



Meeting Agenda
CMHOC Board of Directors
Board Room – 12220 Fillmore Street, West Olive, MI 49460
Friday, October 25, 2024 – 9:00 am

[Join Zoom Meeting](#)

Meeting ID: 821 0477 2110

Passcode: 527308

Dial: 1 (301) 715-8592

1. CALL TO ORDER – Chair
2. INVOCATION
3. CMHOC MISSION AND VISION STATEMENT
Mission Statement: *Community Mental Health of Ottawa County partners with people with mental illness, intellectual/developmental disabilities and substance use disorders and the broader community to improve lives and be a premier mental health agency in Michigan.*

Vision: *Community Mental Health of Ottawa County strives to enhance quality-of-life for all residents.*
4. PUBLIC COMMENT
5. CONSENT ITEMS
Suggested Motion: To approve by consent the following items:
 - a. Agenda for October 25, 2024, CMHOC Board of Directors Meeting
 - b. Minutes for the September 30, 2024, CMHOC Board of Directors Meeting
6. EXECUTIVE DIRECTOR’S REPORT – Dr. Michael Brashears
7. PRESENTATION
Recommended Millage Oversight Process – Dr. Michael Brashears
8. OLD BUSINESS
Key2Happiness Counseling Contract – Dr. Michael Brashears

CMHOC Board Finance Sub-Committee Appointments – Dr. Michael Brashears
9. NEW BUSINESS
FY2024 August LRE FSR (Attachment A) – Amy Bodbyl-Mast – *Information Only*

October 2024 Amended and Renewed Service Contracts (Attachment B) – Dr. Michael Brashears
Suggested Motion: To approve the amended and renewed October 2024 service contracts as presented.

October 2024 New Service Contracts (Attachment C) – Dr. Michael Brashears

Suggested Motion: To approve the new October 2024 service contracts as presented.

10. GENERAL INFORMATION, COMMENTS, AND MEETINGS ATTENDED

11. PUBLIC COMMENT

12. ADJOURN



Meeting Minutes (proposed)
CMHOC Board of Directors
Board Room – 12220 Fillmore Street, West Olive, MI 49460
Monday, September 30, 2024 – 3:00 pm

[Join Zoom Meeting](#)

Meeting ID: 821 0477 2110

Passcode: 527308

Dial: 1 (301) 715-8592

In Attendance: Tom Bird, Donna Bunce, Gretchen Cosby, Dave Parnin, Sylvia Rhodea, Stephen Rockman, Steven Savage, Beth Vanhoven, Kendra Wenzel, Robin Wick

Virtual: Christian Kleinjans

Absent:

Staff: Anna Bednarek, Amy Bodbyl-Mast, Dr. Michael Brashears, Bill Phelps, Amanda Westrate

Guests:

CALL TO ORDER

Gretchen Cosby, CMHOC Board Chair, called the CMHOC Board Meeting to order on September 30, 2024, at 3:01 pm

INVOCATION

Gretchen Cosby provided the invocation.

CMHOC MISSION AND VISION STATEMENT

Gretchen Cosby noted the CMHOC Mission and Vision Statements.

PUBLIC COMMENT

Rosalie Austin- City of Holland

Barbara Lee VanHorsen- City of Grand Haven

CONSENT ITEMS

CMH 24-062 Motion: To approve by consent the following items:

- a. Agenda for September 30, 2024, CMHOC Board of Directors Meeting
- b. Minutes for the August 23, 2024, CMHOC Board of Directors Meeting

Moved by: VanHoven

Support: Rhodea

MOTION CARRIED

OLD BUSINESS

CMH 24-063 Motion: To take the tabled item, Key2Happiness Counseling contract, off table, and put it back on as an agenda item for the October 25th Board of Directors meeting.

Moved by: Bird

Support: Wenzel

MOTION CARRIED

NEW BUSINESS

FY2024 August Financial Statement – Amy Bodbyl-Mast

CMH 24-064 Motion: To approve the FY2024 August Financial Statement as presented.

Moved by: Wenzel

Support: Rhodea

ROLL CALL VOTE:

Yes: Bunce, VanHoven, Wenzel, Savage, Parnin, Bird, Rhodea, Wick, Rockman, Cosby

No:

MOTION CARRIED

FY2024 July LRE FSR – Amy Bodbyl-Mast – *Information Only*

September 2024 Amended and Renewed Service Contracts – Dr. Michael Brashears

CMH 24-065 Motion: To approve the amended and renewed service September 2024 contracts as presented.

Moved by: Rockman

Support: Bird

ROLL CALL VOTE:

Yes: Wenzel, Savage, Parnin, Wick, VanHoven, Rockman, Rhodea, Bird, Bunce, Cosby

No:

MOTION CARRIED

September 2024 New Service Contracts – Dr. Michael Brashears

CMH 24-066 Motion: To approve the new September 2024 service contracts as presented.

Moved by: Bird

Support: Wick

ROLL CALL VOTE:

Yes: Bird, Savage, Wick, Wenzel, Parnin, Rhodea, VanHoven, Bunce, Cosby

No: Rockman

MOTION CARRIED

Recommended Board Sub-Committee Structure (Attachment B) – Dr. Michael Brashears

-The Finance Committee will be a 5-member sub-committee with an appointed or nominated chair and a majority for a quorum. It's recommended to meet monthly before each Board Meeting. Both Stephen Rockman and Tom Bird were nominated as chair, but they prefer to be sub-committee members only due to personal commitments. This implementation will take part next month so the members can consider their availability.

