

### County of Ottawa

### **Board of Commissioners**

James C. Holtrop

Vice-Chairperson

12220 Fillmore Street, Room 310, West Olive, Michigan 49460

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Website: www.miOttawa.org

May 20, 2011

To All Ottawa County Commissioners:

The Ottawa County Board of Commissioners will meet on **Tuesday, May 24, 2011 at 1:30 p.m.**, for the regular **May** meeting of the Board at the Ottawa County Fillmore Street Complex in West Olive, Michigan.

The Agenda is as follows:

- 1. Call to Order by the Chairperson
- 2. Invocation Commissioner Swartout
- 3. Pledge of Allegiance to the Flag
- 4. Roll Call
- 5. Presentation of Petitions and Communications
- 6. Public Comments and Communications from County Staff
- 7. Approval of Agenda
- 8. Actions and Reports
  - A. Consent Resolutions:

### From the County Clerk

1. Board of Commissioners Meeting Minutes Suggested Motion:

To approve the Minutes of the May 10, 2011 Board of Commissioners Meeting and the May 10, 2011 Board of Commissioners Work Session.

2. Payroll
Suggested Motion:
To authorize the payroll of May 24, 2011 in the amount of \$\_\_\_\_\_\_

### From the Finance and Administration Committee

3. Monthly Accounts Payable for May 1, 2011 through May 13, 2011 Suggested Motion:

To approve the general claims in the amount of \$3,807,364.28 as presented by the summary report for May 1, 2011 through May 13, 2011.

4. Monthly Budget Adjustments

Suggested Motion:

To approve the appropriation changes greater than \$50,000 and those approved by the Administrator and Fiscal Services Director for \$50,000 or less which changed the total appropriation from the amended budget for the month of April 2011.

5. West Michigan Enforcement Team (W.E.M.E.T.) 2010 Annual Report Suggested Motion:

To receive for information the West Michigan Enforcement Team (W.E.M.E.T.) 2010 Annual Report.

### B. Action Items:

### From Administration:

6. Ottawa County Strategic Plan and 2011 Business Plan

Suggested Motion:

To receive and approve the Ottawa County Strategic Plan and 2011 Business Plan.

7. POAM Non-312 MERS Pension Enhancement

Suggested Motion:

To approve and authorize the Board Chair to sign the resolution for changing MERS Benefits approving the POAM Non-312 MERS Pension Enhancement.

### From the Planning and Policy Committee

8. Declaration of Restriction on Land Use at Eastmanville Bayou Suggested Motion:

To approve and authorize the Board Chair and Clerk to sign the Declaration of Restriction on Land Use placing restrictions on wetlands at the Eastmanville Bayou Open Space property as requested by the Corps of Engineers in conjunction with granting a permit for improvements at this site.

### From the Finance and Administration Committee

9. Circuit Court/Juvenile Services Personnel Request for a Contractual Treatment Specialist Suggested Motion

To approve the request from Circuit Court/Juvenile Services for a .5 FTE Treatment Specialist Position through Outside Temporary Services (contractual, unbenefitted) at a cost of \$17,600. Position funded from a Grant through 9/30/2011.

10. Tax Allocation Recommendation

Suggested Motion:

To approve the recommendation that the Ottawa County millage allocation remains at 4.440 mills.

11. Resolution to Approve the 2011 Millage Rate for Ottawa County Suggested Motion:

To approve and authorize the Board Chair and Clerk to sign the resolution to approve the 2011 Millage Rate for Ottawa County of 3.6 mills.

12. Resolution to Approve the 2011 Millage Rate for E-911 Suggested Motion:

To approve and authorize the Board Chair and Clerk to sign the resolution to approve the 2011 Millage Rate for E-911 of .4400 mills.

13. Resolution to Approve the 2011 Millage Rate for Parks Suggested Motion:

To approve and authorize the Board Chair and Clerk to sign the resolution to approve the 2011 Millage Rate for Parks of .3165 mills.

14. Establish a New Financing Tool to Facilitate a Move from a Defined Benefit (DB) Plan to a Defined Contribution (DC) Plan for New Employees Suggested Motion:

To approve the establishment of a new financing tool for the transfer of new hires from the current MERS Defined Benefit Plan to a MERS Defined Contribution Plan and to seed the new financing tool with a transfer from the Health Insurance Fund in the amount of \$400,000.

15. Community Mental Health Personnel Request to Create Two (2) Mental Health Nurses Suggested Motion:

To approve the request from Community Mental Health to create two (2) FTE's Mental Health Nurses (Group T Paygrade 13, C Step) at a cost of \$127,100.00. Funding to come from Medicaid Funds.

16. Public Health Department Personnel Request to Increase a .75 FTE to a .8 FTE Environmental Health Specialist

Suggested Motion:

To approve the request from the Public Health Department to increase (1) .75 FTE Environmental Health Specialist (Group T, Paygrade 14) to a .8 FTE Environmental Health Specialist, at a cost of \$21,389.00. Funding to come from a grant through the Michigan Department of Environmental Quality. Position to sunset September 2012.

- C. Appointments: None
- D. Discussion Items:
  - 17. West Michigan Enforcement Team (W.E.M.E.T.) 2010 Annual Report (Presented by: Cameron Henke, Section Commander)
  - 18. Purchase of Military Service Credits Policy, Marie Waalkes, Human Resources Director
- 9. Report of the County Administrator
- 10. General Information, Comments, and Meetings Attended
- 11. Public Comments
- 12. Adjournment

### PROPOSED PROCEEDINGS OF THE OTTAWA COUNTY BOARD OF COMMISSIONERS MAY SESSION – FIRST DAY

The Ottawa County Board of Commissioners met on Tuesday, May 10, 2011, at 1:30 p.m. and was called to order by the Chair.

Mr. Visser pronounced the invocation.

The Clerk led in the Pledge of Allegiance to the Flag.

Present at roll call: Messrs. Visser, Kuyers, Swartout, Mrs. Ruiter, Messrs. DeJong, Rycenga, Baumann, Disselkoen, Karsten, Holtrop, Holtvluwer. (11)

### Public Comments and Communications from County Staff

- A. Public Hearing on the Brownfield Plan Amendment from Cedar Crest Dairy
- B/C 11-113 Mr. Swartout moved to open the Public Hearing at 1:32 p.m. to receive comments on the Brownfield Plan Amendment from Cedar Crest Dairy. The motion passed.
- B/C 11-114 Mr. Swartout moved to close the Public Hearing at 1:33 p.m. on the Brownfield Plan Amendment from Cedar Crest Dairy. The motion passed.
- B/C 11-115 Mr. Holtrop moved to approve the agenda of today as presented. The motion passed.
- B/C 11-116 Mr. Holtrop moved to approve the following Consent Resolutions:
  - 1. To approve the Minutes of the April 26, 2011, Board of Commissioners Meeting and the April 26, 2011 Board of Commissioners Work Session.
  - 2. To authorize the payroll of May 10, 2011 in the amount of \$575.66
  - 3. To receive for information the Correspondence Log.
  - 4. To approve the general claims in the amount of \$3,250,795.74 as presented by the summary report for April 18, 2011 through April 30, 2011.

- 5. To receive for information the Ottawa County Human Resources Department 2010 Annual Report.
- 6. To receive for information the Ottawa County Department of Human Services 2010 Annual Report.
- 7. To receive for information the Ottawa County MSU Extension 2010 Annual report.
- 8. To receive for information the Ottawa County Parks and Recreation 2010 Annual Report.

The motion passed as shown by the following votes: Yeas: Mr. Holtvluwer, Mrs. Ruiter, Messrs. Holtrop, Rycenga, Disselkoen, Baumann, Visser, Karsten, DeJong, Swartout, Kuyers. (11)

B/C 11-117 Mr. Swartout moved to approve and authorize the Board Chair and Clerk to sign the Resolution to support the Brownfield Plan Amendment from Cedar Crest Dairy (R Becker Properties, LLC) contingent upon the approval of the Hudsonville City Commission. The motion passed as shown by the following votes: Yeas: Messrs. Rycenga, DeJong, Mrs. Ruiter, Messrs. Baumann, Visser, Swartout, Holtvluwer, Disselkoen, Holtrop, Kuyers. (10)

Nays: Mr. Karsten. (1)

### **Discussion Items**

- 1. Ottawa County Human Resources Department 2010 Annual Report Marie Waalkes, Human Resources Director, presented the Human Resources Department 2010 Annual Report.
- 2. Ottawa County Department of Human Services 2010 Annual Report Michelle Martin, DHS Acting Director, presented the Human Services 2010 Annual Report.
- 3. Ottawa County MSU Extension 2010 Annual Report Betty Blase, Michigan State University Extension District Coordinator, presented the MSU Extension 2010 Annual Report.
- 4. Ottawa County Parks and Recreation 2010 Annual Report John Scholtz, Parks & Recreation Director; Curt Ter Haar, Coordinator of Park Planning & Development; Dave Mazurek, Coordinator of Park Maintenance and Operations; and Chip Francke, Coordinator of Interpretive and Information Services; presented the Parks & Recreation 2010 Annual Report.

The Administrator's report was presented.

B/C 11-118 Mr. Karsten moved to adjourn at 2:50 p.m. subject to the call of the Chair. The motion passed.

DANIEL C. KRUEGER, Clerk
Of the Board of Commissioners
Of the Board of Commissioners

### PROPOSED PROCEEDINGS OF THE OTTAWA COUNTY BOARD OF COMMISSIONERS MAY SESSION – WORK SESSION

The Ottawa County Board of Commissioners met on Tuesday, May 10, 2011, at 3:00 p.m. and was called to order by the Chair.

Present at roll call: Messrs. Visser, Kuyers, Swartout, Mrs. Ruiter, Messrs. DeJong, Rycenga, Baumann, Disselkoen, Karsten, Holtrop, Holtvluwer. (11)

### Work Session Items

- A. 2012 Budget Process The Administrator explained how the discretionary spending and county functions rankings would take place. This is a very valuable tool for Administration to look at when putting budget information together.
  - 1. Rank Discretionary Spending The Commissioners ranked the discretionary spending twice.
  - 2. Rank County Functions The Commissioners ranked the county functions once.

### **Public Comments**

Chair Kuyers asked Mr. Swartout to look at the Commissioners health insurance benefits at the Finance and Administration Committee. This was recommended by the Compensation Commission.

B/C 11-119 Mr. Holtrop moved to adjourn at 3:42 p.m. The motion passed.

DANIEL C. KRUEGER, Clerk
Of the Board of Commissioners
Of the Board of Commissioners

### Action Request



Committee: Board of Commissioners		
Meeting Date: 5/24/2011		
Requesting Department: County Clerk		
Submitted By: Bob Spaman		
Agenda Item: Payroll		

CON CONTRACTOR OF THE PARTY OF	Submitted By: Bob Spaman			
The state of the s				
MICHIGAN	Agenda Item: Payroll			
SUGGESTED MOTION:				
To authorize the payroll of May	24, 2011 in the amount of \$	<del>.</del>		
• •				
SUMMARY OF REQUEST:				
	members of the Ottawa County Bo	oard of Commissioners. Pursuant to MCL		
1 , 1 ,		manage the ongoing business affairs of the		
County.				
33 sassy.				
FINANCIAL INFORMATION:				
Total Cost:	General Fund Cost:	Included in Budget: Yes No		
If not included in budget, recommended funding source:				
	8			
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:			
Mandated	Non-Mandated	New Activity		
ACTION IS RELATED TO STRA	TEGIC PLAN:			

### Goal:

- 1: To Maintain and Improve the Strong Financial Position of the County.
- 2: To Maintain and Enhance Communication with Citizens, Employees, and Other Stakeholders.
- 3: To Contribute to a Healthy Physical, Economic, & Community Environment.
- 4: To Continually Improve the County's Organization and Services.

Objective:			
ADMINISTRATION RECOMMENDATION:	Recommended	Not Recommended	☐ Without Recommendation
County Administrator: Alan G. Vanderberg		Digitally signed by Alan G. Vanderberg DN: cn-Alan G. Wanderberg, cu-US, o-County of Ottawa, ou- Reason: I am approving this document Date: 2011.03.02.09.03.46 -0500*	Administrator's Office, emali-avanderberg ¶ micitawa.org
Committee/Governing/Advisory Board Ap	oproval Date:		

### **Action Request**



<u> </u>
Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Fiscal Services
Submitted By: Bob Spaman
Agenda Item: Monthly Accounts Payable for May 1, 2011 through May 13,

2011

### SUGGESTED MOTION:

To approve the general claims in the amount of \$3,807,364.28 as presented by the summary report for May 1, 2011 through May 13, 2011.

May 1, 2011 through May 13, 2011.				
SUMMARY OF REQUEST:		D . 1 D !!		
Approve vendor payments in acco	ordance with the Ottawa Coun	y Purchasing Policy	7.	
FINANCIAL INFORMATION:				
Total Cost: \$3,807,364.28 Ge	eneral Fund Cost: \$3,807,364.2	Included in Bu	udget: Xes No	
If not included in budget, recomn		-		
0 /	C			
ACTION IS RELATED TO AN AC	CTIVITY WHICH Is:			
Mandated	Non-Mandated	New .	Activity	
ACTION IS RELATED TO STRA				
Goal: 1: To Maintain and Improve	e the Strong Financial Position	of the County.		
Objective:				
1: Advocate on legislative issues t			he County.	
2: Implement processes and strat				
3: Reduce the negative impact of		n the budget.		
4: Maintain or improve bond ration	ngs.			
ADMINISTRATION RECOMMENI	DATION: Recommended	Not Recommended	Without Recommendation	
County Administrator: Alan G. V	/anderberg	Digitally signed by Alan G. Vanderberg Dh: cm-Alan G. Vanderberg, c-US, o-County of Ottan Reason: I am approving this document Date: 2011.05.17 11:18:43 -0400'	va, ou-Administrator's Office, email-evanderberg@michtawa.org	
Committee/Governing/Advisory	Board Approval Date:			



Robert Spaman

Fiscal Services Director

Marvin Hinga

Fiscal Services Assistant Director

12220 Fillmore Street • Room 331 • West Olive, Michigan 49460

West Olive (616) 738-4847

Fax (616) 738-4098 e-mail: rspaman@miottawa.org

mhinga@miottawa.org

To:

**Board of Commissioners** 

From:

Robert Spaman, Fiscal Services Director

Subject:

Accounts Payable Listing – May 1, 2011 to May 13, 2011

Date:

May 16, 2011

I have reviewed the Accounts Payable Listing for May 1 through May 13, 2011. The expenditures are general payments that are routine to Ottawa County.

If you have any additional questions, please feel free to contact me.

### Total Checks/Automated Clearing House (ACH) 05/01/2011 through 05/13/2011

I hereby certify that to the best of my knowledge the List of Audit Claims, a summary of which is attached, constitutes all claims received and audited for payment. The List of Claims shows the name of claimant, amount of claim, check number, ACH number, check date and ACH date. The net amount of checks/ACH written during the period was \$3,807,364.28. The amount of claims to be approved totals \$3,807,364.28.

