799,546	\$5,068,092	\$5,340,310	\$5,623,772	\$5,873,799	\$6,116,329	\$6,349,989	\$6,575,402	\$6,777,526	\$6,971,283	\$7,156,053

1 Assumes a 20% decrease in our contract with DHS; the lease expires in 2014. Interest is estimated at .6% to 2.9% annually.

Public Improvement



**County of Ottawa
Financing Tools
Stabilization Fund (2570)
History/Projections**

					ESTIMATED	BUDGET	PROJECTIONS				
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$7,603,560	\$7,872,350	\$8,232,069	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673
Revenues:											
Transfer from General Fund	\$268,790	\$359,719	\$37,604	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$268,790	\$359,719	\$37,604	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures:											
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$7,872,350	\$8,232,069	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673
Interest Income to General Fund	\$348,068	\$363,973	\$365,635	\$119,910	\$107,506	\$113,295	\$82,697	\$69,465	\$49,618	\$164,566	\$144,719
	PROJECTIONS										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673
Revenues:											
Transfer from General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures:											
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673	\$8,269,673
Interest Income to General Fund	\$152,989	\$161,259	\$181,933	\$206,742	\$239,821	\$239,821	\$239,821	\$239,821	\$239,821	\$239,821	\$239,821

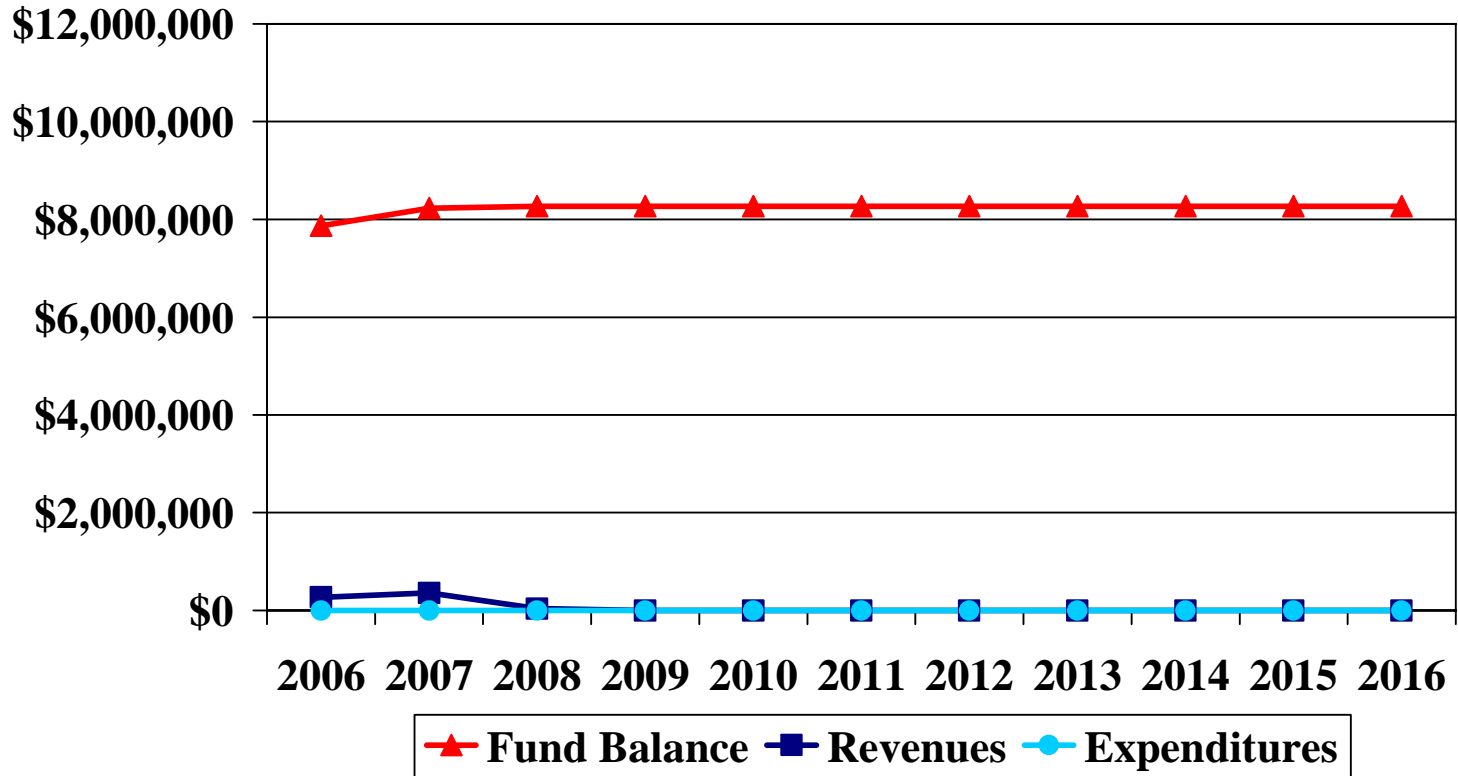
Notes: Estimated interest income to the General Fund is calculated at .6% - 2.9% per year

This financing tool is not currently fully funded. The estimated amount required to achieve full funding at 12/31/10 is estimated at \$968,507.


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Stabilization



County of Ottawa
Financing Tools
Delinquent Tax Revolving Fund (5160)
History/Projections

	2006	2007	2008	2009	ESTIMATED 2010	BUDGET 2011	PROJECTIONS 2012	 2013	2014	2015	2016
Beginning Fund Balance	\$24,343,239	\$24,236,439	\$24,406,620	\$24,562,184	\$24,727,299	\$24,499,370	\$24,455,313	\$24,400,697	\$24,246,882	\$23,955,885	\$23,703,480
Revenues:											
Operating Revenue	\$1,149,927	\$1,519,704	\$1,917,109	\$2,225,825	\$2,106,000	\$2,184,000	\$2,161,953	\$2,092,545	\$1,915,740	\$1,793,092	\$1,765,284
Forfeiture Revenue	\$141,926	\$192,211	\$284,488	\$569,925	\$291,175	\$314,710	\$335,107	\$329,215	\$316,021	\$286,935	\$265,859
Nonoperating Revenue	\$844,786	\$999,816	\$706,196	\$156,383	\$160,000	\$219,200	\$154,068	\$116,831	\$81,470	\$262,197	\$223,998
Total Revenue	\$2,136,639	\$2,711,731	\$2,907,793	\$2,952,133	\$2,557,175	\$2,717,910	\$2,651,128	\$2,538,591	\$2,313,231	\$2,342,224	\$2,255,141
Expenses:											
Operating Expenses	\$1,374	\$1,012	\$1,012	\$591	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forfeiture Expenses	\$85,408	\$78,627	\$132,805	\$188,591	\$166,267	\$152,839	\$154,367	\$146,649	\$131,984	\$125,385	\$125,385
Transfer to General/Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Prin & Int Pmts	\$2,156,657	\$2,461,911	\$2,618,412	\$2,597,836	\$2,618,837	\$2,609,128	\$2,051,377	\$2,045,757	\$1,972,244	\$1,969,244	\$1,967,994
Total Expenses	\$2,243,439	\$2,541,550	\$2,752,229	\$2,787,018	\$2,785,104	\$2,761,967	\$2,705,744	\$2,692,406	\$2,604,228	\$2,594,629	\$2,593,379
Ending Fund Balance	\$24,236,439	\$24,406,620	\$24,562,184	\$24,727,299	\$24,499,370	\$24,455,313	\$24,400,697	\$24,246,882	\$23,955,885	\$23,703,480	\$23,365,242

											
	PROJECTIONS 2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$23,955,885	\$23,659,479	\$24,171,205	\$24,732,283	\$25,398,643	\$26,163,655	\$26,901,056	\$27,566,451	\$28,214,552	\$28,894,519	\$30,224,967
Revenues:											
Operating Revenue	\$1,789,109	\$1,824,263	\$1,840,878	\$1,870,529	\$1,907,453	\$1,862,497	\$1,776,697	\$1,757,677	\$1,783,716	\$1,818,927	\$1,855,309
Forfeiture Revenue	\$275,735	\$281,228	\$274,138	\$301,245	\$293,983	\$291,969	\$284,709	\$272,973	\$270,993	\$280,446	\$286,036
Nonoperating Revenue	\$234,887	\$281,430	\$324,378	\$377,167	\$449,302	\$462,835	\$475,880	\$487,651	\$499,115	\$511,144	\$534,680
Total Revenue	\$2,299,731	\$2,386,921	\$2,439,394	\$2,548,941	\$2,650,738	\$2,617,301	\$2,537,286	\$2,518,301	\$2,553,824	\$2,610,517	\$2,676,025
Expenses:											
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forfeiture Expenses	\$127,893	\$130,451	\$131,103	\$133,725	\$136,400	\$130,944	\$124,397	\$125,019	\$127,519	\$130,069	\$132,670
Transfer to General/Other Funds	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Prin & Int Pmts	\$1,968,244	\$744,744	\$747,213	\$748,856	\$749,326	\$748,956	\$747,494	\$745,181	\$746,338	\$150,000	\$150,000
Total Expenses	\$2,596,137	\$1,875,195	\$1,878,316	\$1,882,581	\$1,885,726	\$1,879,900	\$1,871,891	\$1,870,200	\$1,873,857	\$1,280,069	\$1,282,670
Ending Fund Balance	\$23,659,479	\$24,171,205	\$24,732,283	\$25,398,643	\$26,163,655	\$26,901,056	\$27,566,451	\$28,214,552	\$28,894,519	\$30,224,967	\$31,618,322

Long term projections for this fund are difficult to determine due to the overall economic volatility. These projections reflect changes in the annual delinquency of -10% to +2%.

Interest for 2012 thru 2027 ranges from .6% to 2.9% annually.

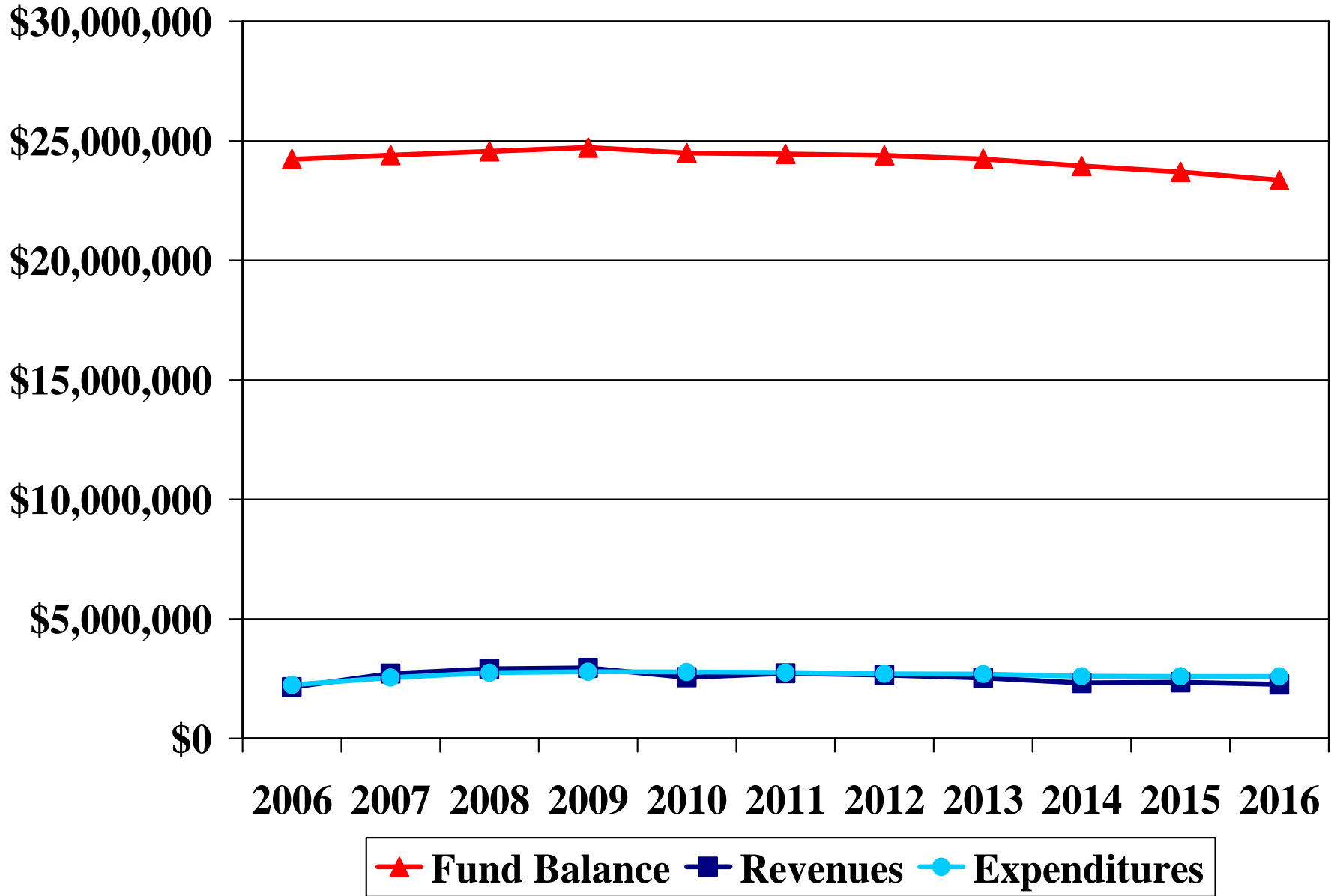
Cash is assumed to be a decreasing % of net assets through 2017, but increasing to 61% of net assets after 2017.

Principal and interest payments include bond fees



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Delinquent Tax Revolving Fund



**County of Ottawa
Financing Tools
Duplicating Fund (6450)
History/Projections**

					ESTIMATED	BUDGET	PROJECTIONS				
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Equity	\$623,065	\$666,476	\$733,656	\$731,485	\$689,195	\$688,431	\$678,026	\$674,429	\$669,406	\$662,414	\$664,257
Revenues:											
Operating Revenue	\$135,334	\$128,483	\$115,034	\$70,429	\$86,000	\$95,750	\$98,623	\$101,582	\$104,629	\$107,768	\$111,001
Nonoperating Revenue	\$24,398	\$36,071	\$28,937	\$6,236	\$6,111	\$6,948	\$6,780	\$5,665	\$4,016	\$13,182	\$11,624
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$159,732	\$164,554	\$143,971	\$76,665	\$92,111	\$102,698	\$105,403	\$107,247	\$108,645	\$120,950	\$122,625
Expenses:											
Operating Expenses	\$116,321	\$97,374	\$146,142	\$118,955	\$92,875	\$113,103	\$109,000	\$112,270	\$115,638	\$119,107	\$134,680
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$116,321	\$97,374	\$146,142	\$118,955	\$92,875	\$113,103	\$109,000	\$112,270	\$115,638	\$119,107	\$134,680
Ending Fund Equity	\$666,476	\$733,656	\$731,485	\$689,195	\$688,431	\$678,026	\$674,429	\$669,406	\$662,414	\$664,257	\$652,202
	PROJECTIONS										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Equity	\$652,202	\$664,239	\$664,802	\$666,665	\$670,187	\$662,084	\$680,338	\$685,703	\$690,793	\$695,587	\$686,063
Revenues:											
Operating Revenue	\$126,331	\$117,761	\$121,294	\$124,933	\$128,681	\$145,541	\$136,517	\$140,613	\$144,831	\$149,176	\$166,651
Nonoperating Revenue	\$12,066	\$12,953	\$14,626	\$16,667	\$19,435	\$19,200	\$19,730	\$19,885	\$20,033	\$20,172	\$19,896
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$138,397	\$130,714	\$135,920	\$141,600	\$148,116	\$164,741	\$156,247	\$160,498	\$164,864	\$169,348	\$186,547
Expenses:											
Operating Expenses	\$126,360	\$130,151	\$134,056	\$138,078	\$156,220	\$146,487	\$150,882	\$155,408	\$160,070	\$178,872	\$169,818
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$126,360	\$130,151	\$134,056	\$138,078	\$156,220	\$146,487	\$150,882	\$155,408	\$160,070	\$178,872	\$169,818
Ending Fund Equity	\$664,239	\$664,802	\$666,665	\$670,187	\$662,084	\$680,338	\$685,703	\$690,793	\$695,587	\$686,063	\$702,792