GENERAL INFORMATION, COMMENTS, AND MEETINGS ATTENDED

- Gretchen attended a fundraising gala at Compassion at Heart to raise funding for audio equipment.
- Discussion regarding a legislative day to bring forward the community's concerns around the lack of programs available as well as the lack of appropriate funding. The need is high with only a limited number of providers.

PUBLIC COMMENT

Krista Mason- Holland

Tom Elenbaas

Peg Driesenga

Peggy Fakler- City of Holland

Krista Mason- Holland

Peg Driesenga

Barbara Lee VanHorssen

Rosalie Austin – City of Holland

ADJOURN

Gretchen Cosby adjourned the September 30, 2024, CMHOC Board of Directors meeting at 5:11 pm.

Community Mental Health of Ottawa County
Executive Directors Report
Dr. Michael Brashears
09/30/25

The following is the Executive Directors report for the month of August 2024.

State Level Issues

CMHA has released the following:

As Michigan undergoes Medicaid redetermination, mental health providers across the state, including Community Mental Health of Ottawa County, are facing financial shortfalls. The deficit, \$52 million, facing Michigan's public mental health system was reduced from \$93 million after the Michigan Department of Health and Human Services announced Tuesday that they would be sending out \$41 million to the public mental health system.

The Medicaid Redetermination Impact

Michigan's public mental health system is funded, not based on the number of persons served by this system but based on the number of Michiganders who are covered by Medicaid each month.

To ensure access to health care during the pandemic, Medicaid reenrollment requirements were put on hold, across the country, resulting in a temporary surge of Medicaid beneficiaries. With the end of the pandemic, the reinstatement of the redetermination process has now seen over 700,000 Michiganders lose Medicaid coverage. So, while the basis for the financing of the public mental health system was dramatically reduced, and along with it the financing received by the system, the number of persons seeking mental health services from this system grew, as did the costs of providing that care. The greatest cost drivers have been increased demand for care and the increased costs of wages to attract and retain the thousands of dedicated staff who provide that care.

The mismatch of the funding reductions to the system, resulting from the dramatic reduction in the size of Michigan's Medicaid rolls and the increased costs associated with increased demand for services has left a sizeable gap in funding for the public mental health system.

Key Challenges:

- **Lower Enrollment, Lower Funding:** As Medicaid beneficiaries drop off, the public mental health system's funding is reduced, even though the demand for services grows.
- **Urgency of the Funding Gap:** The number of people losing Medicaid coverage, the basis for the formula used to fund the state's public mental health system, has far outpaced the Michigan Department of Health and Human Services (MDHHS) projections, creating an urgent need for revised Medicaid payment rates to offset the loss in funding. The fiscal year in which these financial losses are mounting, ends on September 30.

Impact to CMHOC: We received a 1% increase in our 2024 projected revenue which still leaves a revenue deficit of over \$300,000. **PLEASE NOTE THE CURRENT MEDICAID FUNDING LEVELS DO NOT ALLOW US TO ADJUST OUR RATES FOR PROVIDERS. THIS PUTS OUR RESIDENTIAL SYSTEM AND OTHER SAFETY NET SERVICES AT SUBSTANTIAL RISK**

Regional Entity

1. Current contract will be extended by another 45 days as the new contract is being finalized. CMHOC corporate council is in the process of reviewing proposed contract.
2. Region has a projected deficit of 16 million for FY2024. The majority (15.4 million: N180).
3. It is still unclear how we will address the deficit. Current ISF (50 million)

CMHOC

1. Specialized Residential Services Rate Setting Initiative:

In the process of finalizing new specialized residential services rates. Waiting for or FY2025 Budget to determine rate increases. We will once again offer a Specialized Residential Services Stabilization Fund utilizing millage in 2025.

2. Board and Community Education Sessions

“Did you know?” CMHOC Community education sessions select Fridays from 12-1 at the James Street location focused on understanding the various CMH Funding sources and our obligations associated with them. This will include but not limited to the following:

- a. Medicaid Services and Funding (9/06/24)
- b. State and Local General Fund (9/13/24)
- c. CCBHC (9/20/24)
- d. Millage (10/4/24)
- e. Grants (10/11/24)

3. Millage Savings and Millage Utilization Review

At the October CMHOC Board of Directors meeting I will be proposing a comprehensive plan for the utilization of Millage Savings to address multiple needs that were identified via the Millage Steering Committee and Community Needs Assessment process. I will also be reviewing and seeking approval for the CMHOC Millage Utilization Strategic Plan and Review Process. I will send out my recommendations by the 2nd week of October to be reviewed and consideration for approval at the October CMHOC Board meeting.

Respectfully Submitted



Michael Brashears, Psy.D

Executive Director
Community Mental Health of Ottawa County

Community Mental Health of Ottawa County
Recommended Board Sub-Committee Structure
Dr. Michael Brashears
Executive Director
9/25/24

The following is the recommended CMH Board of Directors Sub-Committee structure.

Finance Committee

Membership Structure: 5 members (Chair plus four members)
Member appointments: Members are appointed by the CMBHOC Board Chair.
Meeting Frequency: Monthly (a week before the CMHOC Board Meeting) Day/ time TBD)

Scope/Charge:

1. To review and recommend all service contracts for approval by the CMHOC Board of Directors.
2. To review and recommend CMHOC financial statements and LRE FSR's for approval by the CMH Board of Directors.

Appointments process: CMHOC Board of Directors seeks nominations by the CMHOC Board of Directors for committee chair and members for a one-year term to begin in October of 2024, and ending on 9/30/25. Appointments will be nominated yearly at the September Board of Director's meeting.