	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
*Adjustments are voided checks or ACH.	5/16/11
Robert Spaman, Fiscal Services, Director	Date
We hereby certify that the Board of Commissiday of May, 2011.	oners has approved the claims on this 24 <sup>th</sup>
Philip Kuyers, Chairperson	Daniel Krueger, Clerk
Board of Commissioners	

FUND NUMBER	FUND NAME	CLAIMS TO BE APPROVED	ADJUSTMENTS*	NET CHECK/ACH TOTALS
1010	GENERAL FUND	297,694.02	0.00	297,694.02
1500	CEMETERY TRUST	0.00	0.00	0.00
2081	PARKS & RECREATION	30,483.94	0.00	30,483.94
2082	PARK 12	0.00	0.00	0.00
2160	FRIEND OF COURT	3,140.83	0.00	3,140.83
2170	9/30 JUDICIAL GRANTS	926.13	0.00	926.13
2210	HEALTH	40,173.19	0.00	40,173.19
2220	MENTAL HEALTH	810,529.76	0.00	810,529.76
2271	SOLID WASTE CLEAN-UP	41,146.03	0.00	41,146.03
2272	LANDFILL TIPPING FEES	285.51	0.00	285.51
2320	TRANSPORTATION SYSTEM	0.00	0.00	0.00
2420	PLANNING COMMISSION	0.00	0.00	0.00
2444	INFRASTRUCTURE FUND	0.00	0.00	0.00
2450	PUBLIC IMPROVEMENT	0.00	0.00	0.00
2550	HOMESTEAD PROPERTY TAX	0.00	0.00	0.00
2560	REGISTER OF DEEDS AUTOMATION FUND	2,766.46	0.00	2,766.46
2590	LIPPERT GRANT	0.00	0.00	0.00
2601	PROSECUTING ATTORNEY GRANTS	0.00	0.00	0.00
2602	WEMET	23,793.39	0.00	23,793.39
2603	WEED AND SEED	0.00	0.00	0.00
2605	COPS-AHEAD-GEORGETOWN	0.00	0.00	0.00
2606	COPS-FAST-GEORGETOWN	0.00	0.00	0.00
2608	COPS-FAST-ALLENDALE	0.00	0.00	0.00
2609	SHERIFF GRANT PROGRAMS	0.00	0.00	0.00

FUND NUMBER	FUND NAME	CLAIMS TO BE APPROVED	ADJUSTMENTS*	NET CHECK/ACH
2610	COPS-UNIVERSAL	8,357.86	0.00	8,357.86
2640	EMT HOLLAND-PARK	0.00	0.00	0.00
2650	EMT GEORGETOWN TOWNSHIP	0.00	0.00	0.00
2661	SHERIFF ROAD PATROL	2,238.01	0.00	2,238.01
2690	LAW LIBRARY	0.00	0.00	0.00
2740	WIA-ADMIN. COST POOL	2,550.33	0.00	2,550.33
2741	WIA-YOUTH	70,923.49	0.00	70,923.49
2742	WIA-ADULT	33,566.93	0.00	33,566.93
2743	WIA-6/30 GRANT PROGRAMS	127,908.56	0.00	127,908.56
2744	WIA-12/31 GRANT PROGRAMS	3.75	0.00	3.75
2747	WIA-WORK FIRST YOUTH	0.00	0.00	0.00
2748	WIA-9/30 GRANT PROGRAMS	87,573.81	0.00	87,573.81
2749	WIA-3/31 GRANT PROGRAMS	0.00	0.00	0.00
2750	GRANT PROGRAMS-PASS THRU	1,012.07	0.00	1,012.07
2800	EMERGENCY FEEDING	633.93	0.00	633.93
2810	FEMA	0.00	0.00	0.00
2850	COMMUNITY CORRECTIONS PROG. GRANT	443.19	0.00	443.19
2870	COMMUNITY ACTION AGENCY (CAA)	13,296.01	0.00	13,296.01
2890	WEATHERIZATION	68,193.10	0.00	68,193.10
2900	DEPT OF HUMAN SERVICES	0.00	0.00	0.00
2901	DEPT OF HUMAN SERVICES	173.18	0.00	173.18
2920	CHILD CARE - PROBATE	148,275.17	0.00	148,275.17
2921	CHILD CARE - SOCIAL SERVICES	0.00	0.00	0.00
2930	SOLDIER & SAILORS RELIEF	0.00	0.00	0.00

FUND NUMBER	FUND NAME	CLAIMS TO BE APPROVED	ADJUSTMENTS*	NET CHECK/ACH TOTALS
2940	VETERANS TRUST	0.00	0.00	0.00
2941	VETERANS TRUST	0.00	0.00	0.00
5160	DELINQUENT TAXES	19.71	0.00	19.71
6360	INFORMATION TECHNOLOGY	89,569.75	0.00	89,569.75
6410	WATER & SEWER REVOLVING	0.00	0.00	0.00
6450	DUPLICATING	77.70	0.00	77.70
6550	TELECOMMUNICATIONS	15,307.81	0.00	15,307.81
6641	EQUIPMENT POOL	0.00	0.00	0.00
6770	PROTECTED SELF-FUNDED INSURANCE	17.35	0.00	17.35
6771	PROTECTED SELF-FUNDED HEALTH INS.	664,528.44	0.00	664,528.44
6772	PROTECTED SELF-FUNDED UNEMPL INS.	0.00	0.00	0.00
6775	LONG-TERM DISABILITY INSURANCE	0.00	0.00	0.00
6776	PROTECTED SELF-FUNDED DENTAL INS.	0.00	0.00	0.00
6777	PROTECTED SELF-FUNDED VISION	0.00	0.00	0.00
6782	PROTECTED SELF-FUNDED INS PROG M.H.	0.00	0.00	0.00
7010	AGENCY	1,026,075.05	0.00	1,026,075.05
7040	IMPREST PAYROLL	159,960.53	0.00	159,960.53
7210	LIBRARY PENAL FINE	0.00	0.00	0.00
7300	EMPLOYEE SICK PAY BANK	0.00	0.00	0.00
7360	OPEB TRUST	35,719.29	0.00	35,719.29
		\$3,807,364.28	0.00	\$3,807,364.28

### **Action Request**



	<u> </u>	
	Committee: Board of Commissioners	
Meeting Date: 5/24/2011		
	Requesting Department: Fiscal Services	
	Submitted By: Bob Spaman	
	Agenda Item: Monthly Budget Adjustments	

### **SUGGESTED MOTION:**

To approve the appropriation changes greater than \$50,000 and those approved by the Administrator and Fiscal Services Director for \$50,000 or less which changed the total appropriation from the amended budget for the month of April 2011.

Approve budget adjustments processed during the month for appropriation changes and line item adjustments.

Mandated action required by PA 621 of 1978, the Uniform Budget and Accounting Act.

Compliance with the Ottawa County Operating Budget Policy.

FINANCIAL INFORMATION:					
Total Cost: \$0.00	General Fund Cost: \$0.00	Included in Bud	get: Yes No		
If not included in budget, recom-	mended funding source:				
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:				
Mandated	Non-Mandated	New A	ctivity		
ACTION IS RELATED TO STRA	TEGIC PLAN:				
Goal: 1: To Maintain and Impro	ve the Strong Financial Position	n of the County.			
Objective:					
1: Advocate on legislative issues	to maintain and improve the fir	nancial position of the	e County.		
2: Implement processes and strategies to deal with operational budget deficits.					
3: Reduce the negative impact of rising employee benefit costs on the budget.					
4: Maintain or improve bond ratings.					
ADMINISTRATION RECOMMEN	TDATION: Recommended	☐ Not Recommended	☐ Without Recommendation		
County Administrator: Alan G. V	anderberg	Digitally signed by Alan G. Vanderberg Dit cri-Alan G. Vanderberg, crUS, or-County of Ottawa, our-Admit Reason: I am approxing this document Date: 2011.05.12 18:365-8 -04007	. istrator's Office, email-evanderberg@ministaws.org		
Committee/Governing/Advisor	y Board Approval Date: Financ	e and Administration	Committee 5/17/2011		

Date 5/09/11 Time 13:17:14			D Budge	County of Ottawe Fiscal Services Depar Changes to Total Appropriations Budget Adjustments From Date: 4/01/	of Ottawa ices Department priations and Adjustments te: 4/01/2011 Thru 4/30/2011	
Adjustment Number	G/L Date	Eun	d Dept	Sub Account Dept Number	Account Name	Adjustment Amount
EST_2011_BDGT	LSH CTR					
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₽ 13	/19/20	1 10	tr)	9010.0000	Advertising	0.000,
RE-DISTRIBUTE	BUDGET					
A 18	/19/20	1 22	ᄓ	170.022	Medicaid-Outreach	100.00-
A 18	/19/20	1 22	딩	170.022	caid	100.00
2 T F	02/61/	77.	7 s	170.022	Medicald-Outreach	4,800.00
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BA 184 RA 184	4/19/201	1 2210	6 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	5170.0220	Medicaid-Outreach	10.00-
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2	0	1 280	7480	2010.0000	Federal Grants-Commoditie	172,227.00-

Date 5/09/11 Time 13:17:14			Cha Budget	Fis Changes to Tote et Adjustments	cal ala	unty of Ottawa Services Department ppropriations and Adjustments om Date: 4/01/2011 Thru 4/30/2011		
Adjustment <u>Number</u>	G/L Date	Fund	Dept	Sub	Account Number	Account Name	Adjustment Amount	- 1
ST_BDGT_FOR	IN-KIND							
4	0 / 2 0 1	6	7480		7640 0000	Drogram Activity Aveose	00 466 641	
BA 185	4/19/2011	2800	7480		7640.0000		97,182.00	
A 18	9/201	8	7482		5010.0000	Federal Grants-Commoditie	97,182.00-	
ESTABLISH 2011	BUDGET							
A 19	/13/201	10	1373		5410.0040	State of MI - Judicial	25.500.00-	
BA 193	/13/20	0	1373		7280.0000	inding	300.0	
A 19	/13/201	0	1373		7390.0000	Operational Supplies	1,200.0	
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BA 208 BA 208	4/19/2011 4/19/2011	2743 2743	7455 7455	2320 2320	7040.0000 7160.0000	Salaries - Regular Hospitalization	5,000.00-2,916.00-	
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BA 250 BA 250

### **Action Request**



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: WEMET
Submitted By: Keith Van Beek
Agenda Item: West Michigan Enforcement Team (W.E.M.E.T.) 2010 Annual
Report

### **SUGGESTED MOTION:**

To receive for information the West Michigan Enforcement Team (W.E.M.E.T.) 2010 Annual Report.

### **SUMMARY OF REQUEST:**

In accordance with 2011 Rules of the Ottawa County Board of Commissioners:

Section 4.6 - Annual Reports From Departments of County Government - It is the policy of the board of Commissioners to receive annual, written and oral Reports from all Departments of County government. Written reports shall be in a form approved by the County Administrator and shall, in the ordinary course, be submitted directly to the Board of Commissioners through the County Administrator's Office.

County Cost: \$0.00	Inclu	ıded in Budget:	Yes	No No
mended funding sourc	e:			
CTIVITY WHICH Is:				
Non-Mandated		New Activit	.y	
TEGIC PLAN:				
ce Communication wi	th Citizens, Emplo	oyees, and Other S	Stakeholders.	
ve communication wit	h Commissioners			
ENDATION:	Recommende	d No	t Recommer	nded
. Vanderberg	↓ DN: cn=Ala	in G. Vanderberg, c=US, o=County of Ottawa, ou=A	dministrator's Office, email=avander	berg@miottawa.org
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	mended funding source  ACTIVITY WHICH IS:  Non-Mandated  ATEGIC PLAN:  The Communication with the communication wi	mended funding source:  ACTIVITY WHICH Is:  Non-Mandated ATEGIC PLAN:  The Communication with Citizens, Employee Communication with Commissioners  ENDATION:  Recommender  A. Vanderberg	mended funding source:    CTIVITY WHICH Is:   Non-Mandated   New Activity   New A	mended funding source:    CTIVITY WHICH Is:   Non-Mandated   New Activity

### **Action Request**



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Administrator's Office
Submitted By: Keith Van Beek
Agenda Item: Ottawa County Strategic Plan and 2011 Business Plan

### **SUGGESTED MOTION:**

To receive and approve the Ottawa County Strategic Plan and 2011 Business Plan.

### **SUMMARY OF REQUEST:**

Since 2006 the Board of Commissioners yearly reviews and updates the Strategic Plan of the County and a Business Plan which focuses on the activities of the County for a given year.

FINANCIAL INFORMATION:							
Total Cost: \$0.00	County Cost: \$0.00		Included in Bu	ıdget:	Yes		No No
If not included in budget, recom	mended funding sourc	ce:					
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:						
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Goal: #1-4							
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ADMINISTRATION RECOMME	ENDATION:	Recomme	ended	□ No	ot Recor	nmer	nded
County Administrator: Alan G.	Vanderherg		Digitally signed by Alan G. Vanderberg DN: cn=Alan G. Vanderberg, c=US, o=C	ounty of Ottawa, ou=Ad	ministrator's Office, email=	avanderberg@n	niottawa.org
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### **OTTAWA COUNTY BOARD OF COMMISSIONERS**

Back Row (Left to Right): Donald G. Disselkoen - District 8; Jane M. Ruiter - District 4; Joseph S. Baumann - District 7; Robert W. Karsten - District 9; Greg J. DeJong - District 5; Stu P. Visser - District 1; James H. Holtvluwer - District 11

Front Row (Left to Right): Dennis W. Swartout - District 3; Chair Philip D. Kuyers - District 2; Vice-Chair James C. Holtrop - District 10; Roger G. Rycenga - District 6

### Process Summary

ttawa County, the eighth-largest county in Michigan, is a beautiful community of 263,801 people located along the Lake Michigan shoreline. The government that serves the community is comprised of approximately 1,100 employees and elected officials with occupations as diverse as nursing, parks, corrections, administration, and law enforcement.

An 11-member Board of Commissioners, each elected to a two-year term, governs the County. The Board of Commissioners establishes the general direction of government and provides oversight of administrative functions of the County. The Board appoints a County Administrator who manages the budget, provides leadership and management of Board initiatives, and oversees general County operations. The remaining operations are managed by either elected officers (Clerk, Drain Commissioner, Prosecutor, Register of Deeds, Sheriff, and Treasurer), statutory boards (Community Mental Health), or the judiciary.

While the Board of Commissioners had conducted strategic planning activities in the past, the County had not had an active strategic plan, mission, or organizational values in place for several years, so in 2004 the Board began collecting information needed to develop a plan. This included the employee and resident surveys, a study of mandated services, employee input on the mission statement, evaluations of several departments, a wage and classification study, the United Way Community Needs Assessment, and definitions of the County's financing tools.

After collecting and considering this information, the Board met on March 23 and 24, 2006, to begin work on its strategic plan. That initial plan was adopted and implemented over the next two years. The Board now meets annually to review the strategic plan and develop an accompanying business plan comprised of objectives that serve as action steps toward achieving the strategic plan.