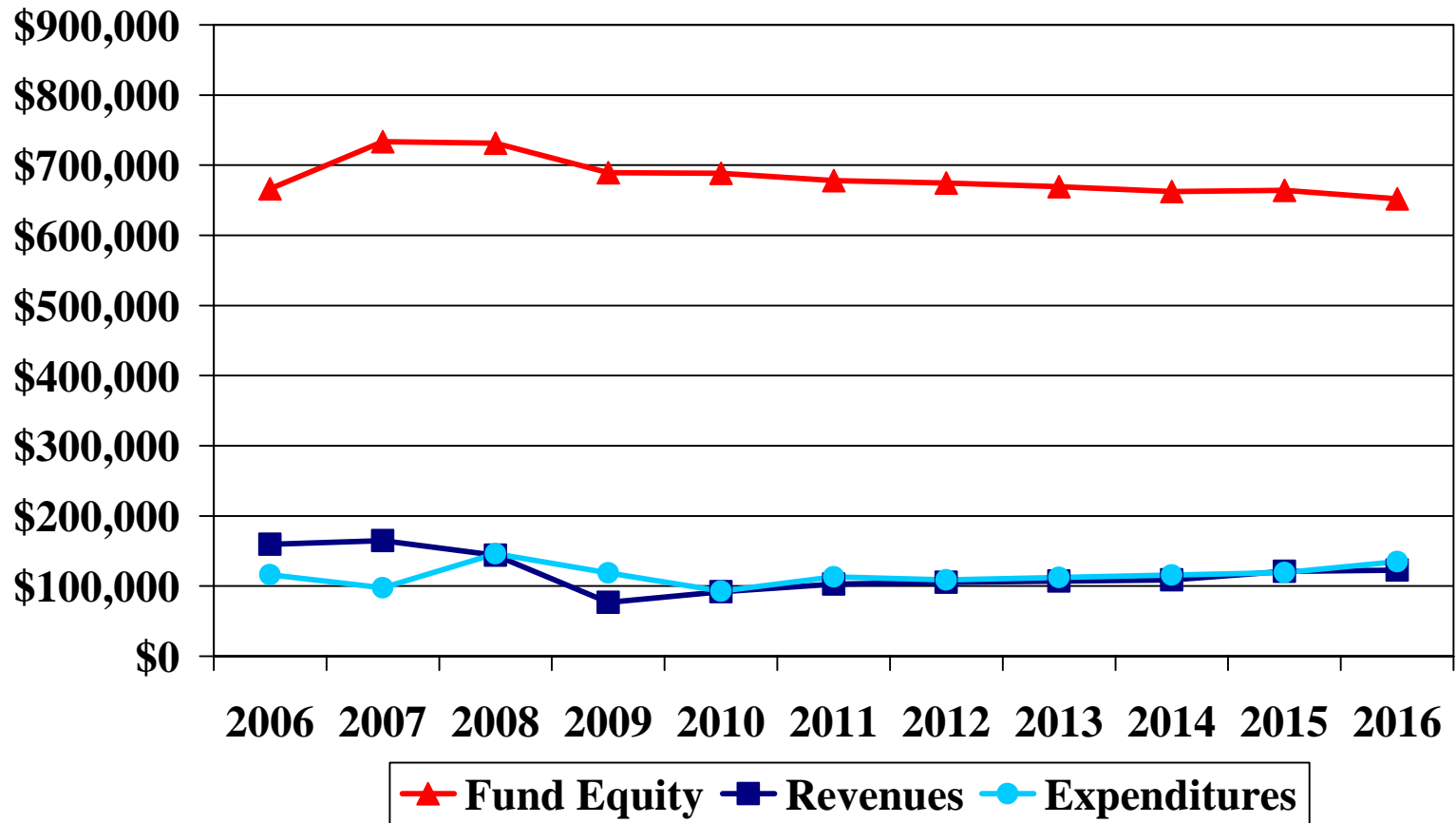
Note: Most Revenues and Expenses assume a 3% increase over prior year.

Assumes an annual interest rate of .06% - 2.9%.



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Duplicating



**County of Ottawa
Financing Tools
Telecommunications (6550)
History/Projections**

					ESTIMATED	BUDGET	PROJECTIONS				
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Equity	\$4,379,802	\$4,754,622	\$5,316,040	\$3,022,401	\$3,141,580	\$3,021,544	\$2,932,566	\$2,722,060	\$2,497,821	\$2,281,548	\$2,271,298
Revenues:											
Operating Revenue *	\$687,552	\$806,909	\$705,878	\$705,109	\$709,474	\$752,643	\$662,753	\$657,398	\$667,100	\$683,286	\$786,047
Nonoperating Revenue	\$165,254	\$246,288	\$195,984	\$17,257	\$27,773	\$23,804	\$19,570	\$15,966	\$10,936	\$35,977	\$18,926
Diverted Phone Comm.	\$0	\$0	\$0	\$0	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)
Total Revenue	\$852,806	\$1,053,197	\$901,862	\$722,366	\$587,247	\$626,447	\$532,323	\$523,364	\$528,036	\$719,263	\$804,973
Expenses:											
Operating Expenses	\$477,986	\$491,779	\$445,501	\$453,187	\$507,283	\$565,425	\$592,829	\$597,604	\$594,309	\$579,512	\$642,633
Debt Service - GH/WO	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Operating Transfers Out	\$0	\$0	\$2,600,000	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$477,986	\$491,779	\$3,195,501	\$603,187	\$707,283	\$715,425	\$742,829	\$747,604	\$744,309	\$729,512	\$792,633
Ending Fund Equity	\$4,754,622	\$5,316,040	\$3,022,401	\$3,141,580	\$3,021,544	\$2,932,566	\$2,722,060	\$2,497,821	\$2,281,548	\$2,271,298	\$2,283,639
					PROJECTIONS 						
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Equity	\$2,283,639	\$2,292,193	\$2,306,595	\$2,327,395	\$2,354,427	\$2,390,870	\$2,428,149	\$2,467,098	\$2,511,286	\$2,560,819	\$2,593,630
Revenues:											
Operating Revenue	\$885,275	\$899,501	\$918,153	\$925,412	\$899,040	\$938,801	\$992,792	\$1,021,117	\$1,036,035	\$1,072,389	\$1,088,700
Nonoperating Revenue	\$8,959	\$14,807	\$21,204	\$27,437	\$36,847	\$37,684	\$39,050	\$44,188	\$49,533	\$32,811	\$17,042
Diverted Phone Comm.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$894,234	\$914,308	\$939,357	\$952,849	\$935,887	\$976,485	\$1,031,842	\$1,065,305	\$1,085,568	\$1,105,200	\$1,105,742
Expenses:											
Operating Expenses	\$735,679	\$749,905	\$768,557	\$775,816	\$749,444	\$789,205	\$842,893	\$871,117	\$886,035	\$922,389	\$938,700
Debt Service - GH/WO	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$885,679	\$899,905	\$918,557	\$925,816	\$899,444	\$939,205	\$992,893	\$1,021,117	\$1,036,035	\$1,072,389	\$1,088,700
Ending Fund Equity	\$2,292,193	\$2,306,595	\$2,327,395	\$2,354,427	\$2,390,870	\$2,428,149	\$2,467,098	\$2,511,286	\$2,560,819	\$2,593,630	\$2,610,672

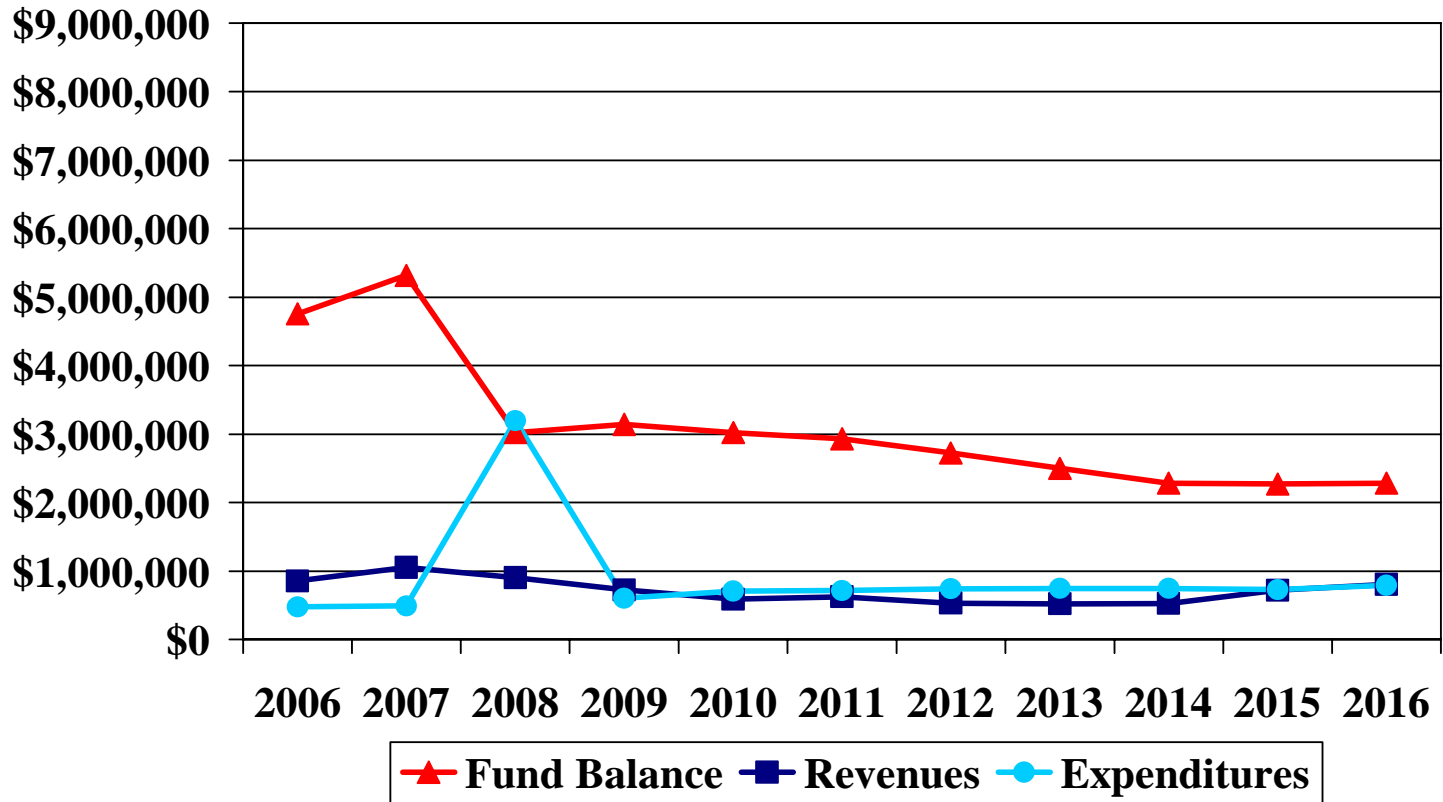
* Assumes no legislative changes are enacted affecting commissions on inmate phone calls, and subsequent contractual arrangements for the commissions are similar to the current contract.

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Note: Operating revenues and operating expenses assume a 3% increase over prior year for 2012 - 2027.

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Telecommunications



**County of Ottawa
Financing Tools
Equipment Pool Fund (6641)
History/Projections**

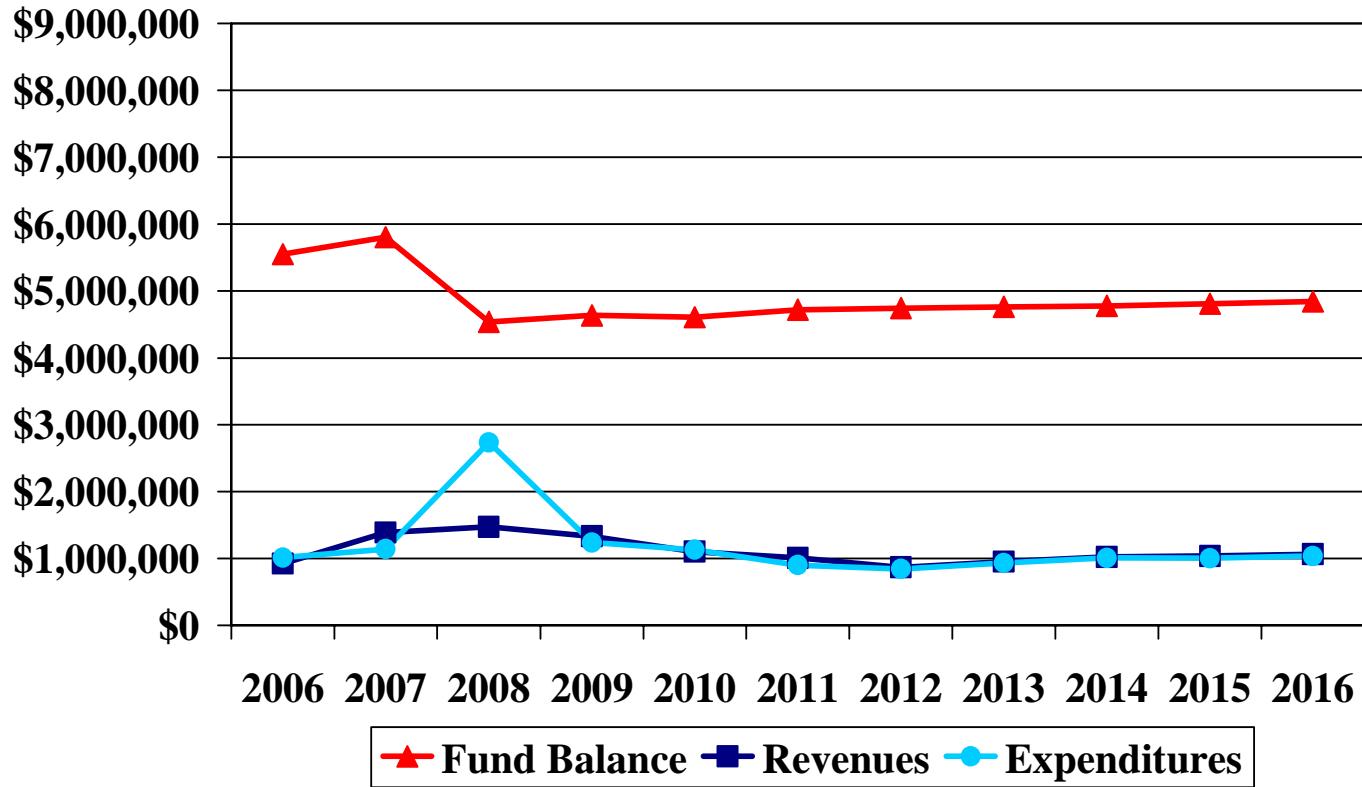
	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	BUDGET <u>2011</u>	PROJECTIONS  <u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Beginning Fund Equity	\$5,641,538	\$5,552,615	\$5,803,262	\$4,538,679	\$4,636,445	\$4,609,439	\$4,719,240	\$4,745,496	\$4,764,738	\$4,777,976	\$4,810,668
Revenues:											
Operating Revenue	\$1,009,952	\$1,256,930	\$1,332,918	\$1,247,288	\$1,024,684	\$907,463	\$783,002	\$871,877	\$942,589	\$934,357	\$966,754
Nonoperating Revenue	(\$87,469)	\$131,688	\$138,977	\$87,434	\$77,000	\$101,000	\$87,253	\$82,393	\$78,613	\$100,363	\$99,633
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$922,483</u>	<u>\$1,388,618</u>	<u>\$1,471,895</u>	<u>\$1,334,722</u>	<u>\$1,101,684</u>	<u>\$1,008,463</u>	<u>\$870,255</u>	<u>\$954,270</u>	<u>\$1,021,202</u>	<u>\$1,034,720</u>	<u>\$1,066,387</u>
Expenses:											
Operating Expenses	\$1,011,406	\$1,137,971	\$1,236,478	\$1,236,956	\$1,128,690	\$898,662	\$843,999	\$935,028	\$1,007,964	\$1,002,028	\$1,036,795
Operating Transfer Out - GH/WO	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	<u>\$1,011,406</u>	<u>\$1,137,971</u>	<u>\$2,736,478</u>	<u>\$1,236,956</u>	<u>\$1,128,690</u>	<u>\$898,662</u>	<u>\$843,999</u>	<u>\$935,028</u>	<u>\$1,007,964</u>	<u>\$1,002,028</u>	<u>\$1,036,795</u>
Ending Fund Equity	<u>\$5,552,615</u>	<u>\$5,803,262</u>	<u>\$4,538,679</u>	<u>\$4,636,445</u>	<u>\$4,609,439</u>	<u>\$4,719,240</u>	<u>\$4,745,496</u>	<u>\$4,764,738</u>	<u>\$4,777,976</u>	<u>\$4,810,668</u>	<u>\$4,840,260</u>
	PROJECTIONS 										
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
Beginning Fund Equity	\$4,840,260	\$4,860,459	\$4,872,954	\$4,887,310	\$4,903,641	\$4,895,997	\$4,886,622	\$4,875,441	\$4,862,377	\$4,847,350	\$4,830,278
Revenues:											
Operating Revenue	\$998,668	\$1,051,398	\$1,102,450	\$1,144,576	\$1,219,143	\$1,311,053	\$1,340,773	\$1,324,127	\$1,301,719	\$1,239,296	\$1,237,643
Nonoperating Revenue	\$92,686	\$87,506	\$91,972	\$96,636	\$75,435	\$76,567	\$77,716	\$78,882	\$80,065	\$81,266	\$82,485
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$1,091,354</u>	<u>\$1,138,904</u>	<u>\$1,194,422</u>	<u>\$1,241,212</u>	<u>\$1,294,578</u>	<u>\$1,387,620</u>	<u>\$1,418,489</u>	<u>\$1,403,009</u>	<u>\$1,381,784</u>	<u>\$1,320,562</u>	<u>\$1,320,128</u>
Expenses:											
Operating Expenses	\$1,071,155	\$1,126,409	\$1,180,066	\$1,224,881	\$1,302,222	\$1,396,995	\$1,429,670	\$1,416,073	\$1,396,811	\$1,337,634	\$1,339,331
Operating Transfer Out - GH/WO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	<u>\$1,071,155</u>	<u>\$1,126,409</u>	<u>\$1,180,066</u>	<u>\$1,224,881</u>	<u>\$1,302,222</u>	<u>\$1,396,995</u>	<u>\$1,429,670</u>	<u>\$1,416,073</u>	<u>\$1,396,811</u>	<u>\$1,337,634</u>	<u>\$1,339,331</u>
Ending Fund Equity	<u>\$4,860,459</u>	<u>\$4,872,954</u>	<u>\$4,887,310</u>	<u>\$4,903,641</u>	<u>\$4,895,997</u>	<u>\$4,886,622</u>	<u>\$4,875,441</u>	<u>\$4,862,377</u>	<u>\$4,847,350</u>	<u>\$4,830,278</u>	<u>\$4,811,075</u>