Lakeshore Regional Entity Combined Monthly FSR Summary
 FY 2024
 August 2024 Reporting Month
 Reporting Date: 10/14/24

ACTUAL:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
Total Distributed Medicaid/HMP Revenue	62,319,857	158,400,977	26,960,621	44,906,690	18,789,332	5,690,034	317,067,511
Total Capitated Expense	57,659,940	174,340,578	25,070,128	46,503,548	19,198,978	5,690,034	328,463,206
Actual Surplus (Deficit)	4,659,917	(15,939,601)	1,890,493	(1,596,858)	(409,647)	-	(11,395,695)
% Variance	7.48%	-10.06%	7.01%	-3.56%	-2.18%	0.00%	
Information regarding Actual (Threshold: Surplus of 5% and deficit of 1%)	More individuals continued to be served under CCBHC than we had anticipated.	Network180 is experiencing increase demands in autism and specialized residential services. Additionally, revenue projections fell for the first nine months of the year. Even with the increased revenue rates, in order to serve individuals as required.	Surplus is due to higher than projected services being categorized as CCBHC. Further, OnPoint has intentionally held on certain expenditures and adding of new positions due to declining revenue projections. We expect this surplus to continue to reduce in future months, with the steep decline in enrollment. Note: Last month 7.55%	Actual expenses exceed distributed revenues	MDHHS retro Medicaid revenue will help reduce the shortfall.	Less than threshold for explanation.	
PROJECTION:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
LRE Revenue Projections as of: August							
Total Projected Medicaid/HMP Revenue	67,805,359	169,957,261	29,391,974	49,273,947	20,363,069	13,922,556	350,714,167
Total Capitated Expense Projections	65,897,074	190,472,462	28,313,730	50,811,008	20,066,511	13,922,556	369,483,342
Projected Surplus (Deficit)	1,908,284	(20,515,201)	1,078,244	(1,537,061)	296,558	-	(18,769,175)
% Variance	2.81%	-12.07%	3.67%	-3.12%	1.46%	0.00%	
Information regarding Projections (Threshold: Surplus of 5% and deficit of 1%)	Less than threshold for explanation.	Network180 is experiencing increase demands in autism and specialized residential services. Additionally, revenue projections fell for the first nine months of the year. Even with the increased revenue rates, in order to serve individuals as required.	Less than threshold for explanation.	Projected expenses exceed LRE revenue projection at this time	Less than threshold for explanation.	Less than threshold for explanation.	
PROPOSED SPENDING PLAN:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
Submitted to the LRE as of:	11/1/2023	9/22/2023	6/7/2024	8/16/2024	8/12/2024		
Medicaid/HMP Revenue							
Total Budgeted Medicaid/HMP Revenue	69,625,245	166,119,203	29,788,300	50,550,063	20,438,999	13,922,556	350,444,367
Total Budgeted Capitated Expense	64,957,020	173,091,232	28,688,702	50,204,488	20,066,511	13,922,556	350,930,510
Budgeted Surplus (Deficit)	4,668,225	(6,972,029)	1,099,598	345,575	372,488	-	(486,143)
% Variance	6.70%	-4.20%	3.69%	0.68%	1.82%	0.00%	
Information regarding Spending Plans (Threshold: Surplus of 5% and deficit of 1%)	This is aligning with our planned surplus to account for historic year end shifts.	Network180 has significant unmet service need in autism and specialized residential services and a very fragile provider network. In order to maintain a provider network to provide required services, rate increases from 3-5% are necessary. Additionally, revenue projections continue to fall monthly as enrollment trends downward.	Less than threshold for explanation.	Less than threshold for explanation.	Less than threshold for explanation.	Less than threshold for explanation.	
Variance between Projected and Proposed Spending Plan	(2,759,940)	(13,543,173)	(21,354)	(1,882,636)	(75,930)	-	(18,283,032)
% Variance	-3.96%	-8.15%	-0.07%	-3.72%	-0.37%	0.00%	
Explanation of variances between Projected and Proposed Spending Plan (Threshold: Surplus of 5% and deficit of 1%)	Planned surplus in the spending plan to account for historic year end shifts.	Network180 is experiencing increase demands in autism and specialized residential services. In order to serve individuals as required, expenses will exceed distributed revenue.	Less than threshold for explanation.	Current projected expenses exceed spending plan but remain below proposed revenues	Less than threshold for explanation.	Less than threshold for explanation.	

Lakeshore Regional Entity Combined Monthly FSR Summary
 FY 2024
 August 2024 Reporting Month
 Reporting Date: 10/14/24