The Board of Commissioners met on February 25, 2011, to create the business plan for 2011. This involved an update of objectives for 2010 and a review of the strengths, weaknesses, opportunities, and threats (SWOT) facing the County. After the Board established draft objectives, Administration assigned resources to each objective, and developed outcome measures which will indicate success in completing the plan's goals. The results of the process follow.

### Components

A <u>VISION</u> statement indicates how an organization views its ideal, or ultimate, goal. The Board of Commissioners has established the following vision statement:

Ottawa County strives to be the location of choice for living, working, and recreation.

A <u>MISSION</u> statement assists an organization in easily communicating to a variety of constituencies what it does, who it serves, and why it does so. The Board of Commissioners has established the following mission statement:

Ottawa County is committed to excellence and the delivery of cost-effective public services.

**GOALS** focus the direction of an organization's work, under the guidance from the vision and mission statement. Goals are relatively static in nature and will not often change. The four goals of the Board of Commissioners are:

- 1. To maintain and improve the strong financial position of the County.
- 2. To maintain and enhance communication with citizens, employees and other stakeholders.
- 3. To contribute to a healthy physical, economic and community environment.
- 4. To continually improve the County's organization and services.

A formal statement of organizational values was developed to clearly identify not only the principles upon which the organization is based, but the way in which it treats its employees and residents.

We recognize the importance of the **DEMOCRATIC** 

PROCESS in the accomplishment of our mission, and hold it as a basic value to respect the rule of the majority and the voted choices of the people; to support the decisions of duly elected officials; and to refrain from interference with the elective process.

We recognize the importance of the LAW in the accomplishment of our mission and hold it as a basic value to work within, uphold, support, and impartially enforce the law.

We recognize the importance of **ETHICS** in the accomplishment of our mission and hold it as a basic value to always act truthfully, honestly, honorably and without deception; to seek no favor; and to receive no extraordinary personal gain from the performance of our official duties.

We recognize the importance of **SERVICE** in the accomplishment of our mission and hold it as a basic value to treat each resident as a customer; to do all we can, within the bounds of the County's laws, regulations, policies and budget, to meet requests for service.

We recognize the importance of **EMPLOYEES** in the accomplishment of our mission and hold it as a basic value to treat each employee with professional respect, recognizing that each person using his or her trade or vocation makes a valuable contribution; to treat each employee impartially, fairly and consistently; and to listen to the recommendations and concerns of each.

We recognize the importance of **DIVERSITY** in the accomplishment of our mission and hold it as a basic value to treat all people with respect and courtesy.

We recognize the importance of **PROFESSIONALISM** in the accomplishment of our mission and hold it as a basic value that each employee will perform to the highest professional standards and to his or her highest personal capabilities.

We recognize the importance of **STEWARDSHIP** of public money in the accomplishment of our mission and hold it as a basic value to discharge our stewardship in a responsible, cost-effective manner, always remembering and respecting the source of the County's funding.

### Business Plan - 2011 Objectives, Deliverables and Outcomes

While goals are relatively static in nature, the objectives that assist in accomplishing the goals are likely to change annually. Deliverables are items that give further meaning and substance to an objective. Outputs are specific items of action and outcome indicators are a measure of success, demonstrating the impact of actions conducted to achieve goals and objectives.

### Prior to setting goals, members of the Board of Commissioners examined the strengths, weaknesses, opportunities, and threats affecting the County as a whole. The items in each category are not ranked by importance, nor is this intended to be an all-inclusive list, however it forms a basis for the development of goals and objectives. In addition, the items identified provide a view of potential issues that may impact the environment in which the County provides services in the near- or long-term future.

## TRENGTHS

- Community image good place to raise a family, quality of life
- Location good place to live
- Natural Resources (lakes, rivers, trees)
- Financial health
- Quality management by County Board and staff
- Effective services provided by dedicated employees
- Public safety low crime
- Parks system
- Agriculture
- Potential for future energy development
- Industry
- Educational systems; public and private, higher education
- Entrepreneurs

- Regional cooperation
- Training programs and communication with employee groups
- Area traits; conservative, work ethic and religion
- Close to cultural resources
- Transportation
- Health care, local hospitals and proximity to Kent County
- Culture of volunteering and philanthropy, community services provided by non-profit and religious groups
- Strong recreational opportunities
- Infrastructure
- Website
- Open Space
- Broadband → coverage as % of county

- Effective communication with citizens and other stakeholders
- Lack of diversity, need to be a more welcoming place for diversity
- Declining transportation system with inadequate funding
- Redundancy, need for increased regional collaboration/consolidation
- Need to bring issues along slower to match a comfort-level with local units of government
- Runoff and water pollution
- Geographic division by Grand River
- · Overall economic conditions
- State government
- Workforce unprepared, inadequate for future jobs
- Lack of countywide mass transit, especially to County facilities, rural areas

- Three Metropolitan Planning Organizations (MPOs)
- Accessibility and affordability for housing in disabled and elderly populations
- Over-reliance on manufacturing
- Managing growth to keep open spaces

# WEAKNESSES

- Legislative activity lobbyist to develop proactive strategies
- Local government communication, relations and assistance
- Economic development (Pfizer plant, energy, agriculture)
- Use of new communication tools, social networking
- Sustainable thinking "going green", recycling, cost savings
- · Growth in health care industry
- Economic climate allows for new thinking; regional focus, collaboration and consolidation
- Programs to meet new needs (emerging industries, substance abuse)
- Maintain open spaces
- Increase and recognize diversity
- Tourism (lakes, parks)

- Bring the road commission closer to the county, various strategies
- Bring balance to regulation in economic climate
- Provision of infrastructure
- Increase funding for mandated services
- Revenue sharing and finances
- Legislative plan to get state change(s)
- Improve transit, conduct corridor studies

- Financial state of the economy unemployment, state budget
- Loss of revenue sharing, dropping property tax revenue
- Crisis in the housing industry; foreclosures, loss of value, etc
- Rising pension and health care costs
- Lack of a regional economic development entity
- Bigotry and challenges of diversity
- Decreasing water quality, beach closures
- Excessive State/Federal regulation and mandates
- Air pollution regulation changes
- · Gang and drug activity, WEMET funding
- Conflicts between being environmental and promoting business
- Aging population
- Road conditions and funding
- Domestic violence and hunger

- Substance abuse
- Globalization
- Term limits and potential of a Constitutional Convention
- Green industry overkill, need to keep goal of a diverse economy
- Amount of non-taxable land
- Loss of personal property tax
- Right to work laws

THREATS

### GOAL 1: TO MAINTAIN AND IMPROVE THE STRONG FINANCIAL POSITION OF THE COUNTY.

Output

**Outcome Indicator** 

<u>Objective 1</u>: Maintain and improve the financial position of the County through legislative advocacy.

- Advocate to achieve full funding of mandates.
- Advocate to achieve the full reinstatement of revenue sharing.
- Identify other legislation that impacts our financial position and develop clear position statements on those issues.
- Work with our legislative delegation to make our positions clear.
- Develop improved communication methods regarding our position statements, including a Dashboard, Dollars and Sense Report and other items requested by the Governor.
- Evaluate the value of the lobbyist contract.

Produce documentation clearly outlining our issues. Conduct a survey of our legislative delegation on various issues. Post on the website a Dashboard and Dollars and Sense Report. Lobbyist provides quarterly legislative updates to the Board.

Legislation is adopted that more fully funds mandates.
Revenue sharing is not further cut and eventually fully restored.
Positive legislation adopted and negative legislation defeated.
The Board affirms the value of the lobbyist contract.

<u>Objective 2</u>: Implement processes and strategies to address operational budget deficits with pro-active, balanced approaches.

- Adopt a budget calendar and provide information to the Board necessary to make key decisions.
- Identify financial threats and approve strategies to mitigate those threats.
- Maintain the health of the County financing tools.
- Eliminate operational budget deficits, adopting the budget by the end of October.

Adopt a budget calendar and adhere to established timelines. Provide information to the Board in a timely fashion.

The County financing tools are fully financed.
Budgets are adopted without deficits.

<u>Objective 3</u>: Approve strategies to reduce the negative impact of rising employee benefit costs on the budget.

- Approve a strategy to move to a defined contribution (DC) plan for new hires.
- Report on the possibility to move out of the MERS retirement system.
- Approve strategies to contain health benefit costs.
- Implement a health management plan.

Board considers a strategy to establish a DC plan for new hires. Board considers a report on moving out of the MERS system. Board considers strategies regarding health costs. Implement a health management plan.

Employee benefit costs rise at a rate lower than established benchmarks.

### Objective 4: Maintain or improve bond ratings.

- Continue to address budget deficits with pro-active, balanced approaches.
- Present thorough, high-quality information to bond rating agencies.

Board adopts a balanced budget.

Meet with bond rating agencies as scheduled.

Achieve and maintain the top ratings from all rating agencies.

### GOAL 2: TO MAINTAIN AND ENHANCE COMMUNICATION WITH CITIZENS, EMPLOYEES, AND OTHER STAKEHOLDERS.

Output

**Outcome Indicator** 

Objective 1: Continue to improve the County website.

- Increase and improve the services that citizens can access and receive through the website.
- Continue to evaluate the expanded use of social networking options that are linked to the website.
- Evaluate the value of the website contract.

Regularly review the work of the website contractor, tracking metrics and revenue of the website.

Board considers the website contract.

The 2012 citizen survey reflects a 5% increase in citizen use of website.

<u>Objective 2</u>: Review and update a comprehensive communication plan to maximize communication with citizens.

- Increase focus on receiving coverage on local radio and community television stations.
- Develop a report on the benefit of County property tax dollars.
- Evaluate the use of citizen budget meetings.

Board considers an updated Communications Plan. Board considers a "Property Tax Dollar" report. Conduct citizen budget meetings.

The 2012 citizen survey reflects a 5% increase in citizen awareness of County activities.

<u>Objective 3</u>: Continue to develop and implement methods of communicating with employee groups.

- Continue using the Front Page and all-staff e-mails to communicate important information to employees.
- Continue the Labor-Management Cooperation Committee.
- Continue and improve employee-edited newsletter.
- Continue brown-bag lunches and other information sessions.

Administration maintains consistency with brown bag luncheons, newsletters, Labor-Management meetings and other means to communicate with employees.

The 2011 employee satisfaction survey reflects an increase in overall employee satisfaction.

 $\underline{Objective\ 4}{:}\ Continue\ to\ improve\ communication\ with\ Commissioners.$ 

- Continue departmental annual report process.
- Evaluate use of paperless packets and other communication tools with Commissioners.

Communication methods continue with the Board. Conduct a survey of the Board rating communication.

Commissioners report 100% satisfaction with communication from Administration.

<u>Objective 5</u>: Evaluate communication with other key stakeholders.

- Develop and implement a legislative action plan.
- Continue to evaluate the role of Commissioners and staff in national, state and regional professional organizations and define the specific purpose of what we are to accomplish in those roles.
- Evaluate communications with local units of government, including the use of quadrant meetings.

The Board adopts and monitors a legislative action plan. Quadrant meetings are held on a regular basis.

Legislative delegation reports understanding of County legislative positions. Ottawa County is viewed as a leader for best management practices and collaborative efforts.

# ... WHAT WILL WE DO TO GET THERE?

### GOAL 3: TO CONTRIBUTE TO A HEALTHY PHYSICAL, ECONOMIC, & COMMUNITY ENVIRONMENT.

Output

**Outcome Indicator** 

Objective 1: Discuss and act upon road policy issues as appropriate.

- Regularly contact legislators and road officials on relevant roadrelated legislation and project status of the US-231 project.
- Communicate and coordinate with the road commission on relevant issues and to improve public understanding on roles.

Continue regular meetings with the Road Commission and MDOT.

The US-231 project is completed. The 2012 citizen survey demonstrates improved public understanding of roles.

Economic development groups give report to the Board. Board considers a feasibility study of agriculture incubator. Board receives information on agricultural tourism.

> Unemployment rates decrease in the County. The 2012 citizen survey reflects a lower concern regarding economic development.

<u>Objective 2</u>: Consider opportunities to improve economic development in the region.

- Work with existing partners on regional economic development efforts.
- Continue work on developing an agriculture incubator.
- Work to maintain MSU Extension services in the County.
- Look for ways to support agricultural tourism.

Objective 3: Continue initiatives to preserve the physical environment.

- Continue efforts related to water quality.
- Complete a groundwater resources inventory.
- Develop a comprehensive sustainability plan.
- Continue to support completion of the Parks and Recreation Commission Parks and Recreation Plan.

Water Quality Forum held. Board considers groundwater resources inventory and sustainability plan.

A plan of action with measurable results is developed from water quality research.

 $\underline{Objective\ 4}{:}\ Continue\ initiatives\ to\ positively\ impact\ the\ community.$ 

- Continue work with the Agricultural Preservation Board.
- Complete Urban Smart Growth demonstration project.
- Conduct build-out analysis for local government units.
- The Board of Commissioners will review the strategic plans of County departments and agencies, as requested by those entities, that provide direct services to the residents of the County.

Complete Urban Smart Growth project and build-out analysis for two local government units. Department strategic plans are reviewed by Planning and Policy.

The 2012 citizen survey reflects a higher rating of County government.

<u>Objective 5</u>: Provide quality County facilities throughout the County.

- Analyze the potential use of County land for additional communication tower leasing.
- Effectively maintain the existing facilities in the County.
- Investigate providing power to County facilities with wind, solar and other alternative energy options.

Board approves the construction of an additional communication tower.

Board considers alternative power options.

County facilities are maintained at a lower cost than an established benchmark.

# " WHAT WILL WE DO TO GET THERE?

### GOAL 4: TO CONTINUALLY IMPROVE THE COUNTY'S ORGANIZATION AND SERVICES.

Output

**Outcome Indicator** 

<u>Objective 1</u>: Review and evaluate the organization, contracts, programs, systems, and services for potential efficiencies.

- Continue work on providing the most effective administration and funding for co-occurring mental health/substance abuse services.
- Conduct organizational efficiency and structure reviews, including;
   -Public Utilities -Boards and Commissions
  - -ERP System
- Complete evaluations of various programs and services, including;
  - -CBT -C
- -CHOOSE -SWAP
  - -Drug Courts
- -Jail Mental Health Task Force

Board considers reports on all of the named evaluations.

Reports are catalogued to demonstrate yearly and cumulative totals of both effective programs and services confirmed and savings from the elimination of ineffective programs and services.

Objective 2: Prioritize mandated and discretionary services.

- Communicate results of discretionary services ranking to funding recipients.
- Continue work towards a report on mandated services and servicelevels and prioritize those results.

Board conducts rankings of service levels.

Board is able to prioritize between discretionary services and levels of mandated services.

<u>Objective 3</u>: Continue implementation of outcome-based performance measurement systems incorporated within the budget.

• Continue to work with departments to improve performance measurement systems to be able to demonstrate quality outcomes with funding investments.

Budget is adopted with outcome-based performance measurements incorporated.

Budgets are adopted based upon demonstrated outcomes.