Assumes equipment is replaced based on its useful life and 3% inflation per year. Technology changes are difficult to predict.

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Equipment Pool



County of Ottawa 2011 Personnel Requests

Department	Fund/Dept #	Description	Personnel Costs	Equipment Costs	Comments
MiWorks!	2743-7433	Workforce Intelligence Analyst	\$57,959	\$1,000	Federally funded
MiWorks!	2743-7433	Contract Coordinator - increase from 24 to 40 hrs/wk	\$23,184	\$1,000	Federally funded
MiWorks!	2743-7433	Business Services Representative	\$61,216	\$1,000	Federally funded
MiWorks!	2743-7433	Business Services Representative	\$61,216	\$1,000	Federally funded
Parks & Recreation	2081-7510	Park Supervisor - Natural Resources Management	\$62,517	\$27,000	Funded by separate levy
District Court	1010-1360	Attorney Magistrate	\$19,488	\$0	Reclassification of existing magistrate
Fiscal Services	1010-2010	Increase of .25 FTE for 2 Accountant II positions	\$41,269		Per Plante Moran study
			<u>\$326,849</u>	<u>\$31,000</u>	
Temporary Position Requests					
Parks & Recreation	2081-7510	Gatekeepers (2 positions - Connor Bayou)	\$6,453	\$0	Funded by separate levy
Parks & Recreation	2081-7510	Seasonal Park Attendant	\$6,038	\$0	Funded by separate levy
Parks & Recreation	2081-7510	Naturalist Guides	\$12,987	\$0	Expansion of 1,300 hours; Funded by separate levy
Health	2210-6043	Dental Hygienist	\$13,978	\$0	Expansion of 312 hours; grant funded
Treasurer	1010-2530	Intern	\$2,001	\$0	Eliminated 1 FTE during 2010
Register of Deeds	2560-2360	Temporary Staff	\$31,200	\$0	Continuation
			<u>\$72,657</u>	<u>\$0</u>	
Grant Total - Recommended Personnel Requests			<u>\$399,506</u>	<u>\$31,000</u>	

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
1010.1010.7390.0000	Commissioners	1	Laptop Computer	\$1,251.00	\$1,251.00		\$1,251.00		
1010.1010.7390.0000	Commissioners	1	Desktop PC	\$900.00	\$900.00		\$900.00		
1010.1010.7390.0000	Commissioners	4	Multifunction Printer	\$900.00	\$900.00		\$900.00		
						\$0	\$3,051	\$0	\$0
1010.1310.7390.0000	Circuit Court	1	Network Laser Printer	\$1,000	\$1,000		\$1,000		
1010.1310.7390.0000	Circuit Court	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
1010.1310.7390.0000	Circuit Court	1	Color Inkjet Printer	\$150	\$150		\$150		
1010.1310.7390.0000	Circuit Court	1	Fujitsu OnBase Scanner	\$1,154	\$1,154		\$1,154		
1010.1310.7390.0000	Circuit Court	1	Laptop Docking Station	\$220	\$220		\$220		
1010.1310.7390.0000	Circuit Court	12	19" LCD Monitor	\$2,100	\$2,100		\$2,100		
1010.1310.7390.0000	Circuit Court	13	Desktop PC	\$11,700	\$11,700		\$11,700		
1010.1310.7390.0000	Circuit Court	4	Small Laser Printer	\$900	\$900		\$900		
						\$0	\$18,475	\$0	\$0
1010.1360.7390.0000	District Court	2	Lifeloc PBT	\$938	\$938		\$938		
1010.1360.7390.0000	District Court	1	Small Laser Printer	\$225	\$225		\$225		
1010.1360.7390.0000	District Court	10	Cash Register Drawer	\$2,000	\$2,000		\$2,000		
1010.1360.7390.0000	District Court	2	PC Inkjet Printer	\$200	\$200		\$200		
1010.1360.7390.0000	District Court	20	Desktop PC	\$18,000	\$18,000		\$18,000		
1010.1360.7390.0000	District Court	3	Laptop Computer	\$3,753	\$3,753		\$3,753		
1010.1360.7390.0000	District Court	3	19" LCD Monitor	\$525	\$525		\$525		
1010.1360.7390.0000	District Court	6	17" LCD Monitor	\$930	\$930		\$930		
1010.1360.7390.0000	District Court	7	Network Laser Printer	\$7,000	\$7,000		\$7,000		
1010.1360.7390.0000	District Court	7	21" LCD Monitor	\$1,680	\$1,680		\$1,680		
1010.1360.7390.0000	District Court	9	Cash Register Printer	\$6,300	\$6,300		\$6,300		
1010.1360.7390.0000	District Court	1	Panic Alarm	\$1,200					
1010.1360.7390.0000	District Court	3	Desktop Scanner	\$1,500	\$1,500		\$1,500		
1010.1360.7390.0000	District Court	3	Desktop Scanner Software License	\$1,500	\$1,500		\$1,500		
1010.1360.7390.0000	District Court	1	Zebra Bar Code printer model TLP 2824	\$330	\$330		\$330		
1010.1360.7390.0000	District Court	1	Color Inkjet printer	\$100	\$100		\$100		
1010.1360.7390.0000	District Court	1	Dymo printer label	\$130	\$130		\$130		
1010.1360.7390.0000	District Court	1	Signature Pad	\$300	\$300		\$300		
1010.1360.7390.0000	District Court	3	19" LCD Monitor	\$525	\$525		\$525		
1010.1360.7390.0000	District Court	4	Desktop PC	\$3,600	\$3,600		\$3,600		

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
						\$0	\$49,536	\$0	\$0
1010.1480.7390.0000	Probate Court	1	Probate Court Remote Monitoring System	\$2,500	\$2,500		\$2,500		
1010.1480.7390.0000	Probate Court	1	Transcription Equipment	\$1,047	\$1,047		\$1,047		
1010.1480.7390.0000	Probate Court	1	Electronic Door Locks for Courtroom A	\$1,500	\$1,500		\$1,500		
1010.1480.7390.0000	Probate Court	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
1010.1480.7390.0000	Probate Court	1	17" LCD Monitor	\$155	\$155		\$155		
1010.1480.7390.0000	Probate Court	1	Cash Register Drawer	\$200	\$200		\$200		
1010.1480.7390.0000	Probate Court	1	Cash Register Printer	\$700	\$700		\$700		
1010.1480.7390.0000	Probate Court	1	Desktop PC	\$900	\$900		\$900		
1010.1480.7390.0000	Probate Court	1	PC Printer Label	\$500	\$500		\$500		
						\$0	\$8,753	\$0	\$0
1010.1490.7390.0000	Circuit Ct-Juvenile Services	2	Electronic lockdown system	\$3,000	\$3,000		\$3,000		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	2	Remote courtroom monitoring	\$4,970	\$4,970		\$4,970		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	1	Digital portable recorder	\$429	\$429		\$429		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	2	Digital Transcription Kit	\$618	\$618		\$618		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	1	Cash Register Drawer	\$200	\$200		\$200		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	1	Color Laser Printer	\$1,500	\$1,500		\$1,500		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	2	17" LCD Monitor	\$620	\$620		\$620		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	2	Desktop PC	\$3,600	\$3,600		\$3,600		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	3	Small Laser Printer	\$2,025	\$2,025		\$2,025		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	1	Desktop PC	\$900	\$900		\$900		
1010.1490.7390.0000	Circuit Ct-Juvenile Services	3	Small Laser Printer	\$675	\$675		\$675		
						\$0	\$19,788	\$0	\$0
1010.1520.7390.0000	Adult Probation	1	Network Laser Printer	\$1,000	\$1,000		\$1,000		
1010.1520.7390.0000	Adult Probation	3	Small Laser Printer	\$675	\$675		\$675		
						\$0	\$1,675	\$0	\$0
1010.2010.7390.0000	Fiscal Services	1	Acroprint date/time stamp	\$445	\$445		\$445		
1010.2010.7390.0000	Fiscal Services	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
1010.2010.7390.0000	Fiscal Services	1	17" LCD Monitor	\$155	\$155		\$155		
1010.2010.7390.0000	Fiscal Services	1	Large Lexmark printer	\$800	\$800		\$800		
1010.2010.7390.0000	Fiscal Services	1	MICR Printer	\$4,000	\$4,000		\$4,000		

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
1010.2010.7390.0000	Fiscal Services	3	Small Laser Printer	\$675	\$675		\$675		
1010.2010.9400.0000	Fiscal Services	1	Financial System Software	\$800,000	\$80,000			\$80,000	
						\$0	\$7,326	\$80,000	\$0
1010.2150.7390.0000	County Clerk	2	Dictation Systems	\$658	\$658		\$658		
1010.2150.7390.0000	County Clerk	4	19" LCD Monitor	\$700	\$700		\$700		
1010.2150.7390.0000	County Clerk	2	Zebra PC Printer Label	\$1,000	\$1,000		\$1,000		
1010.2150.7390.0000	County Clerk	1	Canon DR1210	\$375	\$375		\$375		
1010.2150.7390.0000	County Clerk	4	Cash Register Printer	\$2,800	\$2,800		\$2,800		
1010.2150.7390.0000	County Clerk	2	19" LCD Monitor	\$350	\$350		\$350		
1010.2150.7390.0000	County Clerk	6	Small Laser Printer	\$1,350	\$1,350		\$1,350		
1010.2150.7390.0000	County Clerk	9	Desktop PC	\$8,100	\$8,100		\$8,100		
1010.2150.9400.0000	County Clerk	2	Canon DR5010c	\$10,670	\$2,134			\$2,134	
						\$0	\$15,333	\$2,134	\$0
1010.2230.7390.0000	Administrator	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
1010.2230.7390.0000	Administrator	1	Laptop Docking Station	\$180	\$180		\$180		
						\$0	\$1,431	\$0	\$0
1010.2250.7390.0000	Equalization	1	Desktop PC	\$900	\$900		\$900		
1010.2250.7390.0000	Equalization	2	19" LCD Monitor	\$350	\$350		\$350		
1010.2250.7390.0000	Equalization	4	Small Laser Printer	\$900	\$900		\$900		
1010.2250.7390.0000	Equalization	6	20" Widescreen Monitor	\$2,880	\$2,880		\$2,880		
						\$0	\$5,030	\$0	\$0
1010.2260.7390.0000	Human Resources	1	Microsoft Access	\$144	\$144		\$144		
1010.2260.7390.0000	Human Resources	3	17" LCD Monitor	\$465	\$465		\$465		
1010.2260.7390.0000	Human Resources	1	Small Laser Printer	\$225	\$225		\$225		
1010.2260.7390.0000	Human Resources	1	Laptop Computer	\$1,251					
1010.2260.7390.0000	Human Resources	3	Desktop PC	\$2,700	\$2,700		\$2,700		
1010.2260.7390.0000	Human Resources	1	Network Printer	\$1,500	\$1,500		\$1,500		
						\$0	\$5,034	\$0	\$0
1010.2290.7390.0000	Prosecuting Attorney	1	42" flat screen TV w/installation	\$795	\$795		\$795		
1010.2290.7390.0000	Prosecuting Attorney	1	50" flat screen TV w/installation	\$895	\$895		\$895		

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
1010.2290.7390.0000	Prosecuting Attorney	1	Mounting parts, cables and installation	\$1,067	\$1,067		\$1,067		
1010.2290.7390.0000	Prosecuting Attorney	2	HI-DEF DVD players (external)	\$398	\$398		\$398		
1010.2290.7390.0000	Prosecuting Attorney	3	Small Laser Printer	\$675	\$675		\$675		
1010.2290.7390.0000	Prosecuting Attorney	1	Wide Screen Laptop with Bag	\$1,500	\$1,500		\$1,500		
1010.2290.7390.0000	Prosecuting Attorney	5	20" wide screen monitor (HP L2045w)	\$1,200	\$1,200		\$1,200		
1010.2290.7390.0000	Prosecuting Attorney	1	Desktop PC	\$900	\$900		\$900		
1010.2290.7390.0000	Prosecuting Attorney	2	OnBase Scanners (replace Fujitsu 5120c)	\$2,308	\$2,308		\$2,308		
1010.2290.9400.0000	Prosecuting Attorney	2	Canon DR7580 Onbase Scanner	\$12,732	\$2,547			\$2,547	
						\$0	\$9,738	\$2,547	\$0
1010.2530.7390.0000	County Treasurer	1	19" LCD Monitor	\$175	\$175		\$175		
1010.2530.7390.0000	County Treasurer	1	Cash Register Printer	\$700	\$700		\$700		
1010.2530.7390.0000	County Treasurer	1	Dymo LabelWriter 450 Twin Turbo	\$200	\$200		\$200		
1010.2530.7390.0000	County Treasurer	1	Dymo Print Server	\$130	\$130		\$130		
1010.2530.7390.0000	County Treasurer	3	Small Laser Printer	\$675	\$675		\$675		
1010.2530.7390.0000	County Treasurer	3	Victor 15606 Calculator	\$690	\$690		\$690		
						\$0	\$2,570	\$0	\$0
1010.2570.7390.0000	MSU Extension	1	17" LCD Monitor	\$155	\$155		\$155		
1010.2570.7390.0000	MSU Extension	3	Small Laser Printer	\$675	\$675		\$675		
1010.2570.7390.0000	MSU Extension	1	Networked Color Laser Printer	\$700	\$700		\$700		
						\$0	\$1,530	\$0	\$0
1010.2652.7390.0000	Bldg/Grnds-Holl Human Ser	0.25	Desktop PC	\$225	\$225		\$225		
1010.2652.7390.0000	Bldg/Grnds-Holl Human Ser	0.25	17" LCD Monitor	\$39	\$39		\$39		
						\$0	\$264	\$0	\$0
1010.2654.7390.0000	Bldg/Grnds-Grand Haven	1	Small Laser Printer	\$225	\$225		\$225		
						\$0	\$225	\$0	\$0
1010.2655.7390.0000	Bldg/Grnds-12251 James	0.25	Desktop PC	\$225	\$225		\$225		
1010.2655.7390.0000	Bldg/Grnds-12251 James	0.25	17" LCD Monitor	\$39	\$39		\$39		
						\$0	\$264	\$0	\$0
1010.2656.7390.0000	Bldg/Grnds-Holl Dist Ct	1	17" LCD Monitor	\$155	\$155		\$155		