CCBHC ACTIVITY							
	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
ACTUAL:							
Distributed Medicaid/HMP CCBHC Revenue							
Total Distributed Medicaid/HMP CCBHC Revenue	17,181,713	21,254,166	9,039,536	6,544,223	10,811,250	997,702	65,786,106
Total CCBHC Expense	24,427,159	23,403,227	7,440,340	4,080,794	10,692,090	81,935	70,125,544
Actual CCBHC Surplus (Deficit)	(7,245,446)	(2,149,060)	1,599,196	2,463,429	119,160	915,767	(4,339,438)
% Variance	-42.17%	-10.11%	17.69%	37.64%	1.10%	91.79%	
Information regarding CCBHC Actual (Threshold: Surplus of 5% and deficit of 1%)	CCBHC costs continue to remain higher than the PPS payment. The FY25 increase will assist with this along with a KATA project we have to analyze the expenses and productivity. LRE Note: Deficit is the responsibility of the CCBHC and not the PIHP.	As Network180 continues to implement CCBHC, daily visits have not ramped up during the first few months, but we expect this to stabilize over the year. LRE Note: Deficit is the responsibility of the CCBHC and not the PIHP.	OnPoint has provided more daily visits than projected, resulting in higher revenue and surplus. LRE Note: Surplus is retained by the CCBHC and not the PIHP. LRE Note: Surplus is retained by the CCBHC and not the PIHP.	Distributed revenues exceeding expenses at this time. LRE Note: Surplus is retained by the CCBHC and not the PIHP.	Less than threshold for explanation. LRE Note: Surplus is retained by the CCBHC and not the PIHP.	Surplus is used to cover PIHP administration on traditional capitation administration expenses. Amount may be incorrect because MDHHS has not provided the new FY24 CCBHC PIHP Administrative rates.	
PROJECTION:							
Total Projected Medicaid/HMP CCBHC Revenue	21,235,992	24,822,814	9,197,728	6,009,401	11,769,594	1,088,402	74,095,087
Total CCBHC Expense Projections	26,647,810	25,766,751	8,587,146	4,896,953	12,464,281	89,383	78,452,324
Projected CCBHC Surplus (Deficit)	(5,411,818)	(943,936)	610,582	1,112,448	(694,687)	999,018	(4,357,236)
% Variance	-25.48%	-3.80%	6.64%	18.51%	-5.90%	91.79%	
Information regarding CCBHC Projections (Threshold: Surplus of 5% and deficit of 1%)	CCBHC costs are higher than anticipated. HW is implementing productivity standards. LRE Note: Deficit is the responsibility of the CCBHC and not the PIHP.	As Network180 continues to implement CCBHC, daily visits have not ramped up during the first few months, but we expect this to stabilize over the year. LRE Note: Deficit is the responsibility of the CCBHC and not the PIHP.	OnPoint has provided more daily visits than projected, resulting in higher revenue and surplus. LRE Note: Surplus is retained by the CCBHC and not the PIHP. LRE Note: Surplus is retained by the CCBHC and not the PIHP.	Anticipated CCBHC surplus revenue. LRE Note: Surplus is retained by the CCBHC and not the PIHP.	CCBHC expense is higher due to increasing staff cost. West Michigan has implemented processes to enhance productivity and reduce service cost. LRE Note: Deficit is the responsibility of the CCBHC and not the PIHP.	Surplus is used to cover PIHP administration on traditional capitation administration expenses. Amount may be incorrect because MDHHS has not provided the new FY24 CCBHC PIHP Administrative rates.	
PROPOSED SPENDING PLAN:							
Submitted to the LRE as of:	11/1/2023	9/22/2023	6/7/2024	8/16/2024	8/12/2024		
Total Budgeted Medicaid/HMP CCBHC Revenue	17,933,215	33,799,561	8,962,199	6,009,401	11,769,698	1,088,402	79,562,475
Total Budgeted CCBHC Expense	22,785,723	26,707,803	8,194,559	6,009,401	12,464,281	89,383	76,251,150
Budgeted Surplus (Deficit)	(4,852,508)	7,091,757	767,640	-	(694,583)	999,018	3,311,325
% Variance	-27.06%	20.98%	8.57%	0.00%	-5.90%	91.79%	
Information regarding CCBHC Spending Plans (Threshold: Surplus of 5% and deficit of 1%)	HealthWest is seeing many more CCBHC individuals and with higher costs than anticipated. We are working on a KATA project to evaluate productivity and expenses.	Network180's initial spending plan showed CCBHC would produce a surplus of revenue over expenses based on PPS-1 amounts and projected daily visits.	OnPoint has provided more daily visits than projected, resulting in higher revenue and surplus.	Less than threshold for explanation.	CCBHC expense is higher due to increasing staff cost. West Michigan has implemented processes to enhance productivity and reduce service cost.	Surplus is used to cover PIHP administration on traditional capitation administration expenses. Amount may be incorrect because MDHHS has not provided the new FY24 CCBHC PIHP Administrative rates.	
Variance between CCBHC Projected and Proposed Spending Plan	(559,310)	(8,035,693)	(157,059)	1,112,448	(104)	-	(7,668,562)
% Variance	-3.12%	-23.77%	-1.75%	18.51%	0.00%	0.00%	
Explanation of variances between CCBHC Projected and Proposed Spending Plan (Threshold: Surplus of 5% and deficit of 1%)	HW had a shift in services in August with the number of individuals that were served under CCBHC than anticipated.	As Network180 continues to implement CCBHC, daily visits have not ramped up during the first few months, but we expect this to stabilize over the year.	Change in projected surplus from spending plan is due to more services being categorized as CCBHC.	Anticipated surplus CCBHC revenue	Less than threshold for explanation.	Less than threshold for explanation.	