<u>Objective 4</u>: Examine opportunities for service-delivery with local units of government.

- Examine possibilities for collaboration on service delivery with other local units of government.
- Make cost-effective services available to local units of government.

Options presented to local units regarding shared service opportunities.

Ottawa County is recognized as a region of excellence for government collaboration.

<u>Objective 5</u>: Continue the effective and efficient management of human resources.

- Complete labor negotiations with applicable employee groups.
- Maintain a wage study system for employees.

Labor contracts are completed. The wage study system is updated.

The 2011 employee satisfaction survey reflects an increase in overall employee satisfaction.

### ASSIGNED RESOURCES AND DEADLINES

Once objectives, deliverables and outputs have been established, it is important to assign deadlines and resources to ensure that the plan activities are completed.

### Ottawa County Board of Commissioners Business Plan: Deadlines and Resources

	<b>Projected Completion</b>	Resources Assigned
Goal 1: To maintain and improve the strong financial position of the County.		
Objective 1: Maintain and improve the financial position of the County through legislative advocacy.		
Produce documentation clearly outlining our issues.	Ongoing	Administrator, Fiscal Services, Planning, Corporation Counsel
Conduct a survey of our legislative delegation on various issues.	12/31/11	Administrator, Planning
Post on the website a Dashboard and Dollars and Sense Report.	9/1/11	Administrator, Fiscal Services, Planning, IT
Lobbyist provides quarterly legislative updates to the Board.	Ongoing	Administrator, Planning
Objective 2: Implement processes and strategies to deal with operational budget deficits with pro-active, balanced approaches.		
Adopt a budget calendar and adhere to established timelines.	10/31/11	Administrator, Fiscal Services
Provide information to the Board in a timely fashion.	10/31/11	Commissioners, Administrator, Fiscal Services
Objective 3: Approve strategies to reduce the negative impact of rising employee benefit costs on the budget.		
Board considers a strategy to establish a defined contribution (DC) plan for new hires.	12/31/11	Commissioners, Administrator, Human Resources, Fiscal Services
Board considers a report on moving out of the MERS retirement system.	8/1/11	Administrator, Human Resources, Fiscal Services
Board considers strategies regarding health costs.	Ongoing	Commissioners, Administrator, Human Resources, Fiscal Services
Implement a health management plan.	3/1/11	Administrator, Human Resources
Objective 4: Maintain or improve bond ratings.		
Board adopts a balanced budget.	Ongoing	Commissioners, Administrator, Fiscal Services
Meet with bond rating agencies as scheduled.	Ongoing	Administrator, Fiscal Services
Goal 2: To maintain and enhance communication with citizens, employees, & other stakeholders.		
Objective 1: Continue to improve the County website.		
Regularly review the work of the website contractor, tracking metrics and revenue of the website.	Ongoing	Administrator, IT
Board considers the website contract.	10/31/11	Commissioners, Administrator, IT
Objective 2: Review and update a comprehensive communication plan to maximize communication with citizens		
Board considers an updated communications plan.	12/31/11	Commissioners, Administrator, Fiscal Services
Board considers a "Property Tax Dollar" report.	12/31/11	Commissioners, Administrator, Fiscal Services
Conduct citizen budget meetings.	7/1/11	Administrator, Fiscal Services
Objective 3: Continue to develop and implement methods of communicating with employee groups.		
Administration maintains consistency with brown bag luncheons, newsletters, Labor-Management meetings and other means to communicate with employees.	Ongoing	Administrator, Administration Departments
Objective 4: Continue to improve communication with Commissioners.		
Communication methods continue with the Board.	Ongoing	Administrator
Communication methods continue with the Board.  Conduct a survey of the Board rating communication.	Ongoing 12/31/11	Administrator Administrator
Conduct a survey of the Board rating communication.		

#### Ottawa County Board of Commissioners Business Plan: Deadlines and Resources

	<b>Projected Completion</b>	Resources Assigned
Goal 3: To contribute to a healthy physical, economic, and community environment.		
Objective 1: Discuss and act upon road policy issues as appropriate.		
Continue regular meetings with the Road Commission and MDOT.	Ongoing	Commissioners, Administrator
Objective 2: Consider opportunities to improve economic development in the region.		
Economic development groups give report to the Board.	10/1/11	Administrator, Planning
Board considers a feasibility study of agriculture incubator.	10/1/11	Administrator, Planning
Board receives information on agricultural tourism.	10/1/11	Administrator, MSU Extension, Planning
Objective 3: Continue initiatives to preserve the physical environment.		
Water Quality Forum held.	11/1/11	Administrator, Parks, MSU Extension, Health
Board considers groundwater resources inventory.	12/31/13	Administrator, Planning
Board considers sustainability plan.	12/31/11	Administrator
Objective 4: Continue initiatives to positively impact the community.		
Complete Urban Smart Growth project.	7/1/12	Planning
Complete build-out analysis for two local government units.	12/31/11	Planning
Department strategic plans are reviewed by the Planning and Policy Committee.	Ongoing	Administrator, All Departments
Objective 5: Provide quality County facilities throughout the County.		
Board approves the construction of an additional communication tower.	8/1/11	Administrator, Planning, IT, Fiscal Services
Board considers alternative power options.	12/31/11	Administrator, Fiscal Services, Facilities
Goal 4: To continually improve the County's organization and services.		
Objective 1: Review and evaluate the organization, contracts, programs, and services for potential efficiencies.		
Board considers report on the administration of co-occurring mental health/substance abuse services.	12/31/11	Administrator, CMH, Corporation Counsel
Board considers a report regarding the potential reorganization of Public Utilities.	6/1/12	Administrator, Planning, Corporation Counsel, Fisca Services
Board considers a report regarding various boards and commissions.	12/31/11	Administrator
Board considers a report regarding the ERP system.	12/31/13	Administrator, Planning, Fiscal Services
Board considers a thorough evaluation of the Cognitive-Behavorial Therapy (CBT) Program.	12/31/11	Planning, Community Corrections
Board considers a thorough evaluation of the CHOOSE Program.	12/31/11	Planning, Health
Board considers a thorough evaluation of the SWAP Program.	12/31/11	Planning, Sherrif
Borad considers a thorough evaluation of the Drug Court pilot projects.	9/30/10	Planning
Board considers a report from the Jail Mental Health Task Force.	12/31/10	Administrator, CMH, Planning, Sheriff
Objective 2: Prioritize mandated and discretionary services.		
Board conducts rankings of service levels.	6/1/11	Administrator, Fiscal Services
Objective 3: Continue implementation of outcome-based performance measurement systems incorporated within the budget.		
Budget is adopted with outcome-based performance measurements incorporated.	internal 5/31/11	Planning
Budget is adopted with outcome-based performance measurements incorporated.	board 10/31/11	Administrator, Fiscal Services
· · · · · · · · · · · · · · · · · · ·		
Objective 4: Examine opportunities for service-delivery with local units of government.	Ongoing	Administrator, All Departments
Objective 4: Examine opportunities for service-delivery with local units of government.		
Objective 4: Examine opportunities for service-delivery with local units of government.  Options presented to local units regarding shared service opportunities.	12/31/11	Administrator, Human Resources



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Administration
Submitted By: Al Vanderberg
Agenda Item: POAM Non-312 Resolution for Changing MERS Benefits

#### SUGGESTED MOTION:

To approve and authorize the Board Chair to sign the resolution for changing MERS Benefits approving the POAM Non-312 MERS Pension Enhancement.

#### **SUMMARY OF REQUEST:**

The POAM N312 unit voted in the pension enhancement that we negotiated with them. They will be going from a B-2 to a B-3. We negotiated with them their ability to have this pension enhancement provided they agreed to the formula Fiscal Services had to determine the cost moving forward in subsequent years. Included is the language from the negotiated contract and the formula that Fiscal Services created as to how the subsequent years will be calculated.

Their members currently pay 1.27% for the B-2 and will pay 3.85% for the B-3. The language from their contract which was approved by the Board on February 8, 2011 is:

Article 15 – Retirement- agree to allow the members to purchase a pension enhancement at their cost and contingent on the agreement between the parties on the method of calculating the cost of the enhancement annually, with the members paying that identified annual increased or decreased cost due to the enhancement.

15.1: The employees in this bargaining unit have a MERS B-2 benefit, with an F-55 waiver, with the employees contributing 1.27% of annual MERS reportable wages towards the pension benefits. During 2011 the employees shall have the option of purchasing a B-3 (2.25%) multiplier. The employees shall pay the full actuarial cost of the enhancement through payroll deductions, at the cost determined by having a supplemental actuarial evaluation performed by MERS and in accordance with the rules established by MERS. The cost of the supplemental shall be paid by the bargaining unit.

Annually, the cost for the B-3 benefit shall be evaluated to determine the actual cost of the benefit, and any increase or decrease shall be paid by the employees through payroll deduction.

FINANCIAL INFORMATION:			
Total Cost: \$0.00	General Fund Cost: \$0.00	Included in Budget: Ye	es No
If not included in budget, recom	mended funding source:		
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:		
Mandated Mandated	Non-Mandated	New Activity	
ACTION IS RELATED TO STRA	TEGIC PLAN:		
Goal: 4: To Continually Improve the County's Organization and Services.			
Objective: 6: Continue the effective and efficient management of human resources.			
ADMINISTRATION RECOMMEN	<b>DATION:</b> Recommended D	Not Recommended Without R	ecommendation
County Administrator: Alan G. Vanderberg			
	D 14 1D		
Committee/Governing/Advisor	y Board Approval Date:		

# PROPOSED PENSION EXAMPLE FOR PLAN ENHANCEMENTS

Once MERS has established the cost of the enhancement requested and the union has accepted the results of the MERS calculation, Ottawa County will implement a plan as follows for future increases and decreases in the contribution rates for subsequent plan years.

As an example, if the new contribution rate is 3% for the employee and 9% for the County (Employer), then subsequent years will be 25% for the employee and 75% for the employer then the following will contributed in future years by the employee and the employer:

	Total contribution is 16%	Total contribution is 8%
Employee Contribution	16% times 25% or 4%	8% times 25% or 2%
Employer Contribution	16% times 75% or 12%	8% times 75% or 6%

While these examples are extremes to the current 12% contribution, it may better illustrate the risks and opportunities to the employee and employer based on what may happen.

Date: February 10, 2011

Fiscal Services

# RESOLUTION FOR CHANGING MERS BENEFITS (OTHER THAN DB COMPONENT OF HYBRID PROGRAM)



In accordance with the MERS Plan Document of 19	996, the Ottawa County	
adopts the following benefits for:	(Particinating Municipality)	
(Municipality No.)	(Reporting Unit No., MERS Division No. a	nd Name)
A "division" is defined as an employee or group of employee contribution program. Each division has Admin.," and is part of a Reporting Unit, such as:	a specific MERS number and name, such as "I	
Supporting Supplemental Valuation is dated Mar	ch 21, 2011	
BENEFIT MULTIPLIER		
From B-2 To B-3 (New B	Effective Date	2011
Provisions for Earlier Normal Retirement		
☐ F50/25 ☐ F50/30 ☐ F(N)-Y ☐ F55/15 ☐ F55/20 ☐ F55/25	Years and Out (Specify number of years)	
Effective Date		
EMPLOYEE CONTRIBUTION RATE	ADDITIONAL BENEFITS AFFECTING FUTURE RETI	
New Rate 3.85%	□ FAC3 □ FAC5 □ V-6 □ V-8 □ V	/-10 □ RS - 50%
New Rate	D-2 E-2 DROP+ with	_ %
RETIREE COST-OF-LIVING BENEFIT P		
☐ E Standard ☐ E-1		
☐ E - Other (Specify Factor	Adjustment Years)	
	Aujustinent Tears	
Effective Date		
WINDOW PERIOD (If applicable)		
From To		
(Date)	(Date) Ottawa County Brd of Commissioners	05/24/2011
I CERTIFY THAT THE ABOVE WAS ADOPTED I	Governing Body	Date of Meeting
	Solution Dody	Date of Meeting
Authorized Signature	Title	Date.

**NOTE:** Standard/Nonstandard Benefit Provisions—Attach page fully describing provision(s), and (1) a complete copy of the fully executed collective bargaining agreement and a certified copy of official minutes where the collective bargaining agreement or this Resolution was adopted, or (2) a copy of the arbitration or mediation decision. If further information is needed, please contact MERS Employer Services Division at 1 (800) 767-6377.



1
Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Parks and Recreation
Submitted By: Keith Van Beek
Agenda Item: Declaration of Restriction on Land Use at Eastmanville Bayou

#### SUGGESTED MOTION:

To approve and authorize the Board Chair and Clerk to sign the Declaration of Restriction on Land Use placing restrictions on wetlands at the Eastmanville Bayou Open Space property as requested by the Corps of Engineers in conjunction with granting a permit for improvements at this site.

#### **SUMMARY OF REQUEST:**

Ottawa County Parks has been seeking a permit from the Army Corps of Engineers for over a year to make improvements at the Eastmanville Bayou Open Space property located near Eastmanville Bridge where 68th Avenue crosses the Grand River. As part of the proposed project, a small boat launch will be constructed to provide access to Eastmanville Bayou. This boat launch will negatively impact some wetlands along the shoreline. To compensate for this wetland loss, the Corps of Engineers has requested Ottawa County's approval of the attached Declaration of Restriction on Land Use which would guarantee we would not seek approval in the future to impact wetlands immediately adjacent to our project area. Ottawa County Parks views this as a reasonable request which will not negatively impact future plans. The Parks Commission recommends approval of the Declaration of Restriction on Land Use as presented.

FINANCIAL INFORMATION:			
Total Cost: \$0.00	General Fund Cost: \$0.00	Included in Bud	get: Yes No
If not included in budget, recommended in bud	mended funding source:		
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:		
Mandated	⊠ Non-Mandated	New A	ctivity
ACTION IS RELATED TO STRA	TEGIC PLAN:		
Goal: 3: To Contribute to a Heal	thy Physical, Economic, & Cor	mmunity Environment	
Objective: 4: Continue initiatives to positively impact the community.			
ADMINISTRATION RECOMMEN	DATION: Recommended	Not Recommended	☐ Without Recommendation
County Administrator: Alan G. Vanderberg			
		Date: 2011.05.05 13:48:10 -04/00	
Committee/Governing/Advisory	y Board Approval Date: Planni	ng and Policy Commit	tee 5/12/2011



## **MEMORANDUM**

Date: July 19, 2010

To: Ottawa County Board of Commissioners

From: John Scholtz, Parks and Recreation Director

RE: Declaration of Restriction on Land Use at Eastmanville Bayou

Ottawa County Parks has been seeking a permit from the Army Corps of Engineers for over a year to make improvements at the Eastmanville Bayou Open Space property located near Eastmanville Bridge where 68<sup>th</sup> Avenue crosses the Grand River. As part of the proposed project, a small boat launch will be constructed to provide access to Eastmanville Bayou. This boat launch will negatively impact some wetlands along the shoreline. To compensate for this wetland loss, the Corps of Engineers has requested Ottawa County's approval of the attached Declaration of Restriction on Land Use which would guarantee we would not seek approval in the future to impact wetlands immediately adjacent to our project area. Ottawa County Parks views this as a reasonable request which will not negatively impact future plans. The Parks Commission recommends approval of the Declaration of Restriction on Land Use as presented.