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Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
1010.2656.7390.0000	Bldg/Grnds-Holl Dist Ct	1	Desktop PC	\$900	\$900		\$900		
						\$0	\$1,055	\$0	\$0
1010.2659.7390.0000	Bldg/Grnds-12263 James	0.25	Desktop PC	\$225	\$225		\$225		
1010.2659.7390.0000	Bldg/Grnds-12263 James	0.25	17" LCD Monitor	\$39	\$39		\$39		
						\$0	\$264	\$0	\$0
1010.2667.7390.0000	Bldg & Grnds-Admin Annex	3	Small Laser Printer	\$675	\$675		\$675		
1010.2667.7390.0000	Bldg & Grnds-Admin Annex	4	17" LCD Monitor	\$620	\$620		\$620		
1010.2667.7390.0000	Bldg & Grnds-Admin Annex	4	Desktop PC	\$3,600	\$3,600		\$3,600		
1010.2667.9400.0000	Bldg & Grnds-Admin Annex	1	Board Room Audio Visual Equip upgrade	\$58,000	\$11,600			\$11,600	
						\$0	\$4,895	\$11,600	\$0
1010.2668.7390.0000	Bldg & Grds - FIA	0.25	Desktop PC	\$225	\$225		\$225		
1010.2668.7390.0000	Bldg & Grds - FIA	0.25	17" LCD Monitor	\$39	\$39		\$39		
						\$0	\$264	\$0	\$0
1010.2750.7390.0000	Drain Commission	1	Color Inkjet Printer	\$150	\$150		\$150		
1010.2750.7390.0000	Drain Commission	2	Small Laser Printer	\$450	\$450		\$450		
						\$0	\$600	\$0	\$0
1010.3020.7390.0000	Sheriff	1	Child Identification Kits	\$2,500	\$2,500		\$2,500		
1010.3020.7390.0000	Sheriff	1	Besleler Copystand Kit	\$600	\$600		\$600		
1010.3020.7390.0000	Sheriff	10	Ballistic Helmets	\$3,250					
1010.3020.7390.0000	Sheriff	9	Tactical Body Armor	\$16,875					
1010.3020.7390.0000	Sheriff	1	Pelican Storage Boxes (7)	\$500	\$500		\$500		
1010.3020.7390.0000	Sheriff	1	Fax - High Volume	\$1,200	\$1,200		\$1,200		
1010.3020.7390.0000	Sheriff	3	AR 15 Package (patrol rifle)	\$3,270	\$3,270		\$3,270		
1010.3020.7390.0000	Sheriff	1	Public Relations Materials	\$2,000	\$2,000		\$2,000		
1010.3020.7390.0000	Sheriff	2	Motorola MT1500 Portables	\$2,700	\$2,700		\$2,700		
1010.3020.7390.0000	Sheriff	1	Range Supplies	\$1,200	\$1,200		\$1,200		
1010.3020.7390.0000	Sheriff	1	Range Filters	\$1,200	\$1,200		\$1,200		
1010.3020.7390.0000	Sheriff	1	Ammunition	\$46,000	\$46,000		\$46,000		
1010.3020.7390.0000	Sheriff	1	Surveillance Recording Unit	\$2,900	\$2,900		\$2,900		
1010.3020.7390.0000	Sheriff	1	Simunition FX Marking Rounds	\$2,205	\$2,205		\$2,205		
1010.3020.7390.0000	Sheriff	1	Sim Cleaning materials/misc	\$500	\$500		\$500		

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Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget				
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt	
1010.3020.7390.0000	Sheriff	10	Sim Training Male Groin Protector	\$520	\$520		\$520			
1010.3020.7390.0000	Sheriff	15	Sim Training Throat Protectors	\$600	\$600		\$600			
1010.3020.7390.0000	Sheriff	5	Sim Training Female Groin Protector	\$210	\$210		\$210			
1010.3020.7390.0000	Sheriff	9	Headsets w/control for Range	\$12,537	\$12,537		\$12,537			
1010.3020.7390.0000	Sheriff	1	Sim Training Face Sheilds	\$400	\$400		\$400			
1010.3020.7390.0000	Sheriff	3	Streamlight Tactical Lights / CRT	\$300						
1010.3020.7390.0000	Sheriff	3	Digital Camera	\$450	\$450		\$450			
1010.3020.7390.0000	Sheriff	3	Glock 22 w/night sights	\$1,230	\$1,230		\$1,230			
1010.3020.7390.0000	Sheriff	5	Patrol Vehicle Set-up	\$28,500	\$28,500		\$28,500			
1010.3020.7390.0000	Sheriff	2	Patrol Tahoe Set-up	\$13,000	\$13,000		\$13,000			
1010.3020.7390.0000	Sheriff	1	Laptop Computer	\$1,251	\$1,251		\$1,251			
1010.3020.7390.0000	Sheriff	1	Laptop docking station	\$180	\$180		\$180			
1010.3020.7390.0000	Sheriff	1	Cash Register Drawer	\$200	\$200		\$200			
1010.3020.7390.0000	Sheriff	1	Cash Register Printer	\$700	\$700		\$700			
1010.3020.7390.0000	Sheriff	1	Document Scanner	\$400	\$400		\$400			
1010.3020.7390.0000	Sheriff	1	Inkjet Printer	\$100	\$100		\$100			
1010.3020.7390.0000	Sheriff	19	Small Laser Printer	\$4,275	\$4,275		\$4,275			
1010.3020.7390.0000	Sheriff	20	17" LCD Monitor	\$3,100	\$3,100		\$3,100			
1010.3020.7390.0000	Sheriff	23	Desktop PC	\$20,700	\$20,700		\$20,700			
1010.3020.7390.0000	Sheriff	6	19" LCD Monitor	\$1,050	\$1,050		\$1,050			
1010.3020.9400.0000	Sheriff	5	Patrol Vehicle	\$107,500	\$35,834			\$35,834		
1010.3020.9400.0000	Sheriff	2	Patrol Tahoe	\$54,000	\$18,000			\$18,000		
1010.3020.9400.0000	Sheriff	1	Canon Scanner DR7580	\$6,660	\$1,332			\$1,332		
							\$0	\$156,178	\$55,166	\$0
1010.3120.7390.0000	Sheriff - City of Hudsonville	1	Patrol Vehicle Set-up	\$4,000	\$4,000		\$4,000			
1010.3120.9400.0000	Sheriff - City of Hudsonville	1	Patrol Vehicle	\$21,500	\$7,167			\$7,167		
							\$0	\$4,000	\$7,167	\$0
1010.3310.7390.0000	Sheriff - Marine Safety	3	Motorla PM1500 Mobile Radio	\$4,500	\$4,500		\$4,500			
1010.3310.7390.0000	Sheriff - Marine Safety	4	Sound Meters	\$6,460	\$6,460		\$6,460			
1010.3310.7390.0000	Sheriff - Marine Safety	16	Equipment Bags	\$1,600	\$1,600		\$1,600			
1010.3310.7390.0000	Sheriff - Marine Safety	4	AGA Breathing Mask Valves	\$900	\$900		\$900			
1010.3310.9400.0000	Sheriff - Marine Safety	1	Patrol Boat (75)	\$30,000						
1010.3310.7390.0000	Sheriff - Marine Safety	1	Dolly Pull Carts	\$360	\$360		\$360			

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Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000	7390.0000	9400.0000	8080.0000
						Budget Amt	Budget Amt	Budget Amt	Budget Amt
						\$0	\$13,820	\$0	\$0
1010.3510.7390.0000	Sheriff - Jail	3	Motorola PR1500 Portable	\$3,150	\$3,150		\$3,150		
1010.3510.7390.0000	Sheriff - Jail	1	Restraint Chair/Oversize handcuffs	\$1,030	\$1,030		\$1,030		
1010.3510.7390.0000	Sheriff - Jail	3	Nextel Phones w/Service	\$720.00					
1010.3510.7390.0000	Sheriff - Jail	100	Jail Mattresses	\$6,000	\$6,000		\$6,000		
1010.3510.7390.0000	Sheriff - Jail	4	Emergency Response Belt w/case	\$500	\$500		\$500		
1010.3510.7390.0000	Sheriff - Jail	5	MSA 30-min Aluminum Cylinder	\$2,630	\$2,630		\$2,630		
1010.3510.7390.0000	Sheriff - Jail	1	Jail Transport Van Set-up	\$4,500	\$4,500		\$4,500		
1010.3510.7390.0000	Sheriff - Jail	13	17" LCD Monitor	\$2,015	\$2,015		\$2,015		
1010.3510.7390.0000	Sheriff - Jail	15	Desktop PC	\$13,500	\$13,500		\$13,500		
1010.3510.7390.0000	Sheriff - Jail	2	Color Inkjet Printer	\$200	\$200		\$200		
1010.3510.7390.0000	Sheriff - Jail	3	Small Laser Printer	\$675	\$675		\$675		
1010.3510.9400.0000	Sheriff - Jail	1	Jail Transport Van	\$25,000	\$8,334			\$8,334	
						\$0	\$34,200	\$8,334	\$0
1010.4260.7390.0000	Sheriff - Emergency Svcs	1	PC Printer Ink Jet	\$100	\$100		\$100		
1010.4260.7390.0000	Sheriff - Emergency Svcs	1	17" LCD Monitor	\$155	\$155		\$155		
1010.4260.7390.0000	Sheriff - Emergency Services	1	36" Falt Screen TV/Monitor	\$430					
1010.4260.7390.0000	Sheriff - Emergency Services	1	Small Laser Printer	\$225					
1010.4260.7390.0000	Sheriff - Emergency Services	5	17" LCD Monitor	\$775					
1010.4260.7390.0000	Sheriff - Emergency Services	7	Desktop PC	\$6,300					
1010.4260.7390.0000	Sheriff - Emergency Services	8	Laptop Computer	\$10,008					
1010.4260.7390.0000	Sheriff - Emergency Svcs	1	Desktop PC	\$900	\$900		\$900		
						\$0	\$1,155	\$0	\$0
1010.4263.7390.0000	Hazmat	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
1010.4263.7390.0000	Hazmat	2	Level A Suits	\$1,800	\$1,800		\$1,800		
1010.4263.7390.0000	Hazmat	20	Carabineers	\$400	\$400		\$400		
1010.4263.7390.0000	Hazmat	2	Harnesses	\$600	\$600		\$600		
1010.4263.7390.0000	Hazmat	1	Rope	\$300	\$300		\$300		
1010.4263.7390.0000	Hazmat	4	Swiftwater Gear	\$5,500	\$5,500		\$5,500		
1010.4263.7390.0000	Hazmat	1	HazCat Kit	\$3,500.00					
1010.4263.7390.0000	Hazmat	1	Rescue Hardware	\$850	\$850		\$850		
1010.4263.7390.0000	Hazmat	2	Aztec Kit	\$500	\$500		\$500		
1010.4263.7390.0000	Hazmat	1	EZ Up Tent 12x12	\$200	\$200		\$200		

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Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget				
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt	
1010.4263.7390.0000	Hazmat	2	Pre engineered anchors	\$100	\$100		\$100			
						\$0	\$11,501	\$0	\$0	
1010.7211.7390.0000	Planning/Performance Impv	1	Laptop Computer	\$1,251	\$1,251		\$1,251			
1010.7211.7390.0000	Planning/Performance Impv	5	19" LCD Monitor	\$875	\$875		\$875			
1010.7211.7390.0000	Planning/Performance Impv	5	Small Laser Printer	\$1,125	\$1,125		\$1,125			
1010.7211.7390.0000	Planning/Performance Impv	1	Laptop Computer	\$1,251						
1010.7211.7390.0000	Planning/Performance Impv	1	19" LCD Monitor	\$175						
1010.7211.7390.0000	Planning/Performance Impv	1	Small Laser Printer	\$225						
1010.7211.7390.0000	Planning/Performance Impv	1	Desktop PC	\$900						
1010.7211.7390.0000	Planning/Performance Impv	5	Desktop PC	\$4,500	\$4,500		\$4,500			
						\$0	\$7,751	\$0	\$0	
2081.7510.7390.0000	Parks & Recreation	2	Stereo microscopes for Nature Educ Ctr	\$800	\$800		\$800			
2081.7510.7390.0000	Parks & Recreation	1	AGRITTEK DS Driveway scraper or equiv	\$1,200	\$1,200		\$1,200			
2081.7510.7390.0000	Parks & Recreation	1	Flat bed maintenance trailer	\$2,000	\$2,000		\$2,000			
2081.7510.7390.0000	Parks & Recreation	1	AVerMedia 355AF Document Camera	\$800	\$800		\$800			
2081.7510.7390.0000	Parks & Recreation	1	Desktop PC	\$900	\$900		\$900			
2081.7510.7390.0000	Parks & Recreation	1	Desktop PC	\$900	\$900		\$900			
2081.7510.7390.0000	Parks & Recreation	1	Color inkjet printer	\$100	\$100		\$100			
2081.7510.7390.0000	Parks & Recreation	1	20" LCD Monitor, widescreen	\$240	\$240		\$240			
2081.7510.7390.0000	Parks & Recreation	1	Small Laser Printer	\$225	\$225		\$225			
2081.7510.7390.0000	Parks & Recreation	1	Color inkjet printer	\$100	\$100		\$100			
2081.7510.7390.0000	Parks & Recreation	1	Desktop PC	\$900	\$900		\$900			
2081.7510.7390.0000	Parks & Recreation	1	Small Laser Printer	\$225	\$225		\$225			
2081.7510.7390.0000	Parks & Recreation	2	AutoCad 2011 Legacy Slm Ace + softwar	\$4,592	\$4,592		\$4,592			
2081.7510.7390.0000	Parks & Recreation	2	Autocad Sub 1 Yr. Maintenance	\$800	\$800					\$800
2081.7510.7390.0000	Parks & Recreation	1	19" LCD Monitor	\$175	\$175		\$175			
2081.7510.7390.0000	Parks & Recreation	1	Desktop PC	\$900	\$900		\$900			
2081.7510.7390.0000	Parks & Recreation	1	Color inkjet printer	\$100	\$100		\$100			
2081.7510.9400.0000	Parks & Recreation	1	20" comml grade mech floor scrubber	\$6,000	\$1,200			\$1,200		
2081.7510.9400.0000	Parks & Recreation	1	Front wheel drive van	\$24,000	\$4,800			\$4,800		
						\$0	\$14,157	\$6,000	\$800	
2160.1410.7390.0000	Friend Of The Court	3	Small Laser Printer	\$675	\$675		\$675			
2160.1410.7390.0000	Friend Of The Court	3	19" LCD Monitor	\$525	\$525		\$525			