Lakeshore Regional Entity
 FY2024 FSR Monthly Comparison of Surplus(Deficit)

Actual	Oct	Nov	Change	Dec	Change	Jan	Change	Feb	Change	Mar	Change	April	Change	May	Change	June	Change	July	Change	August	Change
HW	1,026,730	3,107,460	2,080,730	5,579,467	2,472,007	3,199,392	(2,380,075)	3,605,190	405,798	3,645,112	39,922	4,121,059	475,947	4,321,986	200,927	5,083,745	761,759	5,752,888	669,143	4,659,917	(1,092,971)
N180	165,809	759,302	593,493	289,272	(470,030)	204,160	(85,112)	(1,777,913)	(1,982,073)	(4,556,100)	(2,778,187)	(7,040,896)	(2,484,796)	(8,152,848)	(1,111,951)	(11,413,632)	(3,260,784)	(16,385,957)	(4,972,325)	(15,939,601)	446,356
OnPoint	358,611	925,043	566,432	1,450,703	525,660	2,032,241	581,538	1,333,301	(698,940)	2,074,950	741,649	1,529,935	(545,015)	1,484,423	(45,512)	1,852,813	368,391	1,715,891	(136,923)	1,890,493	174,603
Ottawa	3,447,859	4,673,590	1,225,731	2,874,179	(1,799,411)	3,822,418	948,239	3,032,139	(790,280)	2,997,878	(34,261)	3,674,280	676,402	1,962,820	(1,711,460)	5,947,406	3,984,586	(443,082)	(6,390,488)	(1,596,858)	(1,153,776)
WM	146,548	323,797	177,249	196,638	(127,159)	221,256	24,618	263,777	42,521	(194,679)	(458,456)	(252,186)	(57,507)	(300,664)	(48,478)	(322,028)	(21,364)	(54,529)	267,498	(409,647)	(355,117)
Total	5,145,557	9,789,192	4,643,635	10,390,259	601,067	9,479,467	(910,792)	6,456,493	(3,022,974)	3,967,160	(2,489,333)	2,032,192	(1,934,969)	(684,282)	(2,716,474)	1,148,305	1,832,588	(9,414,789)	(10,563,094)	(11,395,695)	(1,980,906)

Projection	Oct	Nov	Change	Dec	Change	Jan	Change	Feb	Change	Mar	Change	April	Change	May	Change	June	Change	July	Change	August	Change
HW	4,668,224	3,624,722	(1,043,502)	2,921,274	(703,448)	2,243,222	(678,052)	1,896,615	(348,607)	487,028	(1,409,587)	1,014,668	527,640	1,584,465	569,797	1,450,071	(134,394)	2,193,384	743,313	1,908,284	(285,100)
N180	(6,972,029)	(22,055,426)	(15,083,397)	(17,050,789)	5,004,637	(19,607,306)	(2,556,519)	(15,887,604)	3,719,704	(16,512,771)	(625,167)	(15,000,482)	1,512,308	(16,632,024)	(1,631,562)	(19,324,604)	(2,692,580)	(19,448,465)	(123,861)	(20,515,201)	(1,066,737)
OnPoint	8,048	(477,886)	(485,934)	708,344	1,186,230	(137,133)	(845,477)	1,502,157	1,639,290	1,502,157	-	1,099,597	(402,560)	841,662	(257,935)	1,096,746	255,084	1,116,769	20,023	1,078,244	(38,525)
Ottawa	(595,855)	388,401	984,256	931,628	543,227	(403,186)	(1,334,814)	(281,286)	121,900	(2,110,937)	(1,829,651)	(1,400,740)	710,197	(1,229,657)	171,082	(708,396)	521,262	(755,772)	(47,377)	(1,537,061)	(781,288)
WM	467	(264,270)	(264,737)	(584,357)	(320,087)	(836,946)	(252,589)	(480,749)	356,197	(480,749)	-	(217,496)	263,253	(472,126)	(254,629)	260,872	732,997	216,288	(44,583)	296,558	80,270
Total	(2,891,145)	(18,784,459)	(15,893,314)	(13,073,900)	5,710,559	(18,741,351)	(5,667,451)	(13,250,867)	5,490,484	(17,115,272)	(3,864,405)	(14,504,433)	2,610,839	(15,907,679)	(1,403,246)	(17,225,311)	(1,317,631)	(16,677,796)	547,515	(18,769,175)	(2,091,379)

Proposed Spending Plan/Budget	Oct	Nov	Change	Dec	Change	Jan	Change	Feb	Change	Mar	Change	April	Change	May	Change	June	Change	July	Change	August	Change
HW	4,668,225	4,668,225	-	4,668,225	-	4,668,225	(0)	4,668,225	-	4,668,225	-	4,668,225	-	4,668,225	-	4,668,225	-	4,668,225	-	4,668,225	-
N180	(6,972,029)	(6,972,029)	-	(6,972,029)	-	(6,972,029)	0	(6,972,029)	-	(6,972,029)	-	(6,972,029)	-	(6,972,029)	-	(6,972,029)	-	(6,972,029)	-	(6,972,029)	-
OnPoint	8,048	8,048	-	8,048	-	8,048	0	8,048	-	8,048	-	8,048	-	1,099,598	1,091,550	1,099,598	-	1,099,598	-	1,099,598	-
Ottawa	79,645	79,645	-	79,645	-	79,645	-	79,645	-	(28,840)	(108,485)	(28,840)	-	(28,840)	-	345,575	374,415	345,575	-	345,575	-
WM	467	467	-	467	-	467	-	467	-	467	0	467	-	467	-	372,488	372,021	372,488	-	372,488	-
Total	(2,215,644)	(2,215,644)	-	(2,215,644)	-	(2,215,644)	(0)	(2,215,644)	-	(2,324,129)	(108,485)	(1,232,579)	1,091,550	(1,232,579)	-	(486,143)	746,436	(486,143)	-	(486,143)	-

Base Capitation Only. Does not include CCBHC activity.