#### Proposed motion:

To approve and authorize the Board Chair and Clerk to sign the Declaration of Restriction on Land Use placing restrictions on wetlands at the Eastmanville Bayou Open Space property as requested by the Corps of Engineers in conjunction with granting a permit for improvements at this site.

This request relates to a non-mandated activity and supports Goal 3 of the Board of Commissioner's Strategic Plan: *To contribute to a healthy physical, economic, and community environment.* 

# DECLARATION OF RESTRICTION ON LAND USE

THIS DECLARATION is made this 24th day of May, 2011 by The County of Ottawa, 12220 Fillmore Street, West Olive, Michigan 49460 (herein referred to as "Owner").

Owner is the title holder of certain property located in Allendale Township, Ottawa County, Michigan described on attached Exhibit "A" and which property is referred to herein as the "Property".

The Property contains areas which have been identified as "waters of the United States, including wetlands," as defined in regulations promulgated pursuant to Section 404 of the Clean Water Act (33 CFR 328.3 (b)), and

Owner desires to obtain reasonable use of the Property by constructing a boat launch on a portion of the Property, but any such boat launch facility requires certain improvements being constructed in portions of the waters of the United States. The improvements include gravel access drives and parking areas and a concrete launch ramp which require a Department of the Army permit. The locations of the improvement areas are shown on the sketch attached hereto as Exhibit "B," and

Owner has agreed to voluntarily restrict any activities in areas on the Property, as shown on the sketch attached, and depicted thereon as "Preserved Area", and

Owner has agreed to minimize detriments to resources in the Preserved Area remaining outside the improvement areas in exchange for and as a condition of authorization of the improvements by the Department of the Army, United States of America, Corps of Engineers ("Corps").

Owner hereby declares and covenants that no discharging of dredged or fill material, dredging, or other altering, modification or development of the Preserved Area shall be undertaken, and that they will ensure, to the best of their ability, that the vegetation, soils, and hydrology of the Preserved area shall remain in an unaltered, natural condition.

The restriction and covenant created herein shall be perpetual, and shall be binding upon the Owner and their legal representatives, heirs, and assigns. The Corps and its

successors and designees, shall have the right to enforce any of the provisions contained herein against the Owner and their legal representatives, heirs, and assigns.

IN WITNESS WHEREOF, this undersigned, being the Owner herein, have executed this instrument on the day set forth above.

Philip Kuyers, Chair Ottawa County Board of Commissioners

Daniel C. Krueger Ottawa County Clerk

WITNESSES:

STATE OF MICHIGAN )
) ss.
COUNTY OF OTTAWA )

On this 24<sup>th</sup> day of May, 2011 before me, a notary public in and for said county, personally appeared Philip Kuyers, Ottawa County Board Chair, and Daniel C. Krueger, Ottawa County Clerk, and made oaths that they executed the within Declaration of Restriction on Land Use of their own free act and deed.

Notary Public Ottawa County, Michigan Acting in Ottawa County, Michigan My Commission Expires September 11,2013

#### **EXHIBIT "A"**

#### LEGAL DESCRIPTION

The land referred to herein below is situated in the Township of Allendale, County of Ottawa, and State of Michigan, to wit:

#### Parcel 1:

Government Lot 4, Section 10, T7N, R14W, Allendale Township, Ottawa County, Michigan, lying North of the Bayou. (100-001)

#### Parcel 2:

That part of Government Lot 3, Section 10, T7N, R14W, Allendale Township, Ottawa County, Michigan, lying North of the Bayou, except commencing 566.93 feet South of the North 1/4 corner, thence South 135 feet, thence West 159 feet, thence North 135 feet, thence East 159 feet to beginning, also except the East 46 feet for road right-of-way.

Together with a perpetual easement appurtenant for the purpose of ingress and egress, and installation, maintenance and repair (including reconstruction) of utilities over the following described portion of the premises conveyed herein: Commencing at the North 1/4 corner of said Section 10; thence S0°00'W 566.93 feet along the N-S 1/4 line of said Section; thence N90°00'W 33.0 feet to the place of beginning for said easement; thence S0°00'W 135.0 feet; thence N90°00'W 25.0 feet; thence N0°00'E 110.0 feet; thence N90°00'W 101.0 feet; thence N0°00'E 25.0 feet; thence S90°00'E 126.0 feet to the place of beginning for said easement. Also, subject to highway R.O.W. for 68th Avenue over the Easterly 33.0 feet thereof. (100-010)

#### Parcel 3:

That part of Government Lot 3, Section 10, T7N, R14W, Allendale Township, Ottawa County, Michigan, described as: Beginning at a point on the N-S 1/4 line of said Section which is S0°00'W 566.93 feet from the N 1/4 corner of said Section; thence S0°00'W 135.0 feet; thence N90°00'W 159.0 feet; thence N0°00'E 135.0 feet; thence S90°00'E 159.0 feet to the point of beginning.

Reserving to Grantors a perpetual easement appurtenant for the purpose of ingress and egress, and installation, maintenance and repair (including reconstruction) of utilities over the following described portion of the premises conveyed herein: Commencing at the North 1/4 corner of said Section 10; thence S0°00'W 566.93 feet along the N-S 1/4 line of said Section; thence N90°00'W 33.0 feet to the place of beginning for said easement; thence S0°00'W 135.0 feet; thence N90°00'W 25.0 feet; thence N0°00'E 110.0 feet; thence N90°00'W 101.0 feet; thence N0°00'E 25.0 feet; thence S90°00'E 126.0 feet to the place of beginning for said easement. Also, subject to highway R.O.W. for 68th Avenue over the Easterly 33.0 feet thereof.

The easement reserved shall benefit and run with the following described property: That part of Government Lot 3, Section 10, T7N, R14W, Allendale Township, Ottawa County, Michigan, lying North of the Bayou, except commencing 566.93 feet South of the North 1/4 corner, thence South 135 feet, thence West 159 feet, thence North 135 feet, thence East 159 feet to beginning, also except the East 46 feet for road right-of-way. (100-011)

SITE MASTER PLAN

SECTION 10, T. 9N. R. 14W., ALLENDALE TOWNSHIP, OTTAWA COUNTY, MICHIGAN



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Circuit Court/Juvenile Services
Submitted By: Marie Waalkes
Agenda Item: Circuit Court/Juvenile Services Personnel Request for a

#### **SUGGESTED MOTION:**

To approve the request from Circuit Court/Juvenile Services for a .5 FTE Treatment Specialist Position through Outside Temporary Services (contractual, unbenefitted) at a cost of \$17,600. Position funded from a Grant through 9/30/2011.

Contractual Treatment Specialist

#### **SUMMARY OF REQUEST:**

The Lighthouse Program currently has only one therapist. This program is a residential, female-specific program to address the individual needs of adolescent female offenders. This program also generates revenue for the County through referrals from outside counties. This position is providing an additional treatment specialist to supplement the current level of therapy in the Lighthouse Program. This position is funded through grant dollars, and is sunsetted September 30, 2011.

FINANCIAL INFORMATION:			
Total Cost: \$17,600.00	General Fund Cost: \$0.00	Included in Buc	lget: Xes No
If not included in budget, rec	commended funding source: Grant F	funded	
ACTION IS RELATED TO A	N ACTIVITY WHICH IS:		
Mandated	Non-Mandated	New A	ctivity
ACTION IS RELATED TO S	TRATEGIC PLAN:		
Goal:			
3: To Contribute to a Health	y Physical, Economic and Commun	ity Environment.	
4: To Continually Improve the	he County's Organization and Servic	es.	
Objective:			
Goal 3:			
4: To continue initiatives to positively impact the community.			
Goal 4:			
1: To review and evaluate the organization, contracts, programs and services for potential efficiencies.			
ADMINISTRATION RECOMM	MENDATION: Recommended	Not Recommended	Without Recommendation
County Administrator: Alan	G. Vanderberg	Digitally signed by Alan G. Vanderberg DN: cm-Alan G. Vanderberg, c-US, o-County of Ottawa, our-A Reason: I am approxing this document Date: 2011.05.12 13:10:33 -04'00'	Administrator's Office, email-avanderberg @ miottawa.org
Committee/Governing/Adv	isory Board Approval Date: Finance	and Administration	Committee 5/17/2011

# COUNTY OF OTTAWA 201 NEW TEMPORARY (UNBENEFITED) POSITION REQUEST FORM Please Return Form to the Fiscal Services Department

POSITION TITLE:	Treatment Specialist	FUND/DEPARTN	MENT NUMBER: 2920-6623
CHECK ONE:	<ul> <li>New Position:</li> <li>Expansion of Existing Hours:</li> <li>Temporary Salaries (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Service (Account In Temporary Salaries – Sheriff For Dutside Temporary Salaries – S</li></ul>	Number 7050.0000) Reserves (Account Number ?	er week 7050.0040)
GENERAL INFORM	AATION:		
Description of help b     Additional treatment	eing requested: specialist to supplement current leve	el of therapy in the Lighthou	ise Program.
	he help is being requested and the spy one program therapist, thus leaving		
<ol> <li>Estimated duration th September 30, 2011</li> </ol>	at help is needed:		
	duration of the need for this positioned during the next fiscal year and v		available grant dollars.
	meet or eliminate the need for the p, client needs and numbers within th		
<i>COST INFORMATI</i> ESTIMATED SALA	<i>ON:</i> RY COST FOR THE BUDGE	ET YEAR:	\$17,600.00
ESTIMATED FRING	BE BENEFIT COSTS FOR TH	HE BUDGET YEAR:	\$0.00
	F EQUIPMENT NEEDED IN C l, please complete an equipment reques		1 5 3
	cal Services Department Use Only		Fiscal Services Department Use Only
¥ 810,000 \$ 7,600	from Title 1-D from 2920-66	23	σn

#### **OTTAWA COUNTY**

TITLE: TREATMENT SPECIALIST EMPLOYEE GROUP: JUVENILE

SERVICES

**DEPARTMENT:** JUVENILE SERVICES **GRADE:** J09

**DATE:** 12/31/2008

#### **JOB SUMMARY:**

On contract for temporary, part-time services, under the supervision of the Detention Superintendent and Treatment Programs Supervisor, provides individual, family, and group therapy for female juvenile offenders and their families as part of a coordinated treatment program designed to prevent further escalation of juveniles in the juvenile justice system. Assesses juveniles and their families and develops individualized treatment plans and goals. Provides therapy in individual and group sessions, and facilitates psycho-educational and support groups. Provides clinical services to assigned juveniles in the context of a larger treatment team representing all segments of the juvenile justice process. May be assigned to treatment of female offenders residing in the Juvenile Detention Center or others as directed.

**ESSENTIAL JOB FUNCTIONS:** The essential functions of this position include, but are not limited to, the following:

- 1. Identify and implement strategies to effect improvements in individual, family, psychological and social functioning within the structure of the juvenile justice system.
- 2. Provides intensive therapy to juvenile offenders and their families in individual, group, and family sessions.
- 3. Administers assessment instruments to diagnose psychological, emotional, behavioral, cognitive and other problems; establish goals for juveniles and their families, and develop treatment plans.
- 4. Employs a range of clinical treatment therapies, including cognitive-behavioral, affective therapeutic and experiential interventions as appropriate to diagnoses and needs.
- 5. Refers juveniles requiring treatment beyond the scope of Court programs to outside clinicians and treatment services.
- 6. Provides crisis intervention services for juveniles and their families, assisting families to de-escalate conflict situations.
- 7. Maintains clinical case files and case notes for proper documentation of juvenile assessments, diagnoses, progress and treatment services delivered.
- 8. Administers interim assessment instruments to measure changes in client behavior and psychological, social and emotional functioning; evaluate client progress in achieving treatment goals; and recommend changes in treatment plans and strategies as needed.
- 9. Participates in treatment teams and assessment of individual and group progress in achieving treatment goals.

- 10. Develops placement recommendations to the Court for individual offenders, including foster care and other out-of-home community placements, as well as placement in inpatient and residential treatment facilities.
- 11. Supervises experiential treatment exercises to teach pro-social and teamwork skills and develop improved self-esteem.
- 12. Develops and delivers curricula in anger management, impulse control, parenting skills, conflict resolution, interpersonal communications and life skills.
- 13. Establishes and maintains working relationships with a broad range of public and private community resources for treatment and post-treatment community integration of juveniles.
- 14. Performs other functions as required.

#### **CONTACTS:** This position has frequent contact with:

- 1. Juvenile offenders.
- 2. Caseworkers, Court administration and judges.
- 3. Ottawa County Health Department.
- 4. Community Mental Health.
- 5. Juvenile Detention Center staff.
- 6. Contractual case managers.
- 7. Parents, guardians, siblings and other members of clients' families.
- 8. Medical and mental health practitioners.
- 9. Teachers and school administrators.
- 10. Law enforcement officers and surveillance officers.
- 11. Drug Court staff.
- 12. Civic, business, faith-based and other community groups.
- 13. Michigan Works!
- 14. Department of Human Services.

#### **REQUIRED KNOWLEDGE AND SKILLS:**

- 1. Thorough working knowledge of developmental, abnormal and behavioral psychology and behavior modification principles and practices.
- 2. Thorough working knowledge of the principles and practices of child and youth guidance

and counseling.

- 3. Thorough working knowledge of female-specific issues.
- 4. Ability to testify in court on behalf of client, as needed
- 5. Thorough working knowledge of youth intervention and treatment programs.
- 6. Working knowledge of the Michigan Court Rules, Michigan, Juvenile Code and the Michigan Judicial Institute's Delinquency Bench Book, as appropriate.
- 7. Thorough working knowledge of principles and practices of cognitive, behavioral, affective, and other treatment modalities.
- 8. Thorough working knowledge of substance abuse prevention programs and principles, and drug and alcohol testing protocols.
- 9. Thorough working knowledge of family and peer group dynamics and other sociological factors influencing juvenile and adolescent behavior.
- 10. Knowledge of public and private community resources available to juveniles.
- 11. Computer literacy and familiarity with word-processing, spreadsheet, database management and other applications software.
- 12. Thorough interpersonal and human relations skills.
- 13. Proficient oral and written communication skills.
- 14. Ability to gain the respect, confidence and cooperation of youth, and to interact with youth with problems in a positive, patient and caring manner while maintaining appropriate discipline and structure.
- 15. Ability to interact positively and professionally with at-risk youth from widely diverse cultural and socioeconomic backgrounds and with varying levels of social and interpersonal communications skills.

**NOTE**: Employees/contractors must be able to pass a stringent background investigation.

#### REQUIRED EDUCATION, TRAINING AND EXPERIENCE:

Master's degree in social work, psychology, sociology or a related field combined with one (1) year of progressively responsible experience in providing treatment services to at-risk youth, or an equivalent combination of education, training and experience.