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Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget				
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt	
2160.1410.7390.0000	Friend Of The Court	1	Desktop PC	\$900	\$900		\$900			
						\$0	\$2,100	\$0	\$0	
2210.6010.7390.0000	Health - Agency Support	1	17" LCD Monitor	\$155	\$155		\$155			
2210.6010.7390.0000	Health - Agency Support	1	Laptop Computer	\$1,251	\$1,251		\$1,251			
2210.6010.7390.0000	Health - Agency Support	1	Small Laser Printer	\$225	\$225		\$225			
2210.6010.7390.0000	Health - Agency Support	1	Cross cut paper shredder	\$400	\$400		\$400			
2210.6010.7390.0000	Health - Agency Support	1	Scanner 18 ppm	\$400	\$400		\$400			
2210.6010.7390.0000	Health - Agency Support	1	Laptop Computer	\$1,251	\$1,251		\$1,251			
2210.6010.7390.0000	Health - Agency Support	1	Laptop Computer	\$1,251						
2210.6010.7390.0000	Health - Agency Support	1	Small Laser Printer	\$225	\$225		\$225			
						\$0	\$3,907	\$0	\$0	
2210.6020.7390.0000	Health - E.H. Field Services	1	17" LCD Monitor	\$155	\$155		\$155			
2210.6020.7390.0000	Health - E.H. Field Services	1	19" LCD Monitor	\$175	\$175		\$175			
2210.6020.7390.0000	Health - E.H. Field Services	1	Large document scanner	\$4,500	\$4,500		\$4,500			
2210.6020.7390.0000	Health - E.H. Field Services	1	17" LCD Monitor	\$155	\$155		\$155			
2210.6020.7390.0000	Health - E.H. Field Services	1	Auto/air adaptor	\$99	\$99		\$99			
2210.6020.7390.0000	Health - E.H. Field Services	1	Docking Station	\$169	\$169		\$169			
2210.6020.7390.0000	Health - E.H. Field Services	1	Tablet PC Fujitsu T5010	\$1,969	\$1,969		\$1,969			
2210.6020.7390.0000	Health - E.H. Field Services	1	17" LCD Monitor	\$155	\$155		\$155			
2210.6020.7390.0000	Health - E.H. Field Services	1	Auto/air adaptor	\$99	\$99		\$99			
2210.6020.7390.0000	Health - E.H. Field Services	1	Docking Station	\$169	\$169		\$169			
2210.6020.7390.0000	Health - E.H. Field Services	1	Tablet PC Fujitsu T5010	\$1,969	\$1,969		\$1,969			
2210.6020.7390.0000	Health - E.H. Field Services	1	17" LCD Monitor	\$155	\$155		\$155			
2210.6020.7390.0000	Health - E.H. Field Services	1	Auto/air adaptor	\$99	\$99		\$99			
2210.6020.7390.0000	Health - E.H. Field Services	1	Docking Station	\$169	\$169		\$169			
2210.6020.7390.0000	Health - E.H. Field Services	1	Tablet PC Fujitsu T5010	\$1,969	\$1,969		\$1,969			
2210.6020.7390.0000	Health - E.H. Field Services	1	17" LCD Monitor	\$155	\$155		\$155			
2210.6020.7390.0000	Health - E.H. Field Services	1	Auto/air adaptor	\$99	\$99		\$99			
2210.6020.7390.0000	Health - E.H. Field Services	1	Docking Station	\$169	\$169		\$169			
2210.6020.7390.0000	Health - E.H. Field Services	1	Tablet PC Fujitsu T5010	\$1,969	\$1,969		\$1,969			
2210.6020.7390.0000	Health - E.H. Field Services	1	Small Laser Printer	\$225	\$225		\$225			
						\$0	\$14,623	\$0	\$0	
2210.6021.7390.0000	Health - Env Food Serv	1	Laptop Computer	\$1,251	\$1,251		\$1,251			

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Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
2210.6021.7390.0000	Health - Env Food Serv	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6021.7390.0000	Health - Env Food Serv	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6021.7390.0000	Health - Env Food Serv	1	Small Laser Printer	\$225	\$225		\$225		
						\$0	\$2,882	\$0	\$0
2210.6031.7390.0000	Health - Hearing/Vision	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
						\$0	\$1,251	\$0	\$0
2210.6041.7390.0000	Health - Clinic Clerical	1	Desktop PC	\$900	\$900		\$900		
2210.6041.7390.0000	Health - Clinic Clerical	1	Desktop PC	\$900	\$900		\$900		
2210.6041.7390.0000	Health - Clinic Clerical	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6041.7390.0000	Health - Clinic Clerical	1	Desktop PC	\$900	\$900		\$900		
2210.6041.7390.0000	Health - Clinic Clerical	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6041.7390.0000	Health - Clinic Clerical	1	Desktop PC	\$900	\$900		\$900		
						\$0	\$3,910	\$0	\$0
2210.6042.7390.0000	Health - Family Planning	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6042.7390.0000	Health - Family Planning	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6042.7390.0000	Health - Family Planning	1	Desktop PC	\$900	\$900		\$900		
2210.6042.7390.0000	Health - Family Planning	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6042.7390.0000	Health - Family Planning	1	Desktop PC	\$900	\$900		\$900		
2210.6042.7390.0000	Health - Family Planning	1	Docking Station	\$220	\$220		\$220		
2210.6042.7390.0000	Health - Family Planning	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6042.7390.0000	Health - Family Planning	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6042.7390.0000	Health - Family Planning	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6042.7390.0000	Health - Family Planning	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6042.7390.0000	Health - Family Planning	1	Docking Station	\$220	\$220		\$220		
						\$0	\$6,613	\$0	\$0
2210.6044.7390.0000	Health - Immunization Clinic	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6044.7390.0000	Health - Immunization Clinic	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6044.7390.0000	Health - Immunization Clinic	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6044.7390.0000	Health - Immunization Clinic	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6044.7390.0000	Health - Immunization Clinic	1	Desktop PC	\$900	\$900		\$900		
2210.6044.7390.0000	Health - Immunization Clinic	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6044.7390.0000	Health - Immunization Clinic	1	Desktop PC	\$900	\$900		\$900		

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
2210.6044.7390.0000	Health - Immunization Clinic	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6044.7390.0000	Health - Immunization Clinic	1	Desktop PC	\$900	\$900		\$900		
						\$0	\$6,918	\$0	\$0
2210.6045.7390.0000	Health - Healthy Children	1	Statim 2000 Autoclave	\$3,700	\$3,700		\$3,700		
2210.6045.7390.0000	Health - Healthy Children	1	Small Laser Printer	\$225	\$225		\$225		
2210.6045.7390.0000	Health - Healthy Children	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6045.7390.0000	Health - Healthy Children	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6045.7390.0000	Health - Healthy Children	1	Docking station	\$220	\$220		\$220		
						\$0	\$5,551	\$0	\$0
2210.6050.7390.0000	Health - Child's Spec Care	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6050.7390.0000	Health - Child's Spec Care	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6050.7390.0000	Health - Child's Spec Care	1	Small Network Printer	\$275	\$275		\$275		
2210.6050.7390.0000	Health - Child's Spec Care	1	Docking station	\$220	\$220		\$220		
2210.6050.7390.0000	Health - Child's Spec Care	1	Small Laser Printer	\$225	\$225		\$225		
						\$0	\$2,126	\$0	\$0
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	Small Laser Printer	\$225	\$225		\$225		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	Small Laser Printer	\$225	\$225		\$225		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	Small Network Printer	\$275	\$275		\$275		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6053.7390.0000	Health - Maternal/Infant Supj	1	Small Laser Printer	\$225	\$225		\$225		
						\$0	\$2,666	\$0	\$0
2210.6055.7390.0000	Health - AIDS/STD	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6055.7390.0000	Health - AIDS/STD	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6055.7390.0000	Health - AIDS/STD	1	Desktop PC	\$900	\$900		\$900		
2210.6055.7390.0000	Health - AIDS/STD	0.48	Laptop Computer	\$600	\$600		\$600		
2210.6055.7390.0000	Health - AIDS/STD	0.48	17" LCD Monitor	\$74	\$74		\$74		
2210.6055.7390.0000	Health - AIDS/STD	0.48	Docking Station	\$106	\$106		\$106		
						\$0	\$3,086	\$0	\$0

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
2210.6059.7390.0000	Health - Communic Disease	0.52	Laptop Computer	\$651	\$651		\$651		
2210.6059.7390.0000	Health - Communic Disease	0.52	Docking Station	\$114	\$114		\$114		
2210.6059.7390.0000	Health - Communic Disease	0.52	17" LCD Monitor	\$81	\$81		\$81		
						\$0	\$846	\$0	\$0
2210.6310.7390.0000	Health - Health Education	1	Small Laser Printer	\$225	\$225		\$225		
2210.6310.7390.0000	Health - Health Education	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6310.7390.0000	Health - Health Education	1	Desktop PC	\$900	\$900		\$900		
2210.6310.7390.0000	Health - Health Education	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6310.7390.0000	Health - Health Education	1	Scanner 18 ppm	\$400	\$400		\$400		
						\$0	\$2,931	\$0	\$0
2210.6311.7390.0000	Health - Nutrition/Wellness	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6311.7390.0000	Health - Nutrition/Wellness	1	17" LCD Monitor	\$155	\$155		\$155		
2210.6311.7390.0000	Health - Nutrition/Wellness	1	Desktop PC	\$900	\$900		\$900		
2210.6311.7390.0000	Health - Nutrition/Wellness	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2210.6311.7390.0000	Health - Nutrition/Wellness	1	Small Laser Printer	\$225	\$225		\$225		
						\$0	\$3,782	\$0	\$0
2220.6495.5022.7390.0000	CMH - Quality Improvement	2	Network Printer Color	\$3,000	\$3,000		\$3,000		
2220.6495.5022.7390.0000	CMH - Quality Improvement	21	Laptop Computer	\$26,271	\$26,271		\$26,271		
2220.6495.5022.7390.0000	CMH - Quality Improvement	4	Network Printer B/W	\$3,000	\$3,000		\$3,000		
2220.6495.5022.7390.0000	CMH - Quality Improvement	5	Small Laser Printer	\$1,125	\$1,125		\$1,125		
2220.6495.5022.7390.0000	CMH - Quality Improvement	73	17" LCD Monitor	\$11,315	\$11,315		\$11,315		
2220.6495.5022.7390.0000	CMH - Quality Improvement	73	Desktop PC	\$65,700	\$65,700		\$65,700		
						\$0	\$110,411	\$0	\$0
2220.6495.5027.9400.0000	CMH - Allocated Costs	1	Chevy Silverado Ext. Cab FWD	\$28,150	\$5,630		\$5,630		
2220.6495.5027.9400.0000	CMH - Allocated Costs	1	Chevy Mailbu	\$18,775	\$3,755		\$3,755		
2220.6495.5027.9400.0000	CMH - Allocated Costs	1	Ford Lift Van	\$55,950	\$11,190		\$11,190		
2220.6495.5027.9400.0000	CMH - Allocated Costs	3	Chevy Impala	\$63,315	\$12,663		\$12,663		
						\$0	\$0	\$33,238	\$0
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	17" LCD Monitor	\$155	\$155		\$155		
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Docking Station	\$220	\$220		\$220		

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget				
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt	
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Standard USB Keyboard	\$25	\$25		\$25			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Small Laser Printer	\$225	\$225		\$225			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	17" LCD Monitor	\$155	\$155		\$155			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Desktop PC	\$900	\$900		\$900			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	2	17" LCD Monitor	\$310	\$310		\$310			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	2	Desktop PC	\$1,800	\$1,800		\$1,800			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Laptop Computer	\$1,251	\$1,251		\$1,251			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Wireless Mouse	\$20	\$20		\$20			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Docking Station	\$220	\$220		\$220			
2272.5250.7390.0000	Landfill Tipping Fees- Allied	1	Wireless Keyboard	\$50	\$50		\$50			
							\$0	\$6,582	\$0	\$0
2560.2360.7390.0000	Register Of Deeds	1	Desktop PC	\$900	\$900		\$900			
2560.2360.7390.0000	Register Of Deeds	1	24" LCD Monitor	\$415	\$415		\$415			
2560.2360.7390.0000	Register Of Deeds	1	Dymo Label Printer	\$22	\$22		\$22			
2560.2360.7390.0000	Register Of Deeds	1	Epson Inkjet Printer	\$747	\$747		\$747			
2560.2360.7390.0000	Register Of Deeds	1	Fujitsu Scanner	\$1,414	\$1,414		\$1,414			
2560.2360.7390.0000	Register Of Deeds	1	Handheld Products Stand & Bar Scanner	\$180	\$180		\$180			
2560.2360.7390.0000	Register Of Deeds	1	High Speed USB Cable	\$2	\$2		\$2			
2560.2360.7390.0000	Register Of Deeds	1	Blackberry phone/set-up	\$206	\$206		\$206			
2560.2360.7390.0000	Register Of Deeds	1	Blackberry monthly fee						\$660	
							\$0	\$3,886	\$0	\$0
2610.3114.7390.0000	Sheriff - Community Policing	1	Digital Camera Kit	\$150.00						
2610.3131.7390.0000	Sheriff - Comm Pol - Holl Tv	3	AR 15 Package (patrol rifle)	\$3,270	\$3,270		\$3,270			
							\$0	\$3,270	\$0	\$0
2610.3132.7390.0000	Sheriff - Comm Pol - Park Tv	1	AR 15 Package (patrol rifle)	\$1,090	\$1,090		\$1,090			
							\$0	\$1,090	\$0	\$0
2610.3139.7390.0000	Sheriff - COPS Holl/Park Tw	1	AR 15 Package (patrol rifle)	\$1,090	\$1,090		\$1,090			
2610.3139.7390.0000	Sheriff - COPS Holl/Park Tw	1	Patrol Tahoe Set-up	\$6,500	\$6,500		\$6,500			
2610.3139.9400.0000	Sheriff - COPS Holl/Park Tw	1	Patrol Tahoe	\$27,000	\$9,000			\$9,000		
							\$0	\$7,590	\$9,000	\$0

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
			not recommended						
2610.3146.7390.0000	Sheriff - Georgetown Twp	2	AR 15 Package (patrol rifle)	\$2,180	\$2,180		\$2,180		
2610.3146.7390.0000	Sheriff - Georgetown Twp	1	Patrol Tahoe Set-up	\$6,500	\$6,500		\$6,500		
2610.3146.7390.0000	Sheriff - Georgetown Twp	1	Suction Units for Paramedic Units	\$600	\$600		\$600		
2610.3146.9400.0000	Sheriff - Georgetown Twp	1	Patrol Tahoe	\$27,000	\$9,000			\$9,000	
						\$0	\$9,280	\$9,000	\$0
2610.3147.7390.0000	Sheriff - Allendale/MI Police	1	AR 15 Package (patrol rifle)	\$1,090	\$1,090		\$1,090		
						\$0	\$1,090	\$0	\$0
2661.3150.7390.0000	Sheriff - 416 Rd Patrol Grant	1	Interior Lightbar w/install	\$700	\$700		\$700		
						\$0	\$700	\$0	\$0
2740.7431.1120.7390.0000	Michigan Works	4	Laptop Computers	\$5,004	\$5,004		\$5,004		
						\$0	\$5,004	\$0	\$0
2850.1520.7390.0000	Community Corrections	1	Small Laser Printer	\$225	\$225		\$225		
2850.1520.7390.0000	Community Corrections	1	Color Inkjet Printer	\$100	\$100		\$100		
2850.1520.7390.0000	Community Corrections	1	Dymo printer label	\$130	\$130		\$130		
2850.1520.7390.0000	Community Corrections	2	Signature Pad	\$600	\$600		\$600		
2850.1520.7390.0000	Community Corrections	4	19" LCD Monitor	\$700	\$700		\$700		
2850.1520.7390.0000	Community Corrections	4	Desktop PC	\$3,600	\$3,600		\$3,600		
2850.1520.9400.0000	Community Corrections	1	Ford Fusion	\$16,257	\$3,251			\$3,251	
						\$0	\$5,355	\$3,251	\$0
2920.6620.7390.0000	Circuit Court - Detention	1	45 Pocket Organizer/Staff Mail boxes	\$468	\$468		\$468		
2920.6620.7390.0000	Circuit Court - Detention	1	Electronic Thermometer	\$313	\$313		\$313		
2920.6620.7390.0000	Circuit Court - Detention	6	Bookcases for Detention Library	\$2,064	\$2,064		\$2,064		
2920.6620.7290.0000	Circuit Court - Detention - 25	5	Ergon 3 Work Chair	\$2,550.00					
2920.6620.7390.0000	Circuit Court - Detention	1	19" LCD Monitor	\$175	\$175		\$175		
						\$0	\$3,020	\$0	\$0
2920.6623.7390.0000	Circuit Court - Juv Treatment	1	17" LCD Monitor	\$155	\$155		\$155		
						\$0	\$155	\$0	\$0