Lakeshore Regional Entity
FY2024 FSR Monthly Comparison of Surplus/(Deficit) Detail
(Excluding CCBHC)

ACTUAL:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	Total
Distributed Medicaid/HMP						
Medicaid/HMP	755,749	(7,789,560)	(186,307)	(2,119,077)	(1,927,371)	(11,266,566)
Autism	3,904,168	(8,150,041)	2,076,800	522,219	1,517,724	(129,129)
Total Distributed Medicaid/HMP Revenue	4,659,917	(15,939,601)	1,890,493	(1,596,858)	(409,647)	(11,395,695)
PROJECTION:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	Total
Distributed Medicaid/HMP						
Medicaid/HMP	(1,687,209)	(16,277,242)	(772,437)	(1,187,572)	(1,399,107)	(21,323,567)
Autism	3,595,493	(4,237,959)	1,850,681	(349,488)	1,695,665	2,554,392
Total Distributed Medicaid/HMP Revenue	1,908,284	(20,515,201)	1,078,244	(1,537,061)	296,558	(18,769,175)

Community Mental Health of Ottawa County Board Summary October 25, 2024											
Count	Contract Agency	Contract Type	Service	Purpose	Contract Period		Financial Risk Threshold	Budgeted Amount	Estimated Annual Utilization	Primary Funding Source	Contract Amount Included in Budget
					Start	End					
1	Life EMS, Inc.	Amendment	Other - Transportation	To add transportation to the Crisis Stabilization Unit and add codes to existing contract.	11/1/2024	9/30/2025	\$50,001 - \$250,000	Fee for Service: \$140,000	145-180 consumers served	General Fund	Yes
2	Building Men for Life, Inc.	Amendment	Additional Support Services, Outpatient Services	To continue funding for the SoBar Recovery Community Center programs.	10/1/2024	9/30/2025	\$50,001 - \$250,000	\$180,000	5,000 consumers served	LRE (PA2), Grant	Yes
3	Genoa Healthcare, LLC	Amendment	Medication Assisted Treatment	To provide Medication Assisted Treatment (MAT) medications in the Ottawa County Jail.	10/1/2024	9/30/2025	\$0 - \$50,000	\$42,500	100-125 consumers served	LRE (PA2)	Yes
4	Community Action House	Renewal	Additional Support Services	To provide outreach recovery coach services	10/1/2024	9/30/2025	\$50,001 - \$250,000	\$60,000	Case load of 40	LRE (PA2)	Yes
5	VitalCore Health Strategies	Renewal	Medication Assisted Treatment	To provide Medication Assisted Treatment (MAT) for inmates at Ottawa County Jail	6/1/2024	5/31/2025	\$50,001 - \$250,000	\$88,738	100-125 consumers served	Grant	Yes
6	VitalCore Health Strategies	Renewal	Psychiatric Diagnostic Evaluation, Psychotherapy	To provide psychiatric services for inmates at Ottawa County Jail	11/1/2024	10/31/2025	\$0 - \$50,000	\$41,601	4 hours per week	Millage	Yes
7	PT Solutions, Inc.	Renewal	Other - Staffing	To provide a renewal and rate increase for an occupational therapist.	10/7/2024	10/6/2025	\$50,001 - \$250,000	\$70,650	\$75.48 per hour, 30 hours per week	LRE (Medicaid)	Yes

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Life EMS, Inc.

Board Summary Reference Number: 01

Contract Type: Amendment

Contract Period: 11/01/2024 through 9/30/2025

Purpose of Contract: To add transportation to the Crisis Stabilization Unit and add codes to existing contract.

Agency Overview: Life EMS, Inc. is a contractual agency currently in good standing with CMHOC. They provide emergency and non-emergency medical transportation services.

Agency Website: www.lifeems.com

Program Description: Life EMS, Inc. provides ambulance, mobility transport, and behavioral health transport services. Transportation may be emergency or non-emergency and is available twenty-four hours daily.

Reimbursement Process: Monthly invoice

Financial Risk Threshold: \$50,001 - \$250,000 **Budgeted Amount:** \$140,000

Estimated Annual Utilization: 145-180 consumers served

Primary Funding Source: LRE (Medicaid)

Contract Boilerplate: Vendor Provided Agreement

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Building Men for Life, Inc.

Board Summary Reference Number: 02

Contract Type: Amendment

Contract Period: 10/01/2024 – 09/30/2025

Purpose of Contract: To continue funding for the SoBar Recovery Community Center programs.

Agency Overview: Building Men for Life, Inc. is a contractual agency currently in good standing with CMHOC and provides Substance Use Disorder (SUD) services for males in the West Michigan area. They provide a safe, clean, and healthy environment, free of the influences of substances to begin the recovery process. Services offered include recovery coaching, recovery housing, and the SoBar Recovery Community Center.

Agency Website: <https://buildingmenforlife.com/>

Program Description: The SoBar program, a subset of Building Men for Life, will provide training and education for the recovery community and community outreach and awareness. SoBar will also partner with local providers to promote recovery and work with the recovery community to provide activities, events, and training.

Reimbursement Process: Lump sum payment

Financial Risk Threshold: \$50,001 - \$250,000 **Budgeted Amount:** \$180,000

Estimated Annual Utilization: 5,000 consumers served

Primary Funding Source: LRE (PA2), Grant

Contract Boilerplate: Common Contract FY24

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Genoa Healthcare, LLC

Board Summary Reference Number: 03

Contract Type: Amendment

Contract Period: 10/01/2024 – 09/30/2025

Purpose of Contract: To provide Medication Assisted Treatment (MAT) medications in the Ottawa County Jail.

Agency Overview: Genoa Healthcare, LLC is a contractual agency currently in good standing with CMHOC and provides pharmacy care to patients with complex health and behavioral issues.