#### LICENSES AND CERTIFICATIONS:

1. Required to possess and maintain State of Michigan license as Limited License or Temporary Limited License Psychologist, Fully Licensed Psychologist, Licensed Social Worker, or Licensed Professional counselor.

2. Valid State of Michigan Driver's License.

#### PHYSICAL REQUIREMENTS:

- 1. Must possess sufficient visual acuity, with or without corrective lenses, to visually monitor facility residents in all activities.
- 2. Must possess sufficient auditory acuity, with or without audio-logical appliances, to monitor residents in all activities.
- 3. Must have the ability to detect smoke, fire and contraband in the facility.
- 4. Must have sufficient mobility, with or without assistive devices, to supervise and observe residents participating in activities in all areas of the facility.
- 5. Must possess sufficient strength and mobility to subdue and restrain residents with the assistance of staff when necessary.

#### **WORKING CONDITIONS:**

May be exposed to risk of physical violence while working in the Detention Center.

May be exposed to bloodborne pathogens if required to conduct a drug or alcohol screening test.



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Fiscal Services
Submitted By: Bob Spaman
Agenda Item: Tax Allocation Recommendation

#### SUGGESTED MOTION:

To approve the recommendation that the Ottawa County millage allocation remains at 4.440 mills.

#### **SUMMARY OF REQUEST:**

The County Tax Allocation Board convenes on the third Monday of April and will determine at a future meeting the allocation of the 15 mill tax proceeds. The determination by the Tax Allocation Board will be acted upon in June.

FINANCIAL INFORMATION:			
Total Cost: \$0.00	General Fund Cost: \$0.00	Included in Bud	get: Yes No
If not included in budget, recom-	mended funding source:		
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:		
Mandated	Non-Mandated	New Ac	tivity
ACTION IS RELATED TO STRA	ATEGIC PLAN:		
Goal: 1: To Maintain and Improv	ve the Strong Financial Position of	f the County.	
Objective:			
1: Advocate on legislative issue	es to maintain and improve the fi	nancial position of	the County.
2: Implement processes and strategies to deal with operational budget deficits.			
3: Reduce the negative impact of rising employee benefit costs on the budget.			
4: Maintain or improve bond ratings.			
ADMINISTRATION RECOMMEN	<b>DATION:</b> Recommended	Not Recommended	☐ Without Recommendation
County Administrator: Alan G	. Vanderberg	Digitally signed by Alan G. Vanderberg DN: cn=Alan G. Vanderberg, c=US, o=County of Ot Pleason: I am the suthor of this document Date: 2011.05.12 13:39:16 -04'00'	tawa, ou=Administrator's Office, email=avanderberg @miottawa.org
Committee/Governing/Advisor	y Board Approval Date: Finance a	nd Administration (	Committee 5/17/2011



<b>_</b>
Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Fiscal Services
Submitted By: Bob Spaman
Agenda Item: Resolution to Approve the 2011 Millage Rate for Ottawa
County

#### SUGGESTED MOTION:

To approve and authorize the Board Chair and Clerk to sign the resolution to approve the 2011 Millage Rate for Ottawa County of 3.6 mills.

#### **SUMMARY OF REQUEST:**

TRUTH IN TAXATION HEARING NOT NECESSARY THIS YEAR (Bob Spaman)

Truth in Taxation information from the Guide to Michigan County Government, Fourth Edition, by Kenneth VerBurg

The so-called "truth in taxation" law adds a possible rollback to the annual tax rate to eliminate extra revenue to a government as a result of inflationary increases in property values greater than the rate of the Consumers Price Index. A taxing unit may not generate more revenue than it generated in the prior year unless it holds a Truth in Taxation public hearing. The County must also include the estimate of revenues that it will receive from the state liquor and hotel tax in their estimate of revenue for the current year. Historically, the County has held the Truth in Taxation hearings each year indicating that the County would collect more revenue than in the prior year even though the County did not increase the millage rate. This year, the tax revenue and revenue from the liquor and hotel tax will not exceed the amount of revenue received in 2009. Therefore, the County is not required to hold a public hearing prior to the Board approval of the millage resolution (no increase at 3.6 mills) for the July tax levy.

FINANCIAL INFORMATION:			
Total Cost:	General Fund Cost:	Included in Budget:	Yes No
If not included in budget, recom	mended funding source:		
ACTION IS RELATED TO AN A	Астіvіту Which Is:		
	☐ Non-Mandated	New Activit	y
ACTION IS RELATED TO STR.	ATEGIC PLAN:		
Goal: 1: To Maintain and Impro	ve the Strong Financial Position	of the County.	
Objective:			
1: Advocate on legislative issues to maintain and improve the financial position of the County.			
2: Implement processes and strategies to deal with operational budget deficits.			
3: Reduce the negative impact of rising employee benefit costs on the budget.			
4: Maintain or improve bond ratings.			
	M		
ADMINISTRATION RECOMMEN		Not Recommended \[ \]	Without Recommendation
County Administrator: Alan G.	Vanderberg	Digitally signed by Atan G. Vanderberg DN: cn-Alan G. Vanderberg, cuUS, on-County of Ottawa, our-Administrator's Office, Reason: I am the author of this document Date: 2011.05.12 13-40:50-04100'	amail-svanderberg @miottawa.org
Committee/Governing/Advisor	y Board Approval Date: Finance	and Administration Com	mittee 5/17/2011

#### The Ottawa County Board of Commissioners

#### of the County of Ottawa

#### Grand Haven, Michigan

#### RESOLUTION TO APPROVE 2011 MILLAGE RATE FOR COUNTY OPERATIONS

At a meeting of the Board of Commissioners of the County of Ottawa, Ottawa County, Michigan, held at the Ottawa County Administrative Annex, Olive Township, Michigan in said County on May 24, 2011, at 1:30 p.m. local time.

PRESENT:	
ABSENT:	
The following preamble and resolution were offered bysupported by	and

WHEREAS, the Ottawa County Board of Commissioners has carefully examined the financial circumstances of Ottawa County, including estimated expenditures, estimated revenues, and the state taxable valuation of property located within Ottawa County and, determined that the levy of an additional millage rate will not be necessary for the sound management and operation of Ottawa County; and

WHEREAS, the Ottawa County Board of Commissioners has complete authority to establish that a maximum of 3.6000 mills be levied for operating purposes from within its authorized millage rate which includes a reduction in the millage rate of .0298 mills from the maximum allowed millage rate without a public hearing; and

#### NOW THEREFORE, BE IT RESOLVED THAT:

- 1. For 2011 the total millage rate of 3.6000 mills, which includes a reduction in the rate of .0298 mills from the maximum allowed millage rate without a public hearing, shall be levied upon property located within Ottawa County for operating purposes in 2011.
- 2. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same are hereby rescinded.

YEAS:	
NAYS:	
ABSTAIN:	
ABSENT AT TIME OF VOTING:	
RESOLUTION DECLARED ADOPT	ΓED.
Chairperson, Philip Kuyers	County Clerk, Daniel Krueger
	Certification
hereby certify that the foregoing is a t the Board of Commissioners of the Co May 24, 2011, the original of which is	ied Clerk of the County of Ottawa, Michigan, do rue and complete copy of a resolution adopted by bunty of Ottawa, Michigan, at a meeting held on s on file in my office. Public notice of said meeting nee with Act No. 267, Public Acts of Michigan,
IN WITNESS WHEREOF, I h 24 <sup>th</sup> day of May, A.D., 2011.	nave hereto affixed my official signature this
	County Clerk, Daniel Krueger



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Fiscal Services
Submitted By: Bob Spaman
Agenda Item: Resolution to Approve the 2011 Millage Rate for E-911

#### SUGGESTED MOTION:

To approve and authorize the Board Chair and Clerk to sign the resolution to approve the 2011 Millage Rate for E-911 of .4400 mills.

#### **SUMMARY OF REQUEST:**

TRUTH IN TAXATION HEARING NOT NECESSARY THIS YEAR (Bob Spaman)

Truth in Taxation information from the Guide to Michigan County Government, Fourth Edition, by Kenneth VerBurg

The so-called "truth in taxation" law adds a possible rollback to the annual tax rate to eliminate extra revenue to a government as a result of inflationary increases in property values greater than the rate of the Consumers Price Index. A taxing unit may not generate more revenue than it generated in the prior year unless it holds a Truth in Taxation public hearing. The County must also include the estimate of revenues that it will receive from the state liquor and hotel tax in their estimate of revenue for the current year. Historically, the County has held the Truth in Taxation hearings each year indicating that the County would collect more revenue than in the prior year even though the County did not increase the millage rate. This year, the tax revenue and revenue from the liquor and hotel tax will not exceed the amount of revenue received in 2009. Therefore, the County is not required to hold a public hearing prior to the Board approval of the millage resolution (no increase at 3.6 mills) for the July tax levy.

FINANCIAL INFORMATION:			
Total Cost:	General Fund Cost:	Included in Budget	t: Xes No
If not included in budget, recom	mended funding source:		
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:		
Mandated	Non-Mandated	New Activ	vity
ACTION IS RELATED TO STRA	ATEGIC PLAN:		
Goal: 1: To Maintain and Impro-	ve the Strong Financial Position o	of the County.	
Objective:			
1: Advocate on legislative issues to maintain and improve the financial position of the County.			
2: Implement processes and strategies to deal with operational budget deficits.			
3: Reduce the negative impact of rising employee benefit costs on the budget.			
4: Maintain or improve bond ratings.			
	M	1., 5	
ADMINISTRATION RECOMMEN	IDATION: Recommended	Not Recommended	Without Recommendation
County Administrator: Alan G	i. Vanderberg	Digitally signed by Alan G. Vanderberg DN: cn=Alan G. Vanderberg, c=US, c=County of Ottawa, ou- Reason: I am approving this document Date: 2011.05.12 13:42:08 -04'00'	=Administrator's Office, email=avanderberg@miottawa.org
Committee/Governing/Advisor	v Board Approval Date: Finance	and Administration Co	mmittee 5/17/2011

#### The Ottawa County Board of Commissioners

#### of the County of Ottawa

#### Grand Haven, Michigan

#### RESOLUTION TO APPROVE 2011 MILLAGE RATE FOR E-911

At a meeting of the Board of Commissioners of the County of Ottawa, Ottawa County, Michigan, held at the Ottawa County Administrative Annex, Olive Township, Michigan in said County on May 24, 2011, at 1:30 p.m. local time.

PRESENT:	
ABSENT:	
The following preamble and resolution were offered bysupported by:	and

WHEREAS, the Ottawa County Central Dispatch Authority Policy Board has carefully examined the financial projections of the Ottawa County Central Dispatch Authority for the 2012 fiscal year, including estimated expenditures, estimated revenues, and the state taxable valuation of property located within Ottawa County and, determined that a levy of .4400 mills will be necessary for the sound management and operation of the Ottawa County Central Dispatch Authority; and

WHEREAS, the Ottawa County Board of Commissioners has complete authority to establish that a maximum of .4400 mills be levied for the operation of the Ottawa County Central Dispatch Authority in 2012 from within its authorized millage rate; and

#### NOW THEREFORE, BE IT RESOLVED THAT:

- 1. For 2011 the total millage rate of .4400 mills shall be levied upon property located within Ottawa County for the operation of the Ottawa County Central Dispatch Authority.
- 2. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same are hereby rescinded.

YEAS: NAYS: ABSTAIN: ABSENT AT TIME OF VOTING:	
RESOLUTION DECLARED ADOPTED.	
Chairperson, Philip Kuyers	County Clerk, Daniel Krueger
<u>Certi</u>	fication
hereby certify that the foregoing is a true and the Board of Commissioners of the County	of Ottawa, Michigan, at a meeting held on le in my office. Public notice of said meeting
IN WITNESS WHEREOF, I have h 24 <sup>th</sup> day of May, A.D., 2011.	ereto affixed my official signature this
	County Clerk, Daniel Krueger



<b>_</b>
Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Fiscal Services
Submitted By: Bob Spaman
Agenda Item: Resolution to Approve the 2011 Millage Rate for Parks

#### SUGGESTED MOTION:

To approve and authorize the Board Chair and Clerk to sign the resolution to approve the 2011 Millage Rate for Parks of .3165 mills.

#### **SUMMARY OF REQUEST:**

TRUTH IN TAXATION HEARING NOT NECESSARY THIS YEAR (Bob Spaman)

Truth in Taxation information from the Guide to Michigan County Government, Fourth Edition, by Kenneth VerBurg

The so-called "truth in taxation" law adds a possible rollback to the annual tax rate to eliminate extra revenue to a government as a result of inflationary increases in property values greater than the rate of the Consumers Price Index. A taxing unit may not generate more revenue than it generated in the prior year unless it holds a Truth in Taxation public hearing. The County must also include the estimate of revenues that it will receive from the state liquor and hotel tax in their estimate of revenue for the current year. Historically, the County has held the Truth in Taxation hearings each year indicating that the County would collect more revenue than in the prior year even though the County did not increase the millage rate. This year, the tax revenue and revenue from the liquor and hotel tax will not exceed the amount of revenue received in 2009. Therefore, the County is not required to hold a public hearing prior to the Board approval of the millage resolution (no increase at 3.6 mills) for the July tax levy.

FINANCIAL INFORMATION:			
Total Cost:	General Fund Cost:	Included in Budget:	Yes No
If not included in budget, recom-	mended funding source:		
ACTION IS RELATED TO AN A	CTIVITY WHICH Is:		
Mandated	Non-Mandated	New Activity	7
ACTION IS RELATED TO STRA	ATEGIC PLAN:		
Goal: 1: To Maintain and Improv	ve the Strong Financial Position of	the County.	
Objective:			
1: Advocate on legislative issues to maintain and improve the financial position of the County.			
2: Implement processes and strategies to deal with operational budget deficits.			
3: Reduce the negative impact of rising employee benefit costs on the budget.			
4: Maintain or improve bond ratings.			
ADMINISTRATION RECOMMEN	<b>IDATION:</b>   Maccommended   National Na	lot Recommended   U	Without Recommendation
County Administrator: Alan G		Digitally signed by Alan G. Vanderberg DN: cn=Alan G. Vanderberg, =-IJS, o=County of Ottawa, ou=Adn Reason: I am approving this document Date: 2011.05.12 13:44:07 -04:00'	
Committee/Governing/Advisory Board Approval Date: Finance and Administration Committee 5/17/2011			

#### The Ottawa County Board of Commissioners

#### of the County of Ottawa

#### Grand Haven, Michigan

#### RESOLUTION TO APPROVE 2011 MILLAGE RATE FOR PARKS

At a meeting of the Board of Commissioners of the County of Ottawa, Ottawa County, Michigan, held at the Ottawa County Administrative Annex, Olive Township, Michigan in said County on May 24, 2011 at 1:30 p.m. local time.