County of Ottawa
2011 Equipment Requests

Account	Dept	Qty	Description	Estimated Purchase Price	Budget Amount	Amounts Included in 2011 Budget			
						7290.0000 Budget Amt	7390.0000 Budget Amt	9400.0000 Budget Amt	8080.0000 Budget Amt
2920.6624.7290.0000	Circuit Court - Juv Comm In	1	Desktop PC	\$900	\$900	\$900			
2920.6624.7290.0000	Circuit Court - Juv Comm In	1	Color Laser Printer	\$1,500	\$1,500	\$1,500			
2920.6624.7290.0000	Circuit Court - Juv Comm In	1	Fujitsu 5120c Scanner	\$1,150	\$1,150	\$1,150			
2920.6624.7390.0000	Circuit Court - Juv Comm In	1	Desktop Scanner	\$300	\$300		\$300		
						<u>\$3,550</u>	<u>\$300</u>	<u>\$0</u>	<u>\$0</u>
6360.2580.7390.0000	Information Technology	1	SQL Server 2008 Developer License	\$50	\$50		\$50		
6360.2580.7390.0000	Information Technology	1	SQL Enterprise Server License	\$4,000	\$4,000		\$4,000		
6360.2580.7390.0000	Information Technology	1	Windows Server 2008 License	\$1,500	\$1,500		\$1,500		
6360.2580.7390.0000	Information Technology	1	Hardware Support Tools	\$600	\$600		\$600		
6360.2580.7390.0000	Information Technology	1	IT Software Support Tools	\$600	\$600		\$600		
6360.2580.7390.0000	Information Technology	1	KVM 8 Port Console	\$1,200	\$1,200		\$1,200		
6360.2580.7390.0000	Information Technology	20	CISCO Switch 296024TT	\$16,160	\$16,160		\$16,160		
6360.2580.7390.0000	Information Technology	4	CISCO 802.11a/g/n Mod Auto Access Pt	\$3,840	\$3,840		\$3,840		
6360.2580.7390.0000	Information Technology	10	OnBase Workflow Concurrent License	\$16,000	\$16,000		\$16,000		
6360.2580.7390.0000	Information Technology	8	OnBase Workflow Named License	\$8,000	\$8,000		\$8,000		
6360.2580.9400.0000	Information Technology	1	Web Filtering	\$20,000	\$4,000			\$4,000	
6360.2580.9400.0000	Information Technology	1	PowerEdge 510 2 rack server,	\$8,000	\$1,600			\$1,600	
6360.2580.9400.0000	Information Technology	2	Dell SAN Enclosure with Storage/drives	\$11,014	\$2,203			\$2,203	
						<u>\$0</u>	<u>\$51,950</u>	<u>\$7,803</u>	<u>\$0</u>
6450.2890.7390.0000	Duplicating	12	Copy Machines	\$52,800	\$52,800		\$52,800		
6450.1460.0020	Duplicating	1	Copy Machine - Fillmore Copy Room	\$10,000	\$10,000			n/a	
						<u>\$0</u>	<u>\$52,800</u>	<u>\$0</u>	<u>\$0</u>
6550.2890.7390.0000	Telecommunications	1	Laptop Computer	\$1,251	\$1,251		\$1,251		
6550.2890.7390.0000	Telecommunications	2	Sorrento Gigamux 2-port Gig Eth card/fil	\$8,000	\$8,000		\$8,000		
						<u>\$0</u>	<u>\$9,251</u>	<u>\$0</u>	<u>\$0</u>
Total Requested				<u>\$2,231,997</u>					
Total Recommended - All Departments				<u>\$2,150,661</u>	<u>\$3,550</u>	<u>\$734,788</u>	<u>\$235,240</u>	<u>\$800</u>	
Total Recommended and Budgeted - All Accounts					<u>\$974,378</u>				

County of Ottawa
Capital Construction Projects - Construction Costs
 Budget Year Ending December 31, 2011

PROJECT DESCRIPTION	CAPITAL CONSTRUCTION COSTS					
	PROPOSED METHOD OF FINANCING	ESTIMATED COSTS		EXPENDED TO DATE (INC. CUR- RENT YR)	BUDGET YEAR 2011	FUTURE YEARS
		ORIGINAL	AMENDED			

Ottawa County (primary government)

Grand River Ravines Access Improvements ¹	Parks & Recreation Millage	\$100,000	\$100,000	\$0	\$100,000	\$0
Olive Shores Improvements ¹	State Grant Parks & Recreation Millage	\$730,000	\$730,000	\$0	\$730,000	\$0
Holland Country Club Restoration ¹	Federal Grant Parks & Recreation Millage	\$746,800	\$746,800	\$0	\$746,800	\$0
Total - Primary Government		\$1,576,800	\$1,576,800	\$0	\$1,576,800	\$0

Ottawa County Public Utilities (component unit)

NW Ottawa Water Plant Expansion ²	Public Act 342 Bonds	\$21,500,000	\$15,537,300	\$11,417,300	\$3,120,000	\$1,000,000
Wyoming Water Plant Expansion ²	Public Act 342 Bonds	\$31,673,000	\$37,547,300	\$33,447,300	\$4,000,000	\$100,000
Grandville Clean Water Plant Expansion ²	Public Act 342 Bonds	\$22,475,000	\$22,475,000	\$1,900,000	\$10,000,000	\$10,575,000
Total Ottawa County Public Utilities		\$75,648,000	\$75,559,600	\$46,764,600	\$17,120,000	\$11,675,000

PROJECT DESCRIPTION	CAPITAL CONSTRUCTION COSTS					
	PROPOSED METHOD OF FINANCING	ESTIMATED COSTS		EXPENDED TO DATE (INC. CURRENT YR)	BUDGET YEAR 2011	FUTURE YEARS
		ORIGINAL	AMENDED			

Ottawa County Drain Commission (component unit)

Park West Phase II ²	Bonds	\$600,000	\$6,000,000	\$300,000	\$5,700,000	\$0
DeWeerd	Special Assessments	\$125,000	\$125,000	\$0	\$125,000	\$0
Hunters Creek	Special Assessments	\$300,000	\$300,000	\$40,000	\$260,000	\$0
Ottogan InterCounty	Special Assessments	\$275,000	\$275,000	\$0	\$275,000	\$0
Spring Meadows	Special Assessments	\$200,000	\$200,000	\$35,000	\$165,000	\$0
Virginia Park InterCounty	Special Assessments	\$200,000	\$200,000	\$0	\$200,000	\$0
Zeeland East Est.	Special Assessments	\$150,000	\$150,000	\$0	\$150,000	\$0
Maplewood	Special Assessments	\$300,000	\$300,000	\$20,000	\$280,000	\$0
Tulip	Special Assessments	\$150,000	\$150,000	\$0	\$150,000	\$0
Total Ottawa County Drain Commission		\$2,300,000	\$7,700,000	\$395,000	\$7,305,000	\$0

Grand Total Capital Construction

\$79,524,800 \$84,836,400 \$47,159,600 \$26,001,800 \$11,675,000

1. No debt will be issued for this project. Funds have been set aside for this project or will be financed by the Parks tax levy.
2. The County (primary government) pledges its full faith and credit for bonds issued by Ottawa County Public Utilities and the Ottawa County Drain Commission.

County of Ottawa
Capital Construction Projects - Anticipated Annual Operational Costs
 Budget Year Ending December 31, 2011

PROJECT DESCRIPTION	ESTIMATED ANNUAL OPERATION COSTS (includes debt repayment)							
	PROPOSED METHOD OF FINANCING	EXPEN-DITURE TYPE	ACTUAL PRIOR YEAR 2009	ESTIMATED CURRENT YEAR 2010	BUDGET YEAR 2011	FUTURE YEARS		
						2012	2013	2014

Ottawa County (primary government)

Grand River Ravines Access Improvements ¹	Property Tax Levy	Maintenance	\$0	\$0	\$1,500	\$3,000	\$3,500	\$4,000
Olive Shores Improvements ¹	Property Tax Levy	Maintenance	\$0	\$500	\$1,000	\$6,000	\$7,000	\$7,500
Holland Country Club Restoration ¹	Property Tax Levy	Maintenance	\$0	\$1,500	\$4,000	\$5,000	\$6,000	\$6,500
Total - Primary Government			\$0	\$2,000	\$6,500	\$14,000	\$16,500	\$18,000

Ottawa County Public Utilities (component unit)

NW Ottawa Water Plant Expansion ²	Special Assessments	Debt	\$0	\$810,250	\$802,010	\$793,257	\$788,744	\$763,568
Wyoming Water Plant Expansion ²	Special Assessments	Debt	\$0	\$2,697,892	\$2,710,121	\$2,691,721	\$2,662,822	\$2,658,621
Grandville Clean Water Plant Expansion ²	Special Assessments	Debt	\$0	\$241,976	\$879,912	\$879,912	\$879,912	\$879,912
Total Ottawa County Public Utilities			\$0	\$3,750,118	\$4,392,043	\$4,364,890	\$4,331,478	\$4,302,101

PROJECT DESCRIPTION	ESTIMATED ANNUAL OPERATION COSTS (includes debt repayment)							
	PROPOSED METHOD OF FINANCING	EXPEN-DITURE TYPE	ACTUAL PRIOR YEAR 2009	ESTIMATED CURRENT YEAR 2010	BUDGET YEAR 2011	FUTURE YEARS		
						2012	2013	2014

Ottawa County Drain Commission (component unit)

Park West Phase II ³	Special Assessments	Debt Service Maintenance	\$0 \$0	\$0 \$0	\$200,000 \$0	\$190,000 \$0	\$180,000 \$0	\$170,000 \$0
DeWeerd ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Hunters Creek ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Ottogan InterCounty ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Spring Meadows ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Virginia Park InterCounty ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Zeeland East Est. ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Maplewood ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Tulip ³	Special Assessments	Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Total Ottawa County Drain Commission			\$0	\$0	\$200,000	\$190,000	\$180,000	\$170,000

Grand Total Operational Costs

\$0 \$243,976 \$1,086,412 \$1,083,912 \$1,076,412 \$1,067,912

1. No debt will be issued for this project. Estimated annual operation costs are for maintenance including utilities, supplies, etc. No new personnel are projected to be added.
2. The annual operating costs for public utilities projects are strictly for debt service. The maintenance costs are the responsibility of the municipality.
3. The Drain Commission does not anticipate any maintenance costs for several years once projects are complete. If costs are incurred, special assessments will be made to the effected parties.

**PROPOSED
PROCEEDINGS OF THE OTTAWA COUNTY
BOARD OF COMMISSIONERS
SEPTEMBER SESSION – SECOND DAY**

The Ottawa County Board of Commissioners met on Tuesday, September 28, 2010, at 1:30 p.m. and was called to order by the Chair.

Mr. Karsten pronounced the invocation.

The Clerk led in the Pledge of Allegiance to the Flag.

Present at roll call: Mrs. Kortman, Messrs. Kuyers, Swartout, Mrs. Ruiter, Messrs. Hehl, Rycenga, Schrotenboer, Disselkoen, Karsten, Holtrop, Holtvluwer. (11)

Public Comments and Communications from County Staff

Robert Melamed, Spring Lake Township resident and Ottawa County employee, addressed the Board concerning the hit Group T and the Unclassified employees took in the 2010 budget in regards to benefits and making it right with them as the Board had promised.

The Administrator responded and said the process is not for the Board to answer during Public Comments but could possibly be brought up at the end of the meeting with the Administrator's Report or a future committee meeting.

B/C 10-210 Mr. Swartout moved to approve the agenda of today as presented. The motion passed.

B/C 10-211 Mr. Holtrop moved to approve the following Consent Resolutions:

1. To approve the Minutes of the September 14, 2010, Board of Commissioners Meeting.
2. To authorize the payroll of September 28, 2010 in the amount of \$578.00.
3. To approve the general claims in the amount of \$4,784,397.84 as presented by the summary report for August 16, 2010, through August 31, 2010.
4. To approve the appropriation changes greater than \$50,000 and those approved by the Administrator and Fiscal Services Director for

\$50,000 or less which changed the total appropriation from the amended budget for the month of August, 2010.

The motion passed as shown by the following votes; Yeas: Mrs. Ruiter, Mrs. Kortman, Messrs. Hehl, Karsten, Swartout, Holtvluwer, Rycenga, Holtrop, Disselkoen, Schrotenboer, Kuyers. (11)

- B/C 10-212 Mr. Swartout moved to approve and authorize the Board Chair and Clerk to sign the Resolution directing the County Administrator to retain an agent of record and to finalize and implement the Health Plan including appropriate health, dental and vision programs. The motion passed as shown by the following votes: Yeas: Messrs. Hehl, Rycenga, Schrotenboer, Disselkoen, Holtvluwer, Mrs. Kortman, Messrs. Holtrop, Swartout, Karsten, Mrs. Ruiter, Mr. Kuyers. (11)

A brief overview of the Priority Health Plan was presented by the Administrator. Informational meetings for employees will be held in October with enrollment the beginning of November. The new plan will take effect January 1, 2011.

- B/C 10-213 Mr. Swartout moved to approve the 2009 Cost Allocation Plan for implementation in the 2011 budget. The motion passed as shown by the following votes: Yeas: Messrs. Swartout, Holtvluwer, Mrs. Kortman, Messrs. Holtrop, Karsten, Disselkoen, Schrotenboer, Rycenga, Hehl, Mrs. Ruiter, Mr. Kuyers. (11)

- B/C 10-214 Mr. Swartout moved to approve the Information Technology Billing Rate Study for 2011 for implementation in the 2011 budget. The motion passed as shown by the following votes: Yeas: Mr. Holtvluwer, Mrs. Ruiter, Messrs. Holtrop, Rycenga, Disselkoen, Schrotenboer, Mrs. Kortman, Messrs. Karsten, Hehl, Swartout, Kuyers. (11)

- B/C 10-215 Mr. Swartout moved to approve and authorize the Board Chair and Clerk to sign the Resolution Regarding the Distribution of Convention Facility Tax Revenues to Counties Under Public Acts 106 and 107 of 1985. The motion passed as shown by the following votes: Yeas: Messrs. Rycenga, Hehl, Karsten, Mrs. Ruiter, Mr. Schrotenboer, Mrs. Kortman, Messrs. Swartout, Holtvluwer, Disselkoen, Holtrop, Kuyers. (11)

- B/C 10-216 Mr. Swartout moved to approve and authorize the Board Chair and Clerk to sign the Resolution Regarding the Distribution of Cigarette Tax Revenues to Counties Under Public Acts 219 and 264 of 1987. The motion passed as shown by the following votes: Yeas: Messrs. Holtrop, Holtvluwer, Swartout, Schrotenboer, Mrs. Kortman, Messrs. Disselkoen, Karsten, Mrs. Ruiter, Messrs. Rycenga, Hehl, Kuyers. (11)

- B/C 10-217 Mr. Swartout moved to set a public hearing on the 2011 Ottawa County budget for Tuesday, October 12, 2010, to be held in the Ottawa County Board Room, 12220 Fillmore Street, West Olive, at 1:30 p.m. The motion passed as shown by the following votes: Yeas: Messrs. Karsten, Disselkoen, Holtrop, Mrs. Kortman, Messrs. Holtvluwer, Schrottenboer, Mrs. Ruiter, Messrs. Swartout, Rycenga, Hehl, Kuyers. (11)
- B/C 10-218 Mr. Swartout moved to approve and authorize the Board Chair and Clerk to sign the Resolution designating approximately 26 acres of vacant property in Holland Township as an Energy Renaissance Zone (RERZ). The motion passed as shown by the following votes: Yeas: Messrs. Disselkoen, Hehl, Holtrop, Mrs. Kortman, Mr. Swartout, Mrs. Ruiter, Messrs. Rycenga, Holtvluwer, Schrottenboer, Kuyers. (10)
- Nays: Mr. Karsten. (1)
- B/C 10-219 Mr. Swartout moved to approve the request from Community Mental Health to increase a .6 FTE Program Coordinator – Evidence Based Practices (Unclassified, Paygrade 7E) to 1 FTE Program Coordinator – EBP (Unclassified, Paygrade 7E) at a cost of \$41,434.00. Funding to come from State Medicaid funds. The motion passed as shown by the following votes: Yeas: Mr. Schrottenboer, Mrs. Kortman, Messrs. Swartout, Holtvluwer, Mrs. Ruiter, Messrs. Disselkoen, Hehl, Holtrop, Karsten, Rycenga, Kuyers. (11)
- B/C 10-220 Mr. Swartout moved to approve the request from Public Health to eliminate (1) .9 FTE LPN (Group T Paygrade 09) and to create (1) .6 FTE Community Health Nurse (MNA Paygrade G Step) as a savings of \$7,598. The motion passed as shown by the following votes: Yeas: Mrs. Kortman, Messrs. Holtvluwer, Disselkoen, Holtrop, Mrs. Ruiter, Messrs. Karsten, Hehl, Rycenga, Swartout, Schrottenboer, Kuyers. (11)
- B/C 10-221 Mr. Swartout moved to approve the recommendation to suspend Tuition Reimbursement from the year 2011 and to review this recommendation in 2011 for the 2012 budget year. The motion passed as shown by the following votes: Yeas: Mrs. Ruiter, Mrs. Kortman, Messrs. Hehl, Karsten, Swartout, Holtvluwer, Rycenga, Holtrop, Disselkoen, Schrottenboer, Kuyers. (11)
- B/C 10-222 Mr. Swartout moved to approve a 0% wage increase for County and Court Unclassified (Excluding Elected Officials, Judges and the Board of Commissioners) and Group T Employees for 2011. The motion passed as shown by the following votes: Yeas: Messrs. Hehl, Rycenga, Schrottenboer, Disselkoen, Holtvluwer, Mrs. Kortman, Messrs. Holtrop, Swartout, Karsten, Mrs. Ruiter, Mr. Kuyers. (11)

Discussion Items

Final Overview of the 2011 Budget – Robert Spaman, Fiscal Services Director, presented an overview of the proposed 2011 budget.