Agency Website: <https://www.genoahealthcare.com/>

Program Description: Genoa Healthcare, LLC will provide MAT medications in the Ottawa County jail by providing enhanced medical supplies to consumers who have an order for non-prescription medications and supplies.

Reimbursement Process: Monthly invoice

Financial Risk Threshold: \$0 - \$50,000 **Budgeted Amount:** \$42,500

Estimated Annual Utilization: 100-125 consumers served

Primary Funding Source: LRE (PA2), Grant

Contract Boilerplate: Common Contract FY24

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Community Action House

**Board Summary
Reference Number:** 04

Contract Type: Renewal

Contract Period: 10/01/2024 – 09/30/2025

**Purpose of
Contract:** To provide outreach recovery coach services

Agency Overview: Community Action House (CAH) is a contractual agency currently in good standing with CMHOC. They are a non-profit organization located in Holland, MI with a mission to provide families and individuals with food, clothing, shelter, and the opportunity to build necessary skills to achieve a stable and prosperous life. CAH provides services in the community such as Food Club and Opportunity Hub, Community Kitchen, Lakeshore Food Rescue, Community Garden, Outreach Team, Financial Wellness, and Resale Store.

Agency Website: <https://www.communityactionhouse.org/>

**Program
Description:** CAH will provide an outreach recovery coach for CMHOC consumers. Services provided by the outreach recovery coach include post-overdose wellness checks, provision of supplies and referrals, and coordination of care.

**Reimbursement
Process:** Monthly invoice

**Financial Risk
Threshold:** \$50,001 - \$250,000 **Budgeted Amount:** \$60,000

**Estimated Annual
Utilization:** Case load of 40

**Primary Funding
Source:** LRE (PA2)

**Contract
Boilerplate:** Service Agreement (non-Medicaid)

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Vital Core Health Strategies

Board Summary Reference Number: 05

Contract Type: Renewal

Contract Period: 06/01/2024 – 05/31/2025

Purpose of Contract: To provide Medication Assisted Treatment (MAT) for inmates at Ottawa County Jail.

Agency Overview: Vital Core Health Strategies is a contractual agency currently in good standing with CMHOC. They provide healthcare services in correctional facilities. They focus on preventive care, outcome-based behavioral services, evidence-based practice, and medical care with a patient-first approach.

Agency Website: <https://vitalcorehs.com/>

Program Description: Vital Core Health Strategies will provide medical staff for the provision of MAT in Ottawa County Jail.

Reimbursement Process: Invoice submission based on count and type of service

Financial Risk Threshold: \$50,001 - \$250,000 **Budgeted Amount:** \$88,738

Estimated Annual Utilization: 100-125 consumers served

Primary Funding Source: Grant

Contract Boilerplate: Vendor Agreement

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Vital Core Health Strategies

Board Summary Reference Number: 06

Contract Type: Renewal

Contract Period: 11/01/2024 – 10/31/2025

Purpose of Contract: To provide psychiatric services for inmates at Ottawa County Jail

Agency Overview: Vital Core Health Strategies is a contractual agency currently in good standing with CMHOC. They provide healthcare services in correctional facilities. They focus on preventive care, outcome-based behavioral services, evidence-based practice, and medical care with a patient-first approach.

Agency Website: <https://vitalcorehs.com/>

Program Description: Vital Core Health Strategies will provide Psychiatrist staffing in order to provide psychiatric services to inmates at Ottawa County Jail. Services provided by the Psychiatrist will include, but are not limited to, seeing higher acuity mental health patients and collaborating with physician and mid-level psychiatric provider(s).

Reimbursement Process: Invoice submission based on count and type of service

Financial Risk Threshold: \$0 - \$50,000 **Budgeted Amount:** \$ 41,601

Estimated Annual Utilization: 4 hours per week

Primary Funding Source: Millage

Contract Boilerplate: Vendor Agreement

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: PT Solutions, Inc.

Board Summary Reference Number: 07

Contract Type: Renewal

Contract Period: 10/07/2024 – 10/06/2025

Purpose of Contract: To provide a renewal and rate increase for an occupational therapist.

Agency Overview: PT Solutions, Inc. is a contractual agency currently in good standing with CMHOC. They are a staffing organization designed to place occupational and physical therapists with individuals needing the service. They are based out of Zeeland, MI.

Agency Website: <https://myptsolutions.com/>

Program Description: PT Solutions, Inc contractual staff will provide up to 30 hours per week of occupational therapy services to consumers who require this service as determined by the Person-Centered Planning process and individual consumer needs.

Reimbursement Process: Monthly invoice

Financial Risk Threshold: \$50,001 - \$250,000 **Budgeted Amount:** \$70,650

Estimated Annual Utilization: \$75.48 per hour, 30 hours per week

Primary Funding Source: LRE (Medicaid)