PRES	SENT:
ABSI	ENT:
by	The following preamble and resolution were offered by and supported:
	WHEREAS, the Ottawa County Board of Commissioners has carefully examin

WHEREAS, the Ottawa County Board of Commissioners has carefully examined the financial projections of the Ottawa County Parks and Recreation Commission for the 2012 fiscal year, including estimated expenditures, estimated revenues, and the state taxable valuation of property located within Ottawa County and, determined that a total levy of .3165 mills on the 2011 valuation will be necessary for the sound management and operation of the Ottawa County Parks and Recreation; and

WHEREAS, the Ottawa County Board of Commissioners has complete authority to establish that a maximum of .3165 mills be levied for park expansion, development and maintenance purposes in 2012 from within its authorized millage rate; and

#### NOW THEREFORE, BE IT RESOLVED THAT:

- 1. For 2011 the total millage rate of .3165 mills shall be levied upon property located within Ottawa County for Park expansion, development and maintenance purposes.
- 2. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same are hereby rescinded.

County Clerk, Daniel Krueger		
ertification		
erk of the County of Ottawa, Michigan, do hereby lete copy of a resolution adopted by the Board of ichigan, at a meeting held on May 24, 2011, the blic notice of said meeting was given pursuant to and s of Michigan, 1976, as amended.		
IN WITNESS WHEREOF, I have hereto affixed my official signature this $24^{\text{th}}$ day of May, A.D., 2011.		
County Clerk, Daniel Krueger		



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Fiscal Services

Submitted By: Bob Spaman

Agenda Item: Establish a New Financing Tool to Facilitate a Move from a Defined Benefit (DB) Plan to a Defined Contribution (DC) Plan for New

Employees

#### SUGGESTED MOTION:

To approve the establishment of a new financing tool for the transfer of new hires from the current MERS Defined Benefit Plan to a MERS Defined Contribution Plan and to seed the new financing tool with a transfer from the Health Insurance Fund in the amount of \$400,000.

#### **SUMMARY OF REQUEST:**

The County looked into a Defined Contribution (DC) Plan in 2009 and concluded that the time was not appropriate due to the necessary funding required then. The Board of Commissioners also laid the framework for relooking at implementing a DC Plan. Although all four criteria adopted at that time have not significantly changed, we feel that we still need to partially fund the amount of money needed that was actuarially calculated at that time. The State of Michigan has determined that this change would be looked upon favorably when the County looks at future financial assistance. The amount with a 6% contribution from the County was approximately \$8 million dollars over the next 15 years with smaller contributions in the first few years and larger contributions after 8 years if all new employees are required to join the DC Plan.

These extra contributions are required since the actuarial time to fully fund the plan is reduced by 2 years in each year of the actuarial calculations. This results in a faster time to reach a fully funded plan. Over 30 years, the 2009 studied projections indicated that this change would actually result in a net \$30 million savings to the current DB Plan. Implementation time is yet to be determined; however, for unclassified at a minimum, it appears to be July 1, 2012 or sooner if MERS is able to move expediently.

This allocation of \$400,000 from the Health Insurance comes after we have looked at the run out claims through April 2011 from our recent change from a self funded health plan to a fully funded health plan. Typically, run out claims are 3-4 months after the aforementioned change. Once we get a clearer picture of the Health Insurance Fund, we could address an additional amount. Other sources will be evaluated for additional funding of this new financing tool.

FINANCIAL INFORMATION:				
Total Cost: \$400,000.00	General Fund Cost: \$0.00	Included in Bud	lget: Yes 🔀	No
If not included in budget, recomm	mended funding source: Health I	nsurance Fund tran	sfer	
ACTION IS RELATED TO AN A	стіvіту Which Is:			
Mandated	⊠ Non-Mandated	New A	ctivity	
ACTION IS RELATED TO STRA	TEGIC PLAN:	·		
Goal: 1: To Maintain and Improv	ve the Strong Financial Position of	of the County.		
Objective: 3: Reduce the negative	e impact of rising employee bene	fit costs on the bud	get.	
ADMINISTRATION RECOMMEN	DATION: Recommended	Not Recommended	Without Recomme	ndation
County Administrator: Alan G.	Vanderberg	Digitally signed by Alan G. Vanderberg Dh: cn-Alan G. Vanderberg, c-US, o-County of Ottawa, Reason: I am approving this document Date: 2011.05.12 13:48:04 -04:00*	ou-Administrator's Office, email-avanderberg@miottawa.org	
Committee/Governing/Advisor	y Board Approval Date: Finance	and Administration	Committee 5/17/20	11



<u> </u>
Committee: Board of Commissioners
Meeting Date: 5/24/2011
Requesting Department: Community Mental Health
Submitted By: Marie Waalkes
Agenda Item: Community Mental Health Personnel Request to Create Two

#### SUGGESTED MOTION:

To approve the request from Community Mental Health to create two (2) FTE's Mental Health Nurses (Group T Paygrade 13, C Step) at a cost of \$127,100.00. Funding to come from Medicaid Funds.

(2) Mental Health Nurses

#### **SUMMARY OF REQUEST:**

These positions will provide nursing services and nursing case management services to developmentally disabled individuals in day programs, family homes, community facilities and specialized foster care facilities by assessing health care requirements, counseling, teaching and providing or coordinating follow-up health and social services.

They will also: monitor consumers for development of new and/or increasing severity or frequency of symptoms of health problems related to swallowing disorders, neuromuscular and musculoskeletal disorders, confinement to wheel chairs, and other disabilities; develop, monitor, and revise as necessary plans of nursing care for consumers to be carried out by care givers; ensure that follow-up services are provided and documented; acts as client advocate; and makes appropriate case referrals; provide direct nursing care to consumers and triages health care issues with day program, family members and caregivers in telephone interventions; and provide instruction and supportive counseling to consumers and caregivers regarding the overall treatment process and identified health care needs, including symptoms of illness and potential adverse reactions to prescribed medications.

These positions will allow CMH to adequately staff the CBS sites to assure consumer safety and wellbeing as indicated in the contractual mandates. They will use established clinical outcome data and direct-care service data to monitor the positions clinical and cost effectiveness.

FINANCIAL INFORMATION:			
Total Cost: \$127,100.00	General Fund Cost: \$0.00	Included in Budget:	Yes No
If not included in budget, recomm	nended funding source: Funding to	come from Medicaid	Funds.
ACTION IS RELATED TO AN A	стіvіту Which Is:		
	Non-Mandated	New Activity	y
ACTION IS RELATED TO STRA	TEGIC PLAN:		
Goal:			
3: To contribute to a Healthy Phy	ysical, Economic and Community I	Environment.	
4: To Continually Improve the C	ounty's Organization and Services.		
Objective:			
Goal 3:			
4: To continue initiatives to posit	ively impact the community.		
Goal 4:			
1: To review and evaluate the org	ganization, contracts, programs and	services for potential of	efficiencies.
ADMINISTRATION RECOMMENI	<b>DATION:</b> $\square$ Recommended $\square$ N	ot Recommended \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Without Recommendation
County Administrator: Alan G. V	Vanderberg //	Digitally signed by Alan G. Vanderberg Dit cm-Alan G. Vanderberg .O-US, o-County of Ottawa, ou-Administrator's Offle Reason: I am approving this document Date: 2011.05.12 13:49:46 -0400'	ce, emali-avanderberg@miottawa.org
Committee/Governing/Advisory	Board Approval Date: Finance and	d Administration Com	mittee 5/17/2011

# COUNTY OF OTTAWA 2011 REGULAR FULL-TIME OR PART-TIME (BENEFITED) POSITION REQUEST FORM

Please Print Form and Return to the Fiscal Services Department

<b>POSITION TITLE:</b> 2220.6491.1240	Mental Health Nurse (2)	FUND/DEPARTMENT NUMBER:
CHECK ONE:	<ul><li>New Position:</li><li>Expansion of Existing Hours:</li></ul>	Number of hours per week requested: <u>40</u> From: To: per week
GENERAL INFORM	MATION:	
1. Bargaining Unit:	Group T	
2. Proposed Pay Grade:	13 Step C	

3. Briefly describe the functions of this position:

Provides nursing services and nursing case management services to developmentally disabled individuals in day programs, family homes, community facilities and specialized foster care facilities by assessing health care requirements, counseling, teaching and providing or coordinating follow-up health and social services.

Monitors consumers for development of new and/or increasing severity or frequency of symptoms of health problems related to swallowing disorders, neuromuscular and musculoskeletal disorders, confinement to wheel chairs, and other disabilities.

Develops, monitors, and revises as necessary plans of nursing care for consumers to be carried out by care givers; ensures that follow-up services are provided and documented; acts as client advocate; and makes appropriate case referrals.

Provides direct nursing care to consumers and triages health care issues with day program, family members and caregivers in telephone interventions.

Provides instruction and supportive counseling to consumers and caregivers regarding the overall treatment process and identified health care needs, including symptoms of illness and potential adverse reactions to prescribed medications.

Participates with supports coordinators, specialists, and clinicians in developing, reviewing, and modifying individual consumer treatment plans

Monitors compliance of day programs, foster care homes and residential treatment facilities serving consumers for compliance with all MDCH and federal Medicaid standards and guidelines for care and safety of consumers and recommends transfer of consumers to other facilities as appropriate.

Ensures that service delivery to consumers complies with CMH standard operating policies and procedures, Title X, Medicaid Manual for Providers, Michigan Mental Health Code (PA 258 of 1974), Michigan Department of Community Health rules and regulations and Self-determination Initiative, and CARF accreditation rules, regulations and requirements.

Maintains case documentation and case notes, and ensures the security and integrity of private health information in compliance with the provisions of HIPAA and County and CMH policies and procedures.

Provides information about mental health services and makes presentations to members of the community and the general public.

- . Performs other related duties as assigned.
- 4. Describe the justification for this position (Provide supporting documentation if appropriate.)
  Sixty Nine individuals with developmental disabilities attending the Community Based Services day program sites have medical issues that require coordination between the family/residential setting, doctor, and day program to assure adequate treatment and oversight of their health conditions. See attached documentation.

- 5. Please identify the goals in the Board of Commissioners' Strategic Plan that this position will help to fulfill. Goal 3: To contribute to a healthy physical, economic and community environment.
- 6. Will the job functions of this position be for mandated or discretionary functions of the department? Mandated.
- 7. How will this position specifically impact the department's performance measurements and what process will be used to measure the outcomes?

This position will allow us to adequately staff our CBS sites to assure consumer safety and wellbeing as indicated in our contractual mandates. We will use established clinical outcome data and direct-care service data to monitor the position's clinical and cost effectiveness.

(If the position being requested does not have an existing job description, please attach a description of anticipated duties.)

COST INFORMATION: ESTIMATED SALARY COST FOR THE BUDGET	YEAR: \$85,074.00	
ESTIMATED FRINGE BENEFIT COSTS FOR THE	BUDGET YEAR: \$38,89	92.00
ESTIMATED COST OF EQUIPMENT NEEDED IN COM (If equipment is required, please complete an equipment request fo		\$3,134.00
SIGNED:	DATE:	
BUDGET DATA:  Fiscal Services Department Use Only	CONTROL #: Fiscal Services Dep	artment Use Only

County of Ottawa Estimated Pesonnel Costs 2220 Mental Health

			**											E	Total
	Union code W/C code		FTE Permanent FICA	FICA	riospi- talization	OPEB	Life	Retirement	Dental	Life Retirement Dental W/C Unemploymen Optical Disability	nploymen	Optical	Disability	Fringes	& fringes
Mental Health Nurse - C Step	13 8835	1.0000	1.0000 \$42,537	\$3,254	\$10,323	\$438	\$84	\$4,007	869\$	\$143	\$276	\$104	\$119	\$19,446	\$61,983
Mental Health Nurse - C Step	13 8835	1.0000	.0000 \$42,537	\$3,254	\$10,323	\$438	\$84	\$4,007	869\$	\$143	\$276	\$104	\$119	\$19,446	\$61,983
			\$85,074 \$6,508	\$6,508	\$20,646	\$876	\$168	\$8,014	\$1,396	\$286	\$552	\$208	\$238	\$38,892	\$123,966
			7040.0000 7150.0000	7150.0000	7160.0000	7160.0020 7	170.0000	7180.0000 7	190.0000 72	7160.0020 7170.0000 7180.0000 7190.0000 7200.0000 7220.0000	7220.0000	7230.0000 7240.0000	7240.0000		

TITLE: CMH NURSE (DD) **EMPLOYEE GROUP:** Group T **DEPARTMENT:** COMMUNITY MENTAL HEALTH **PROGRAM:** Clinical Support Services

**SUMMARY:** Under general supervision of the DD Program Coordinator, provides health assessment, teaching, counseling, direct care, referral and case management services to consumers. Collaborates with a variety of individual, organizational and community health partners to provide special health care services and case management to consumers in the community. Promotes maximum independent functioning of clients through the delivery of specialized health services and assistance to caregivers in promoting consumer health in the home/residential facility environment.

**FUNCTIONS:** The essential functions of this position include, but are not limited to, the following:

- 1. Provides nursing services and nursing case management services to developmentally disabled individuals in family homes, community facilities and specialized foster care facilities by assessing health care requirements, counseling, teaching and providing or coordinating follow-up health and social services.
- 2. Interviews and counsels consumers, caregivers, family members, primary care physicians, and other providers to obtain health histories and current diagnoses.
- 3. Performs initial nursing assessments including level of personal care, self-care skills, review of body systems, communications skills, particular strengths, special health needs, and maladaptive behaviors.
- 4. Performs health screening and diagnostic tests, administers medications and treatments, records data, makes referrals and performs related patient care duties.
- 5. Monitors consumers for development of new and/or increasing severity or frequency of symptoms of health problems related to swallowing disorders, neuromuscular and musculoskeletal disorders, confinement to wheel chairs, and other disabilities.
- 6. Develops, monitors, and revises as necessary plans of nursing care for consumers to be carried out by care givers; ensures that follow-up services are provided and documented; acts as client advocate; and makes appropriate case referrals.
- 7. Provides direct nursing care to consumers and triages health care issues with family members and caregivers in telephone interventions.
- 8. Provides nursing assessment in response to acute crises or illness as identified or reported by caregivers.
- 9. Provides instruction and supportive counseling to consumers and caregivers regarding the overall treatment process and identified health care needs, including symptoms of illness and potential adverse reactions to prescribed medications.
- 10. Participates with supports coordinators, specialists, and clinicians in developing, reviewing, and modifying individual consumer treatment plans.
- 11. Records consumer and treatment data in case notes, and ensures that case records are properly documented and that confidentiality of client information is maintained.
- 12. Monitors compliance of foster care homes and residential treatment facilities serving consumers for compliance with all MDCH and federal Medicaid standards and guidelines for care and safety of consumers and recommends transfer of consumers to other facilities as appropriate.
- 13. Ensures that service delivery to consumers complies with CMH standard operating policies and procedures, Title X, Medicaid Manual for Providers, Michigan Mental Health Code (PA 258 of 1974), Michigan Department of Community Health rules and regulations and Self-determination Initiative, and CARF accreditation rules, regulations and requirements.
- 14. Maintains case documentation and case notes, and ensures the security and integrity of private health information in compliance with the provisions of HIPAA and County and CMH policies and procedures.
- 15. Prepares all documentation and reports required to maintain compliance with Recipients' Rights CMH Nurse (DD)

- rules and regulations.
- 16. Provides information about mental health services and makes presentations to members of the community and the general public.
- 17. Performs other related duties as assigned.