The Administrator’s report was presented.

Public Comments

Dr. Michael Brashears, CMH Director, reported CMH is in support of the vote today on the new Health Care Plan.

Robert Melamed, Spring Lake Township resident and county employee, thanked the Administrator and asked the Board to direct the Administrator to move forward with making it right for the Group T and Unclassified employees. The Administrator stated it will be looked into at the next Finance and Administrative Committee Meeting.

Kevin Bowling, Circuit Court Administrator, invited the Board to attend the Rope Course Challenge Open House on Tuesday, October 5th, beginning at 3:30 p.m.

Daniel Krueger, County Clerk, explained to the Board how precinct locations and sample ballots are now available on the County website on the elections page.

B/C 10-223 Mr. Hehl moved to adjourn at 2:31 p.m. subject to the call of the Chair. The motion passed.

DANIEL C. KRUEGER, Clerk
Of the Board of Commissioners

PHILIP KUYERS, Chairman
Of the Board of Commissioners

Action Request



Committee: Board of Commissioners

Meeting Date: 10/12/2010

Requesting Department: County Clerk

Submitted By: Keith Van Beek

Agenda Item: Payroll

SUGGESTED MOTION:

To authorize the payroll of October 12, 2010 in the amount of \$_____.

SUMMARY OF REQUEST:

To pay the current payroll of the members of the Ottawa County Board of Commissioners. Pursuant to MCL 46.11, the Board of Commissioners is authorized to provide for and manage the ongoing business affairs of the County.

FINANCIAL INFORMATION:

Total Cost: _____ General Fund Cost: _____ Included in Budget: Yes No

If not included in budget, recommended funding source: _____

ACTION IS RELATED TO AN ACTIVITY WHICH IS:

Mandated Non-Mandated New Activity

ACTION IS RELATED TO STRATEGIC PLAN:

Goal:

- 1: To Maintain and Improve the Strong Financial Position of the County.
- 2: To Maintain and Enhance Communication with Citizens, Employees, and Other Stakeholders.
- 3: To Contribute to a Healthy Physical, Economic, & Community Environment.
- 4: To Continually Improve the County's Organization and Services.

Objective: _____

ADMINISTRATION RECOMMENDATION: Recommended Not Recommended Without Recommendation

County Administrator: **Alan G. Vanderberg**

Digitally signed by Alan G. Vanderberg
DN: cn=Alan G. Vanderberg, o=US, ou=County of Ottawa, ou=Administrator's Office, email=avanderberg@miotawa.org
Reason: I am approving this document
Date: 2010.10.04 16:17:30 -0400

Committee/Governing/Advisory Board Approval Date: _____

Action Request



Committee: Board of Commissioners

Meeting Date: 10/12/2010

Requesting Department: County Clerk

Submitted By: Keith Van Beek

Agenda Item: Correspondence Log 408

SUGGESTED MOTION:

To receive for information the Correspondence Log.

SUMMARY OF REQUEST:

FINANCIAL INFORMATION:

Total Cost: \$0.00 General Fund Cost: \$0.00 Included in Budget: Yes No

If not included in budget, recommended funding source:

ACTION IS RELATED TO AN ACTIVITY WHICH IS:

Mandated Non-Mandated New Activity

ACTION IS RELATED TO STRATEGIC PLAN:

Goal:

Objective:

ADMINISTRATION RECOMMENDATION: Recommended Not Recommended Without Recommendation

County Administrator: **Alan G. Vanderberg**

Digitally signed by Alan G. Vanderberg
DN: cn=Alan G. Vanderberg, o=US, ou=County of Ottawa, ou=Administrator's Office, email=avanderberg@ottawa.org
Reason: I am approving this document
Date: 2010.10.04 16:20:22 -0400

Committee/Governing/Advisory Board Approval Date:

CORRESPONDENCE LOG

*e-mailed

DATE	CORRESPONDENT	CONTENT	REFERRED TO
09-03-10	Carolyn Boersma, SL Clerk	Public Hearing Notice	Administrator, Ruiter
09-08-10	Michael Dalman, Holland Twp	Public Hearing Notice	Administrator, Kuyers, Schrotenboer, Karsten
09-08-10	Greg Milkins & Jim Payson	Ltr: Wind Farms in Lake Michigan	Administrator & Commissioners
09-10-10	Midland Co Bd of Commissioners	Resolution opposing a public per diem rate for foster care	Administrator & Commissioners
09-15-10	Kelli Sobel, State Tax Commission	Revocation of Tax Exempt Certificate	Administrator, Ruiter
09-15-10	Kelli Sobel, State Tax Commission	Revocation of Tax Exempt Certificate	Administrator, Karsten
09-17-10	Various City/Twp Clerks	Clerk/ROD Survey	Administrator & Commissioners
09-20-10	Oceana Co Bd of Commissioners	Resolution in support of SB449	Administrator & Commissioners
09-21-10	Sue Buitenhuis, GH Twp Clerk	Notices of Hearing	Administrator, Swartout
09-24-10	Phil DeLange, Blendon Twp Clerk	Ltr: Clerk/ROD Survey	Administrator & Commissioners
09-28-10	Michael Dalman, Holland Twp Clerk	2 Public Hearing Notices	Administrator, Kuyers, Schrotenboer, Karsten

Action Request



Committee: Board of Commissioners

Meeting Date: 10/12/2010

Requesting Department: Fiscal Services

Submitted By: Bob Spaman

Agenda Item: Monthly Accounts Payable for September 20, 2010 through September 30, 2010

SUGGESTED MOTION:

To approve the general claims in the amount of \$9,355,125.49 as presented by the summary report for September 20, 2010 through September 30, 2010.

SUMMARY OF REQUEST:

Approve vendor payments in accordance with the Ottawa County Purchasing Policy.

FINANCIAL INFORMATION:

Total Cost: \$9,355,125.49 | General Fund Cost: \$9,355,125.49 | Included in Budget: Yes | No

If not included in budget, recommended funding source:

ACTION IS RELATED TO AN ACTIVITY WHICH IS:

Mandated | Non-Mandated | New Activity

ACTION IS RELATED TO STRATEGIC PLAN:

Goal: 1: To Maintain and Improve the Strong Financial Position of the County.

Objective:

- 1: Advocate on legislative issues to maintain and improve the financial position of the County.
- 2: Implement processes and strategies to deal with operational budget deficits.
- 3: Reduce the negative impact of rising employee benefit costs on the budget.
- 4: Maintain or improve bond ratings.

ADMINISTRATION RECOMMENDATION: Recommended | Not Recommended | Without Recommendation

County Administrator: **Alan G. Vanderberg**

Digitally signed by Alan G. Vanderberg
DN: cn=Alan G. Vanderberg, o=U.S. Co=County of Ottawa, ou=Administrator's Office, email=avanderberg@mottawa.org
Reason: I am approving this document
Date: 2010.10.04 16:21:25 -0400

Committee/Governing/Advisory Board Approval Date:



County of Ottawa

Fiscal Services Department

Robert Spaman
Director

12220 Fillmore Street, Room 331, West Olive, Michigan 49460

West Olive (616) 738-4849
Fax (616) 738-4098
Grand Haven (616) 846-8295
Grand Rapids (616) 662-3100
e-mail: rspaman@miottawa.org

To: Board of Commissioners
From: Robert Spaman, Fiscal Services Director
Subject: Accounts Payable Listing – September 20, 2010 to September 30, 2010
Date: October 1, 2010

I have reviewed the Accounts Payable Listing for September 20 through September 30, 2010. The following information will give you the detail of some of the purchases made in specific funds during this period:

Fund 2450 – Public Improvement Fund

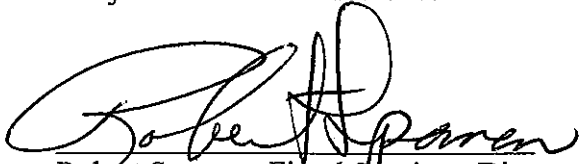
Management Fee – Manley Street Tower	\$2,918.54
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If you have any additional questions, please feel free to contact me.

Total Checks/Automated Clearing House (ACH) 09/20/2010 through 09/30/2010

I hereby certify that to the best of my knowledge the List of Audit Claims, a summary of which is attached, constitutes all claims received and audited for payment. The List of Claims shows the name of claimant, amount of claim, check number, ACH number, check date and ACH date. The net amount of checks/ACH written during the period was \$9,353,555.95. The amount of claims to be approved totals \$9,355,125.49.

*Adjustments are voided checks or ACH.


Robert Spaman, Fiscal Services, Director

10/9/10
Date

We hereby certify that the Board of Commissioners has approved the claims on this 12th day of October, 2010.

Philip Kuyers, Chairperson
Board of Commissioners

Daniel Krueger, Clerk

ACCOUNTS PAYABLE CHECKS/ACH 09/20/2010 THROUGH 09/30/2010

<u>FUND NUMBER</u>	<u>FUND NAME</u>	<u>CLAIMS TO BE APPROVED</u>	<u>ADJUSTMENTS*</u>	<u>NET CHECK/ACH TOTALS</u>
1010	GENERAL FUND	327,125.83	(109.00)	327,016.83
1500	CEMETERY TRUST	0.00	0.00	0.00
2081	PARKS & RECREATION	20,922.78	(44.10)	20,878.68
2082	PARK 12	0.00	0.00	0.00
2160	FRIEND OF COURT	1,813.33	0.00	1,813.33
2170	9/30 JUDICIAL GRANTS	5,755.79	0.00	5,755.79
2210	HEALTH	41,793.66	(50.00)	41,743.66
2220	MENTAL HEALTH	792,333.39	(539.12)	791,794.27
2271	SOLID WASTE CLEAN-UP	0.00	0.00	0.00
2272	LANDFILL TIPPING FEES	1,125.29	0.00	1,125.29
2320	TRANSPORTATION SYSTEM	0.00	0.00	0.00
2420	PLANNING COMMISSION	546.40	0.00	546.40
2444	INFRASTRUCTURE FUND	0.00	0.00	0.00
2450	PUBLIC IMPROVEMENT	2,918.54	0.00	2,918.54
2550	HOMESTEAD PROPERTY TAX	0.00	0.00	0.00
2560	REGISTER OF DEEDS AUTOMATION FUND	465.57	0.00	465.57
2590	LIPPERT GRANT	0.00	0.00	0.00
2601	PROSECUTING ATTORNEY GRANTS	0.00	0.00	0.00
2602	WEMET	122,362.08	(656.05)	121,706.03
2603	WEED AND SEED	0.00	0.00	0.00
2605	COPS-AHEAD-GEORGETOWN	0.00	0.00	0.00
2606	COPS-FAST-GEORGETOWN	0.00	0.00	0.00
2608	COPS-FAST-ALLENDALE	0.00	0.00	0.00
2609	SHERIFF GRANT PROGRAMS	3,187.77	0.00	3,187.77

ACCOUNTS PAYABLE CHECKS/ACH 09/20/2010 THROUGH 09/30/2010

<u>FUND NUMBER</u>	<u>FUND NAME</u>	<u>CLAIMS TO BE APPROVED</u>	<u>ADJUSTMENTS*</u>	<u>NET CHECK/ACH TOTALS</u>
2610	COPS-UNIVERSAL	36,616.04	0.00	36,616.04
2640	EMT HOLLAND-PARK	0.00	0.00	0.00
2650	EMT GEORGETOWN TOWNSHIP	0.00	0.00	0.00
2661	SHERIFF ROAD PATROL	1,652.66	0.00	1,652.66
2690	LAW LIBRARY	1,034.16	0.00	1,034.16
2740	WIA-ADMIN. COST POOL	371.06	0.00	371.06
2741	WIA-YOUTH	1,202.45	0.00	1,202.45
2742	WIA-ADULT	2,181.50	0.00	2,181.50
2743	WIA-6/30 GRANT PROGRAMS	9,093.69	0.00	9,093.69
2744	WIA-12/31 GRANT PROGRAMS	2,685.75	0.00	2,685.75
2747	WIA-WORK FIRST YOUTH	0.00	0.00	0.00
2748	WIA-9/30 GRANT PROGRAMS	19,590.05	0.00	19,590.05
2749	WIA-3/31 GRANT PROGRAMS	479.39	0.00	479.39
2750	GRANT PROGRAMS-PASS THRU	86,298.40	0.00	86,298.40
2800	EMERGENCY FEEDING	2,221.38	0.00	2,221.38
2810	FEMA	0.00	0.00	0.00
2850	COMMUNITY CORRECTIONS PROG. GRANT	2,267.36	0.00	2,267.36
2870	COMMUNITY ACTION AGENCY (CAA)	14,799.24	0.00	14,799.24
2890	WEATHERIZATION	29,073.66	0.00	29,073.66
2900	DEPT OF HUMAN SERVICES	0.00	0.00	0.00
2901	DEPT OF HUMAN SERVICES	1,126.47	0.00	1,126.47
2920	CHILD CARE - PROBATE	37,434.02	0.00	37,434.02
2921	CHILD CARE - SOCIAL SERVICES	0.00	0.00	0.00
2930	SOLDIER & SAILORS RELIEF	0.00	0.00	0.00

ACCOUNTS PAYABLE CHECKS/ACH 09/20/2010 THROUGH 09/30/2010

<u>FUND NUMBER</u>	<u>FUND NAME</u>	<u>CLAIMS TO BE APPROVED</u>	<u>ADJUSTMENTS*</u>	<u>NET CHECK/ACH TOTALS</u>
2940	VETERANS TRUST	0.00	0.00	0.00
2941	VETERANS TRUST	2,548.57	0.00	2,548.57
5160	DELINQUENT TAXES	1,347.98	0.00	1,347.98
6360	INFORMATION TECHNOLOGY	123,038.42	0.00	123,038.42
6410	WATER & SEWER REVOLVING	0.00	0.00	0.00
6450	DUPLICATING	33.35	0.00	33.35
6550	TELECOMMUNICATIONS	15,606.23	0.00	15,606.23
6641	EQUIPMENT POOL	0.00	0.00	0.00
6770	PROTECTED SELF-FUNDED INSURANCE	0.00	0.00	0.00
6771	PROTECTED SELF-FUNDED HEALTH INS.	0.00	0.00	0.00
6772	PROTECTED SELF-FUNDED UNEMPL INS.	2,755.57	0.00	2,755.57
6775	LONG-TERM DISABILITY INSURANCE	13,010.07	0.00	13,010.07
6776	PROTECTED SELF-FUNDED DENTAL INS.	0.00	0.00	0.00
6777	PROTECTED SELF-FUNDED VISION	0.00	0.00	0.00
6782	PROTECTED SELF-FUNDED INS PROG M.H.	0.00	0.00	0.00
7010	AGENCY	7,461,609.85	(171.27)	7,461,438.58
7040	IMPREST PAYROLL	166,697.74	0.00	166,697.74
7210	LIBRARY PENAL FINE	0.00	0.00	0.00
7300	EMPLOYEE SICK PAY BANK	0.00	0.00	0.00
		<u>\$9,355,125.49</u>	<u>(\$1,569.54)</u>	<u>\$9,353,555.95</u>

Action Request



Committee: Board of Commissioners

Meeting Date: 10/12/2010

Requesting Department: Administrator's Office

Submitted By: Al Vanderberg

Agenda Item: Setting of Public Hearing on the Study of Combining the Offices of the Ottawa County Clerk and Ottawa County Register of Deeds

SUGGESTED MOTION:

To set a public hearing as required by MCL 168.200 (3) and (4), to study the question of combining the offices of Ottawa County Clerk and Ottawa County Register of Deeds, for Tuesday, October 26, 2010, to be held in the Ottawa County Board Room, 12220 Fillmore Street, West Olive, at 1:30 p.m.