Contract Boilerplate: Vendor Provided Agreement

Community Mental Health of Ottawa County Board Summary October 25, 2024											
Count	Contract Agency	Contract Type	Service	Purpose	Contract Period		Financial Risk Threshold	Budgeted Amount	Estimated Annual Utilization	Primary Funding Source	Contract Amount Included in Budget
					Start	End					
1	DBT institute of Michigan, PLLC	New	Residential Services	To provide DBT residential services for female consumers.	10/1/2024	9/30/2025	\$50,001 - \$250,000	Fee for Service: \$50,400	Two 6 week stays at \$1,200 per diem	LRE (Medicaid)	Yes
2	Spectrum Health Hospitals DBA Corewell Health Grand Rapids Hospitals Medical Psychiatric – Helen DeVos Children’s Hospital	New	Inpatient	To provide a single case agreement for inpatient services for a child consumer of CMHOC services.	9/23/2024	10/23/2024	\$0 - \$50,000	Fee for Service: \$46,500	One 31 day stay at \$1,500 per diem	LRE (Medicaid)	Yes
3	Spectrum Health Hospitals DBA Corewell Health Grand Rapids Hospitals Medical Psychiatric – Helen DeVos Children’s Hospital	New	Inpatient	To provide a single case agreement for inpatient services for a child consumer of CMHOC services.	10/16/2024	11/15/2024	\$0 - \$50,000	Fee for Service: \$46,500	One 31 day stay at \$1,500 per diem	LRE (Medicaid)	Yes
4	Adecco, Inc.	New	Other - Staffing	To provide staffing to assist with data migration to the new electronic records system.	11/1/2024	9/30/2025	\$0 - \$50,000	Fee for Service: \$26,475	\$88.25 per hour, up to 300 hours total	LRE (Medicaid)	Yes

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: DBT Institute of Michigan, PLLC

Board Summary Reference Number: 01

Contract Type: New

Contract Period: 10/01/2024 – 09/30/2025

Purpose of Contract: To provide DBT residential services for female consumers.

Agency Overview: DBT Institute of Michigan provides evidence-based, CARF accredited DBT residential services located in Mason, MI and is a new provider with CMHOC. They provide out-of-home psychiatric care to adults in a non-hospital, highly structured, home-like setting.

Agency Website: <https://www.dbtimi.com/>

Program Description: DBT Institute of Michigan will provide a comprehensive DBT residential program to help address the struggles of consumers with severe and complex mental health disorders. Program elements include a restorative environment, evidence-based treatment, on-site medication management, and comprehensive care.

Reimbursement Process: Medicaid reimbursable on a fee for service basis

Financial Risk Threshold: \$50,001 - \$250,000 **Budgeted Amount:** \$50,400

Estimated Annual Utilization: Two 6 week stays at \$1,200 per diem

Primary Funding Source: LRE (Medicaid)

Contract Boilerplate: Common Contract FY24

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Spectrum Health Hospitals DBA Corewell Health Grand Rapids Hospitals Medical Psychiatric – Helen DeVos Children’s Hospital

Board Summary Reference Number: 02

Contract Type: New

Contract Period: 09/23/2024 – 10/23/2024

Purpose of Contract: To provide a single case agreement for inpatient services for a child consumer of CMHOC services.

Agency Overview: Helen DeVos Children’s Hospital provides pediatric care for a large array of services, including inpatient and specialty care, and is a new contractual provider with CMHOC. The inpatient unit used in this single-case agreement is located in Grand Rapids, MI.

Agency Website: <https://corewellhealth.org/care-and-specialties/childrens/helen-devos-childrens-hospital>

Program Description: Helen DeVos Children’s Hospital will provide pediatric psychiatric inpatient care for youth and adolescents with serious medical and mental/behavioral health concerns.

Reimbursement Process: Medicaid reimbursable on a fee for service basis

Financial Risk Threshold: \$0 - \$50,000 **Budgeted Amount:** \$46,500

Estimated Annual Utilization: One 31-day stay at \$1,500 per diem

Primary Funding Source: LRE (Medicaid)

Contract Boilerplate: Single-Case Agreement

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency:	Spectrum Health Hospitals DBA Corewell Health Grand Rapids Hospitals Medical Psychiatric – Helen DeVos Children’s Hospital	
Board Summary Reference Number:	03	
Contract Type:	New	
Contract Period:	10/16/2024 – 11/15/2024	
Purpose of Contract:	To provide a single case agreement for inpatient services for a child consumer of CMHOC services.	
Agency Overview:	Helen DeVos Children’s Hospital provides pediatric care for a large array of services, including inpatient and specialty care, and is a new contractual provider with CMHOC. The inpatient unit used in this single-case agreement is located in Grand Rapids, MI.	
Agency Website:	https://corewellhealth.org/care-and-specialties/childrens/helen-devos-childrens-hospital	
Program Description:	Helen DeVos Children’s Hospital will provide pediatric psychiatric inpatient care for youth and adolescents with serious medical and mental/behavioral health concerns.	
Reimbursement Process:	Medicaid reimbursable on a fee for service basis	
Financial Risk Threshold:	\$0 - \$50,000	Budgeted Amount: \$46,500
Estimated Annual Utilization:	One 31-day stay at \$1,500 per diem	
Primary Funding Source:	LRE (Medicaid)	
Contract Boilerplate:	Single-Case Agreement	

SERVICE CONTRACTS FOR BOARD APPROVAL

Contract Agency: Adecco, Inc.

Board Summary Reference Number: 04

Contract Type: New

Contract Period: 11/01/2024 through 9/30/2025

Purpose of Contract: To provide staffing to assist with data migration to the new electronic records system.

Agency Overview: Adecco is a contractual agency currently in good standing with CMHOC. They provide temporary and permanent staffing to organizations when staffing needs arise.

Agency Website: www.adecco.com

Program Description: Adecco provides temporary staffing. This contract is for one staff person to assist with data migration to the new electronic records system being implemented by CMHOC beginning November 2024. This is a time-limited position with estimated project completion by the end of fiscal year 2025.

Reimbursement Process: Twice monthly invoice submission

Financial Risk Threshold: \$0 - \$50,000 **Budgeted Amount:** \$26,475

Estimated Annual Utilization: \$88.25 per hour, up to 300 hours total

Primary Funding Source: LRE (Medicaid)

Contract Boilerplate: Vendor Provided Agreement