#### **CONTACTS:** This position has frequent contact with:

- 1. Treatment team members.
- 2. Consumers and their families.
- 3. Group foster care homes and residential treatment facilities.
- 4. Contractual service providers.
- 5. Primary care physicians.
- 6. Pharmacies.
- 7. Community health partners, including hospitals, medical clinics and emergency care facilities.
- 8. Human and social service agencies and other community resources available to consumers and their families.
- 9. Michigan Department of Community Health.
- 10. Civic and community groups and members of the general public.
- 11. Professional organizations.
- 12. Similar programs in other counties.

#### **REQUIRED KNOWLEDGE AND SKILLS:**

- 1. Thorough working knowledge of the principles and practices of medical/surgical nursing and the interaction between developmental disabilities and health status of consumers.
- 2. Thorough working knowledge of nursing protocols and practices in the treatment of consumers with multiple developmental and neuromuscular, musculo-skeletal and other disabilities.
- 3. Thorough working knowledge of the principles and practices of intervention, prevention, support, case management and/or other services for developmentally disabled populations.
- 4. Thorough working knowledge of local, state and federal health codes, statutes, rules and regulations, including Title X, HIPAA, Michigan Mental Health Code (PA 258 of 1974, as amended), Medicaid Manual for Providers, MDCH Rule 325, Sec. 1430-14306, and CARF accreditation rules, regulations and standards.
- 5. Thorough working knowledge of statutory and regulatory requirements governing the confidentiality of patient health information, including the provisions of HIPAA.
- 6. Thorough working knowledge of professional and ethical practice standards.
- 7. Computer literacy and working knowledge of word-processing, spreadsheet, and database management software.
- 8. Knowledge of health care and other public and private human service resources available to client populations.
- 9. Good interpersonal and oral and written communications skills.
- 10. Thorough working knowledge of case documentation standards and requirements.
- 11. Knowledge of the cultural and ethnic groups represented in Ottawa County and cultural norms affecting health maintenance and health care.
- 12. Good organizational skills and ability to prioritize the workload.
- 13. Ability to interact positively and objectively with consumers, treatment team members, coworkers, health care and human service practitioners and community representatives from widely diverse cultural and socio-economic backgrounds and with varying levels of interpersonal and communications skills.

#### REQUIRED EDUCATION, TRAINING AND EXPERIENCE:

Bachelor of Science Degree in Nursing (B.S.N.) from an accredited college or university or R.N. degree from an accredited nursing program and three (3) years of progressively responsible and demonstrably successful experience in nursing services for the developmentally disabled.

#### **LICENSES AND CERTIFICATIONS:**

- 1. Possession of valid State of Michigan certification as a Registered Nurse.
- 2. Individuals in this classification provide services to consumers in a variety of locations throughout the County are responsible for providing their own transportation.

#### PHYSICAL REQUIREMENTS:

Must be able to perform essential job functions with or without reasonable accommodations, including, but not limited to, visual and/or audiological appliances, and devices to increase mobility.

#### **WORKING CONDITIONS:**

Work is generally performed in a normal office environment. Delivery of nursing care to consumers may entail potential exposure to bloodborne pathogens.



Committee: Board of Commissioners
<b>Meeting Date:</b> 5/24/2011
Requesting Department: Human Resources
Submitted By: Marie Waalkes
<b>Agenda Item:</b> Public Health Department Personnel Request to Increase a .75

#### **SUGGESTED MOTION:**

To approve the request from the Public Health Department to increase (1) .75 FTE Environmental Health Specialist (Group T, Paygrade 14) to a .8 FTE Environmental Health Specialist, at a cost of \$21,389.00. Funding to come from a grant through the Michigan Department of Environmental Quality. Position to sunset September 2012.

FTE to a .8 FTE Environmental Health Specialist

#### **SUMMARY OF REQUEST:**

When the board originally approved the request for a .75 FTE in February 2011, the FTE was calculated on the grant allocation spread over a two year period. We are currently 8 months into the grant and have not expended any of our salary line since we were only recently able to fill the position. Since much of the sampling work must be performed in the summer months, it made sense to delay the hire until this time. The original grant request which was approved by the board outlines the job responsibilities and scope of the project. Since received the grant, we have identified new project partners (Hope College, GVSU, MSU and Muskegon Co.) which may lead to additional testing and monitoring and would require additional work on the part of our new employee.

This position will be responsible for documenting and carrying out the actions as specified in the work plan for the Modeling and Monitoring Beach Grants as awarded through Great Lakes Restoration Initiative (GLRI) funds. These actions include; developing a monitoring plan for specified beaches, conducting sanitary surveys, collecting and analyzing samples, submitting quarterly reports to the MDEQ, and revising current beach notification procedures. This position will increase the frequency and level of monitoring at select Ottawa County beaches. This will allow for increased data in order to construct more accurate predictive models for beach water quality. The 2011 summer will be mainly data collection and collaboration with the National Oceanic and Atmospheric Administration (NOAA) to create a working predictive model for the Grand Haven City and Grand Haven State Park beaches. The 2012 summer will be utilizing the model to predict water quality in conjunction with continued sampling to evaluate the accuracy of the model.

FINANCIAL INFORMATION:			
Total Cost: \$21,389.00	General Fund Cost: 0.00	Included in Bud	get: Yes No
If not included in budget, recom	mended funding source: Fundi	ng to come from a gra	nt through the Michigan
Department of Environmental Q	Quality.		
ACTION IS RELATED TO AN A	стіvіту Wнісн Is:		
Mandated Mandated	⊠ Non-Mandated	New A	ctivity
ACTION IS RELATED TO STRA	TEGIC PLAN:		
Goal: 4: To Continually Improve	the County's Organization and	l Services.	
Objective: 1: Review and evaluate	te the organization, contracts, p	rograms, and services	for potential efficiencies.
ADMINISTRATION RECOMMEN	<b>DATION:</b> Recommended	Not Recommended	Without Recommendation
County Administrator: Alan G. Va	anderberg	Digitally signed by Alan G. Vanderberg DN: orn-Alan G. Vanderberg, cnUS, on-County of Ottawa, our-Adminis Research I am approving this document	strator's Office, emal-exvanderberg @ miottawa.org
		Disse: 2011.05.16 13341.04-04.00	
Committee/Governing/Advisory	y Board Approval Date: Financ	e and Administration	Committee 5/17/2011

Vacant .8 FTE Sanatarian

		FY 2010/2011 FY	FY 2011/2012	
HOURS		929	1,670	Total
Salaries-Regular		\$12,476	\$36,181	\$48,657
Salaries-Temporary				
Social Security	7.65%	954	2,768	\$3,722
spitalization	\$10,323.00	2,859	8,258	\$11,117
OPEB	\$438.00	121	350	\$471
Life Insurance	\$1.98	25	72	897
Retirement	9.18%	1,145	3,321	\$4,466
Dental Insurance	\$698.00	193	558	\$751
Worker's Comp	0.1613%	20	58	\$78
Longevity		0	0	80
Unemployment	0.65%	81	235	\$316
otical Insurance	\$104.00	29	83	\$112
Disability Insurance	\$2.80	35	101	\$136
Total Personnel Services		\$17,938	\$51,985	\$69,923
Salary Fringe		\$12,476 \$5,462	\$36,181 \$15,804	\$48,657 \$21,266
Hourly rate - 2011 Step C		\$21.6603		

# **Ottawa County Board of Commissioners**

# May 24, 2011

## Purchase of Military Service Credits under HR Policy 16

- History:
- Current Policy in place since 1998.
- In 2008, due to budget/costs concerns, the Board explored making changes to the policy.
- Work sessions were held in June, July and August of 2008 exploring various options.
- In September 2008, the Board approved the current policy.
- Current policy provides for a reduction in future purchases and eventually the county will no longer contribute to this purchase.
- In 2011, due to budget/costs concerns, the Board explored making changes to the policy.
- Board of Commissioners Work Session held April 12, 2011. After discussion, request was made to bring four or five options to the next Planning and Policy Committee.
- Planning and Policy Committee held May 12, 2011. Six potential options were reviewed. After discussion, request was made to forward to the Finance and Administration Committee the recommendation to eliminate the policy by January 1, 2014.
- Finance and Administration Committee held May 17, 2011. After discussion, request was made to bring four or five options to the next Board of Commissioners meeting for review and comment.
- Board of Commissioners Meeting to be held May 24, 2011. Discussion regarding policy and potential options.

# **Ottawa County Board of Commissioners**

## May 24, 2011

# Purchase of Military Service Credits under HR Policy 16

- **Current Policy**: (Three classes of employees)
  - A Employees who were vested on or before January 1, 2009 are eligible to purchase up to 4 years for active duty, which occurred prior to January 1, 1999. The policy provided up to 5 years to purchase. (Potential 12 remaining)
  - **B** Employees who were employed by the County on or before January 1, 2009, but not yet vested are eligible to purchase up to 2 years for active duty which occurred prior to January 1, 1999. The policy provided up to 5 years after the employee vests, to purchase, which ends, January 1, 2024. (Potential 27 remaining)

In both of the above situations, MERS runs an actuarial and the payment due by the employee is 5% of their last four quarters of earnings multiplied by the number of years and months purchased. County pays the remainder.

Service credits will not be granted for active military time which is or could be used for obtaining or increasing a benefit from another retirement system. (In other words, not eligible if collecting or eligible to collect a military pension.)

- C Employees hired after January 1, 2009, may purchase service credits in accordance with MERS policy, and the employee is responsible for the full amount, with no employer contribution.
- Average number of years purchased: Three (3)
- Average County cost: \$26,000.00
- Factors that go into the MERS actuarial: Age, current years of service, wages, potential retirement date, and number of years purchased.
- Twenty (20) employees have purchased Military Service Credits since 1997.

# **Ottawa County Board of Commissioners**

## May 24, 2011

## Purchase of Military Service Credits under HR Policy 16

### • Options:

- 1- Eliminate the current policy effective upon Second Reading at Board meeting.
- 2 Eliminate the current policy at the end of 2011.

If end at the end of 2011, could potentially have 19 (12 for 4 years and 7 for 2 years) eligible to purchase within the next 8 months.

- 3 Increase the employee contribution of the MERS actuarial cost to 50%, effective upon Second Reading at Board meeting, and then eliminate the policy at the end of 2011.
- 4 Continue current policy until the end of 2011; increase the employee contribution to 50% beginning January 1, 2012 and then end the program by January 1, 2014.
- 5 **Eliminate the policy by January 1, 2014**; (Proposed by Planning and Policy Committee)

If we were to end the program in 2014, anyone hired after January 1, 2004 and before January 1, 2009 will be cut out. This would reduce the potential employees eligible by 11 to a potential 28 total.

#### PURCHASE OF MILITARY SERVICE CREDITS POLICY

#### I. **POLICY**

This policy outlines the eligibility of Ottawa County employees to purchase qualified active duty military service credits.

1. Employees Eligible on or before January 1, 2009:

The Ottawa County Board of Commissioners will approve allowing the purchase of up to four (4) years for active duty military service which occurred prior to January 1, 1999, for eligible benefited employees of the County who have at least ten (10) years of credited service with MERS. Commissioners must have eight (8) years of credited service with MERS.1

Eligible employees under this section will have up until January 1, 2014 (five years) to purchase eligible military service credits. Payment due from the employee prior to allowing the purchase is 5% of the last four quarters of earnings reported to MERS multiplied by the years and months to be credited.

2. Employees Eligible after January 1, 2009:

The Ottawa County Board of Commissioners will approve allowing the purchase of up to two (2) years for active duty military service which occurred prior to January 1, 1999, for eligible benefited employees of the County who have at least ten (10) years of credited service with MERS. Commissioners must have eight (8) years of credited service with MERS.

Eligible employees under this section will have up until January 1, 2024 (15 years) to purchase eligible military service credits. Payment due from the employee prior to allowing the purchase is 5% of the last four quarters of earnings reported to MERS multiplied by the years and months to be credited.

3. Employees hired after January 1, 2009:

Employees hired after January 1, 2009 may purchase military service credits in accordance with the MERS military service credit policy. The employee will be responsible for the full amount of the purchase with no employer contribution.

Revised: August 13, 2008

<sup>&</sup>lt;sup>1</sup> Members of the Board of Commissioners have an eight (8) year vesting period.

- Service will not be granted for active military time which is or could be used for В. obtaining or increasing a benefit from another retirement system, a copy of the military discharge papers must be filed with the Human Resources Department with payment from the employee.
- The Board of Commissioners further authorizes the submission of required individual Resolutions to MERS for implementation of this policy.

#### II. STATUTORY REFERENCES

None

#### III. COUNTY LEGISLATIVE OR HISTORICAL REFERENCES

Board of Commissioners Resolution Number and Policy Adoption Date: December 8, 1998, B/C 98-359, 98-409/ Date reviewed: September 19, 2001.

Board of Commissioners Resolution Number and Policy Adoption Date: September 23, 2008, B/C 08-218

Name and Date of Last Committee Review: Planning and Policy, September 11, 2008

Revised: August 13, 2008



# **County of Ottawa**

#### PURCHASE OF MILITARY SERVICE CREDITS POLICY

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The Ottawa County Board of Commissioners will approve allowing the purchase of up to two (2) years for active duty military service which occurred prior to January 1, 1999, for eligible benefited employees of the County who have at least ten (10) years of credited service with MERS. Commissioners must have eight (8) years of credited service with MERS.

Eligible employees under this section will have up until January 1, 2024 2014 (15 years) to purchase eligible military service credits. Payment due from the employee prior to allowing the purchase is 5% of the last four quarters of earnings reported to MERS multiplied by the years and months to be credited.

C. Employees hired after January 1, 20092004:

Employees hired after January 1, <u>2009 2004</u> may purchase military service credits in accordance with the MERS military service credit policy. The employee will be responsible for the full amount of the purchase with no employer contribution.

Service will not be granted for active military time which is or could be used for obtaining or increasing a benefit from another retirement system, a copy of the military discharge papers must be filed with the Human Resources Department with payment from the employee.

1

<sup>&</sup>lt;sup>1</sup> Members of the Board of Commissioners have an eight (8) year vesting period.



# **County of Ottawa**

The Board of Commissioners further authorizes the submission of required individual Resolutions to MERS for implementation of this policy.

#### **II. STATUTORY REFERENCES**

None

#### **III. COUNTY LEGISLATIVE OR HISTORICAL REFERENCES**

Board of Commissioners Resolution Number and Policy Adoption Date: December 8, 1998, B/C 98-359, 98-409/ Date reviewed: September 19, 2001.

Board of Commissioners Resolution Number and Policy Adoption Date: September 23, 2008, B/C 08-218

Name and Date of Last Committee Review: Planning and Policy, September 11, 2008

#### IV. REVIEW PERIOD

The Internal Policy Review Team will review this Policy at least once every two years, and will make recommendations for changes to the Planning & Policy Committee.

Revised: August 13, 2008