SUMMARY OF REQUEST:

MCL 168.200 (3) and (4) requires that a County Board of Commissioners hold a minimum of one public hearing to study the question of combining the offices of County Clerk and Register of Deeds. The purpose of this public hearing is to hear public comment, gather information and fulfill statutory requirement.

FINANCIAL INFORMATION:

Total Cost: \$0.00 General Fund Cost: \$0.00 Included in Budget: Yes No

If not included in budget, recommended funding source:

ACTION IS RELATED TO AN ACTIVITY WHICH IS:

Mandated Non-Mandated New Activity

ACTION IS RELATED TO STRATEGIC PLAN:

Goal: 4: To Continually Improve the County's Organization and Services.

Objective: 1: Review and evaluate the organization, contracts, programs, and services for potential efficiencies.

ADMINISTRATION RECOMMENDATION: Recommended Not Recommended Without Recommendation

County Administrator: **Alan G. Vanderberg**

Digitally signed by Alan G. Vanderberg
DN: cn=Alan G. Vanderberg, o=US, ou=County of Ottawa, ou=Administrator's Office, email=avanderberg@mottawia.org
Reason: I am approving this document
Date: 2010.10.08 14:20:02 -0400

Committee/Governing/Advisory Board Approval Date:

Action Request



Committee: Board of Commissioners

Meeting Date: 10/12/2010

Requesting Department: Treasurer

Submitted By: Greg Rappleye

Agenda Item: Appointments to Ottawa County Land Bank Authority Board

SUGGESTED MOTION:

To appoint Roger G. Rycenga as Board of Commissioners representative and Alan G. Vanderberg as Administration representative to the Ottawa County Land Bank Authority Board.

SUMMARY OF REQUEST:

The By-Laws of the Ottawa County Land Bank Authority provide that the Ottawa County Board of Commissioners will appoint a Board of Commissioner representative and a County Administration representative to the Board of the Land Bank Authority.

FINANCIAL INFORMATION:

Total Cost: \$0.00 General Fund Cost: \$0.00 Included in Budget: Yes No

If not included in budget, recommended funding source:

ACTION IS RELATED TO AN ACTIVITY WHICH IS:

Mandated Non-Mandated New Activity

ACTION IS RELATED TO STRATEGIC PLAN:

Goal: 3: To Contribute to a Healthy Physical, Economic, & Community Environment.

Objective: 2: Consider opportunities to improve economic development in the region.

ADMINISTRATION RECOMMENDATION: Recommended Not Recommended Without Recommendation

County Administrator: Alan G. Vanderberg

Digitally signed by Alan G. Vanderberg
DN: cn=Alan G. Vanderberg, o=US, ou=County of Ottawa, ou=Administrator's Office, email=avanderberg@ottawacounty.org
Reason: I am approving the document
Date: 2010.10.06 16:52:20 -0400

Committee/Governing/Advisory Board Approval Date:

Action Request



Committee: Board of Commissioners

Meeting Date: 10/12/2010

Requesting Department: Administrator's Office

Submitted By: Keith Van Beek

Agenda Item: Second Chance Act Demonstration Grant

SUGGESTED MOTION:

To approve and accept a Federal Second Chance Act Demonstration Grant Award (2010-CZ-BX-0105) from the United States Department of Justice in the amount of \$1,500,211.

SUMMARY OF REQUEST:

Funding from the Second Chance Act Demonstration Grant will provide financial resources for the Family and Job 1st project. This is a demonstration project to test a more effective and different approach to assisting offenders to transition out of prison/jail to community through job acquisition and family support. It is based on more than five years of planning to establish an integrated system of community-based services and supports for incarcerated individuals transitioning home from prison/jail. Since 2005, more than 50 professionals representing more than 30 educational agencies, government entities, community service organizations, and faith-based groups have been meeting monthly to plan, implement and oversee the Michigan Prison Reentry Initiative (MPRI) in Muskegon, Oceana, and Ottawa County region. Ottawa County Michigan Works Agency is the administrative entity for MPRI program and, as such, took the lead in planning and applying for the 2nd Chance Act grant. The project will expand the existing "MPRI Comprehensive Reentry Plan" by provide felony-convicted parents of children ages 0 – 10 years old who are being released from prison and jail with:

Employment: Pre-release employment preparation and post release Job Placement (transitional employment with wage subsidies and On-the-Job Training subsidies).

Family Reunification: Pre-release parenting preparation and post release parenting support.

FINANCIAL INFORMATION:

Total Cost: \$0.00 General Fund Cost: \$0.00 Included in Budget: Yes No

If not included in budget, recommended funding source:

ACTION IS RELATED TO AN ACTIVITY WHICH IS:

Mandated Non-Mandated New Activity

ACTION IS RELATED TO STRATEGIC PLAN:

Goal: 3: To Contribute to a Healthy Physical, Economic, & Community Environment.

Objective: 4: Continue initiatives to positively impact the community.

ADMINISTRATION RECOMMENDATION: Recommended Not Recommended Without Recommendation

County Administrator: **Alan G. Vanderberg**

Digitally signed by Alan G. Vanderberg
DN: cn=Alan G. Vanderberg, c=US, ou=County of Ottawa, ou=Administrator's Office, email=avanderberg@miottawa.org
Reason: I am approving this document
Date: 2010.10.12 08:47:37 -0400

Committee/Governing/Advisory Board Approval Date:

Motion: Ottawa County accepts a Federal Second Chance Act Demonstration Grant Award (**2010-CZ-BX-0105**) from the United States Department of Justice.

Funding from the Second Chance Act Demonstration Grant will provide financial resources for the Family and Job 1st project. This is a demonstration project to test a more effective and different approach to assisting offenders to transition out of prison/jail to community through job acquisition and family support. It is based on more than five years of planning to establish an integrated system of community-based services and supports for incarcerated individuals transitioning home from prison/jail. Since 2005, more than 50 professionals representing more than 30 educational agencies, government entities, community service organizations, and faith-based groups have been meeting monthly to plan, implement and oversee the Michigan Prison Reentry Initiative (MPRI) in Muskegon, Oceana, and Ottawa County region. Ottawa County Michigan Works Agency is the administrative entity for MPRI program and, as such took the lead in planning a applying for the 2nd Chance Act grant. The project will expand the existing "MPRI Comprehensive Reentry Plan" by provide felony-convicted parents of children ages 0 – 10 years old who are being released from prison and jail with:

Employment: Pre-release employment preparation and post release Job Placement (transitional employment with wage subsidies and On-the-Job Training subsidies).

Family Reunification: Pre-release parenting preparation and post release parenting support.

The total grant amounts to \$1,500,211:

\$750,000 Federal funding

\$150,000 State (Michigan Department of Corrections) Cash Match

\$156,382 MPRI Funding as a Cash Match

\$443,829 in-kind Funding

In-kind funds: Partnering agencies will use existing funds to provide the following services to the target population: Adult Education and GED testing, Parenting Classes, Inside-Out Dads, employment skill development, job development, Assessments, mentoring, Books for Kids, Parents as Teachers, Pre-school tuition, family reunification mediation, children and spouse group therapy and support, Collaborative Case Management.

No Cash or in-kind match by Ottawa County – other than Community Corrections – service will be provided for this population regardless of the grant.

Cost savings – State Corrections budget: In Michigan approximately 2 out of 5 people on parole return to prison for an average of 2 years. The Families and Jobs 1st project will provide services for 190 prison releases of which approximately 76 would most likely return to prison for 2 year at a cost of \$32,000/year = \$2,432,000. If we reduce that number by only 10% - the program would result in a cost savings of \$243,200.

The project also targets County residents who occupy the County Jail – who would not return to jail. In Ottawa County it is estimated that 48 individuals are likely to return to jail at least once for an average of 60 days. At \$47/day a cost of \$129,600. A 50% reduction of jail time would result in a cost saving of approximately \$75,000.

These are conservative estimates and do not include reduction of county jail costs for Muskegon/Oceana Counties – nor the ancillary costs of such things law enforcement, court or attorney costs. Nor, the cost of loss of productivity, social services and support for children and families of incarcerated parents.

Relationship to Ottawa County Goal:

- Will contribute to a health physical, economic and community environment.

Relationship to Ottawa County Michigan Works Goals:

- Set the standard nationally for excellence, innovation, and customer services.
- Barriers to employment are eliminated to create a workforce that is inclusive and diverse.
- Collaborative with key stakeholders to maximize resources.

Three—pages project summary attached.

WEST SHORELINE AREA - FAMILIES AND JOBS 1ST PROJECT

The Family and Job 1st, a demonstration project to test a more effective and different approach to assisting offenders to transition out of prison to community through job acquisition/family support, is based on more than five years of planning to establish an integrated system of community-based services and supports for incarcerated individuals transitioning home from prison/jail. Since 2005, more than 50 professionals representing more than 30 educational agencies, government entities, community service organizations, and faith-based groups have been meeting monthly to plan, implement and oversee the Michigan Prison Reentry Initiative (MPRI) in Muskegon, Oceana, and Ottawa County region. The project will expand the existing “MPRI Comprehensive Reentry Plan by provide felony-convicted parents of children ages 0 – 10 years old who are being released from prison and jail with:

Employment: Pre-release employment preparation and post release Job Placement (transitional employment with wage subsidies and On-the-Job Training subsidies).

Family Reunification: Pre-release parenting preparation and post release parenting support.

The Vision is for communities made up of healthy families and safe neighborhoods.

The Purpose is to successfully reintegrate felony convicted offenders back into their communities upon release from prison/jail; as well as, reduce re-offences and re-incarceration. The ***“family and jobs 1st”*** model of re-entry—ensures parents released from prison/jail with a felony conviction quickly have access to **community resources** and **social support** they need to reconnect with their families and become gainfully employed.

The Approach is to establish an integrated program of data-driven, research-based, and community-planned services.

Target Population: 275 parents released from prison and 105 parents released from jail with children 0 – 10 years old.

County	2008-09 Prison Releases		Targeted Numbers to be Served				
	MPRI	Non-MPRI	MPRI	Non MPRI	Straddle Cell Jail	Jailed* Parolees	Total
Muskegon	471	334	135	70		40	245
Oceana	14	9	7	3	5		15
Ottawa	81	50	40	20	60		120
TOTAL	566	393	182	93	65	40	380

* MPRI Parolees re-incarcerated for technical parole violations

GOALS, OBJECTIVES AND OUTCOMES

Community Safety Goal: Released offenders will not be re-incarcerated for committing new crimes or violating conditions of parole/probation.

Objective: Establish and implement a collaborative case management approach to supervision incorporating family and employers as partners.

Family Reunification Goal: Returning offenders will move from a system of intense structured re-entry parenting and family supports to natural community-based parenting and family supports.

Objective: Reunify families of incarcerated parents by removing barriers and establishing and implementing a broad-base of parenting skill-building tools, resources and supports.

Employment Goal: Returning offenders will move from structured, transitional, subsidized employment to unstructured, permanent, unsubsidized employment.

Objective: Establish and implement an experiential approach to workforce preparation.

Outcomes: 75% will remain in the community and not be re-incarcerated; 75% will parent or co-parent their children; 75% will be employed within two months of project completion.

PROJECT/PROGRAM DESIGN AND IMPLEMENTATION PRE-RELEASE

COMPAS Risk Assessment In-Reach Needs Assessment 1st Week TAP Schedule

PRE AND POST-RELEASE

InsideOut Dad	GED Preparation and Testing	Collaborative Case Management
Books for My Kid	Employment Prep Classes	Families Mentoring Families
CBT Life Skills Classes	Children's Support Groups	Spouses' Support Groups

POST-RELEASE

Stage 1: (1 - 3 weeks) – Weekly meeting with Parole Agent and Career Resource Specialist

Friend of the Court/Legal Aid Consultation: For released offenders with child support obligations.

Family Reunification Mediation: For released offenders who will be moving into a family situation, a mediator will facilitate establishing a family agreement on the living terms and expectations.

Whole Family Connection: Interactive web-based assessment and identification of community resources to meet specific family needs.

Professional and Family Development Menu: Participation in five or more of the following activities will be identified and incorporated into each participant's TAP. **Cognitive**

Behavioral Therapeutic Life Skills*, Bavolek*, Practical Parent Educators*, Parents as Teachers*, Circle of Parents*, Substance Use Recovery Groups*, Co-parenting Mediation, Family Health and Wellness workshops, **Job Search/Success Skills, Work Keys***, **Individual Budget Plan**, Monthly Family Fun Night, and Family Literacy. (Required activities are in bold and * indicates program is evidenced-based).

Books for My Kid: a book will be sent to children from their parent at completion of Stage 1.

- **Benchmarks**: Long-term TAP completed; resume developed, printed and ready to hand out; individual budget plan completed; Work Keys; and family living agreement mediated.

Stage 2: (3 – 9 weeks) – Weekly meeting with Parole Agent and Career Resource Specialist

Managed Employment in a supervised work setting 3 days a week (wages 100% subsidized).

Community Service 1 day a week (as required by Judge/Parole Agent)

Weekly activity as identified by the TAP: See Stage 1 for details (3 sessions – any combination)

- **Benchmarks**: 9 days of managed employment; 2 Group Community Service Days; 8 activities as identified by TAP; Employment Readiness at an 80% rating.

Stage 3: (6 - 12 weeks) Bi-Weekly meeting with Parole Agent and Career Resource Specialist

Transitional Employment in unsupervised work setting 4 days a week (wages 80% subsidized).

Weekly activity as identified by the TAP: See Stage 1 for details (3 sessions – any combination)

- **Benchmarks**: 32 full days of transitional employment; Participation in at least 16 activities as identified by TAP; at least an 80% Employment Performance rating.

Additional Important Program Elements: 1) Collaborative Case Management: Parole and Probation Agents (P.A.) will provide Case Management for the target population. Approximately one month prior to the offender's release date, the P.A. and Career Resource Specialist will, with the offender and offender's family, begin working on a Transition Accountability Plan (this is already being done with the MPRI population). One week prior to release, the Agent will provide the offender with a six-month schedule book and will schedule activities for the first of week after release from prison/jail. The Agent will meet weekly with their supervisee to review progress, deal with any issues or problems, and ensure they have work and scheduled activities (e.g., life skills, AA, parenting classes, mentoring, etc. scheduled in their planner). The P.A., Career Specialist and family members will provide each other with weekly updates on progress in meeting goals, missed work or appointments, or concerns.