

CITIZENS GUIDE COUNTY OF OTTAWA, MICHIGAN

The Citizens Guide and Performance Dashboard for the County of Ottawa is intended to provide the citizens and shareholders with a brief presentation on the finances of the County. The information in this guide represents the forecasted amounts for 2022 with explanation of assumptions, the most recent local financials for 2019, the projected amounts for 2020 and the adopted budget for 2021. The budget for 2021 was adopted by the Board of County Commissioners on September 22, 2020 and is available on the County's website at www.miottawa.org.

Operations at a Glance

The County provides many valued services to its citizens accounted for in several funds. The General Fund is the main operating fund of the County and is used to account for all revenues and expenditures applicable to general operations of the County except for those required or determined to be more appropriately accounted for in another fund. Revenue in the General Fund is primarily from property tax, intergovernmental revenues and charges for services.



Ottawa County
Where You Belong[®]

Forecasting Assumptions

County of Ottawa, Michigan Projected Budget for FY 2022 General Fund

Revenues:	2021	2022	
Tax	\$ 60,995,362	\$ 63,435,176	1
Intergovernmental Revenue	11,063,519	11,063,519	2
Charges for Services	15,624,236	15,936,721	3
Fines and Forfeits	71,100	71,100	4
Interest on Investments	626,447	469,835	5
Rental	2,198,027	2,307,928	6
Licenses and Permits	393,538	393,538	7
Other Revenue	716,683	716,683	8
Transfers In	3,864,814	4,664,814	9
Total Revenue	\$ 95,553,726	\$ 99,059,315	
Expenditures:			
Salaries & Wages	\$ 28,146,138	\$ 28,709,061	10
Benefits	19,767,996	20,558,716	11
Supplies	3,304,915	3,337,964	12
Contracted Services	6,369,908	6,433,607	12
Operating Expenses	4,340,515	4,383,920	12
Maintenance & Repair	784,641	792,487	12
Utilities	1,637,209	1,653,581	12
Insurance	1,021,775	1,031,993	12
Indirect Expense	6,094,945	6,155,894	12
Contribution to Component Units	11,816,491	12,289,151	13
Debt Service	-	-	
Contingency	952,484	500,000	14
Other Financing Uses	13,035,428	13,556,845	15
Total Expenditure	\$ 97,272,445	\$ 99,403,219	
Revenue Over (Under)	\$ (1,718,719)	\$ (343,905)	

Assumptions for 2020

- 1.) 5.50% increase in property values, which is approximately 4% increase in taxes
- 2.) No change for 2022
- 3.) Increase based on average increase of 2% each year
- 4.) No change to 2022
- 5.) Interest rates dropping; projecting 25% decrease.
- 6.) Projecting 5% a increase in rent to cover facility cost.
- 7.) No change for 2022
- 8.) No change to 2022
- 9.) Increase to cover additional expenditures for MERS from DB/DC fund balance
- 10.) 2% increase for salaries
- 11.) 2% Increase to Health, 2% increase in MERS, the other benefit categories are salary based & were increase based on the 2% salary increase
- 12.) 1% increase in expenditure inflation
- 13.) 4% increase based on tax increase
- 14.) Based on actuals from years past
- 15.) Average increase 4%, cover increased costs in other funds

Most Recently Audited Financials - Fiscal Year 2019

County of Ottawa, Michigan
Most Recent Audited Financials - General Fund
Fiscal 2019

Revenues:	<u>General Fund</u>
Tax	\$ 55,825,585
Intergovernmental Revenue	10,956,292
Charges for Services	9,837,137
Fines and Forfeits	72,221
Interest on Investments	784,685
Rental	2,166,072
Licenses and Permits	374,476
Other Revenue	875,045
Total Revenue	<u>\$ 80,891,513</u>
Expenditures:	
Legislative	\$ 535,661
Judicial	12,446,039
General government	14,089,617
Public safety	30,238,530
Public works	6,179,705
Health and welfare	787,859
Community and economic development	1,159,850
Culture and recreation	-
Other governmental functions	128,249
Debt Service	-
Capital Projects	-
Total Expenditure	<u>65,565,510</u>
Other Financing Sources (uses)	
Transfers from other funds	\$ 709,196
Transfer to other funds	<u>(13,346,686)</u>
Total Other financing sources (uses)	<u>\$ (12,637,490)</u>
Net Change in fund balances	\$ 2,688,513
Fund balance, beginning of year	<u>\$ 37,775,811</u>
Fund balance, end of year	<u><u>\$ 40,464,325</u></u>

Current Year Fiscal Projections - Fiscal Year 2020

COUNTY OF OTTAWA
Current Year Projected Financials - General Fund
Fiscal 2020

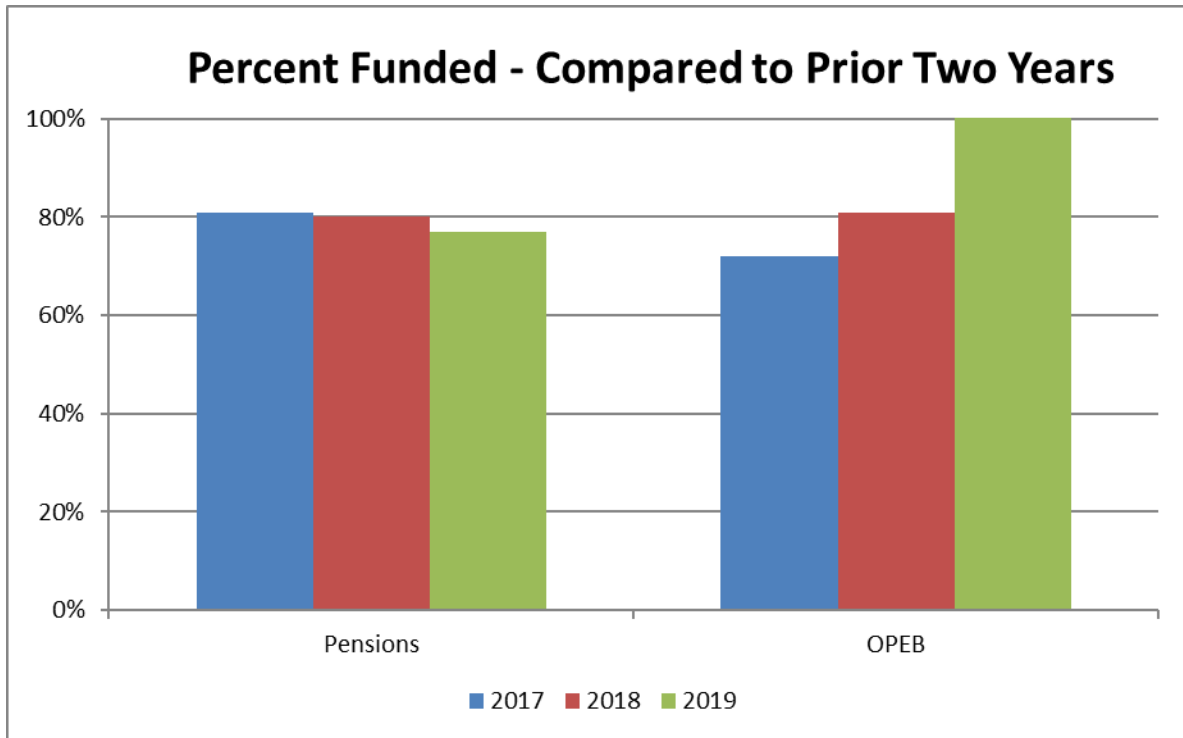
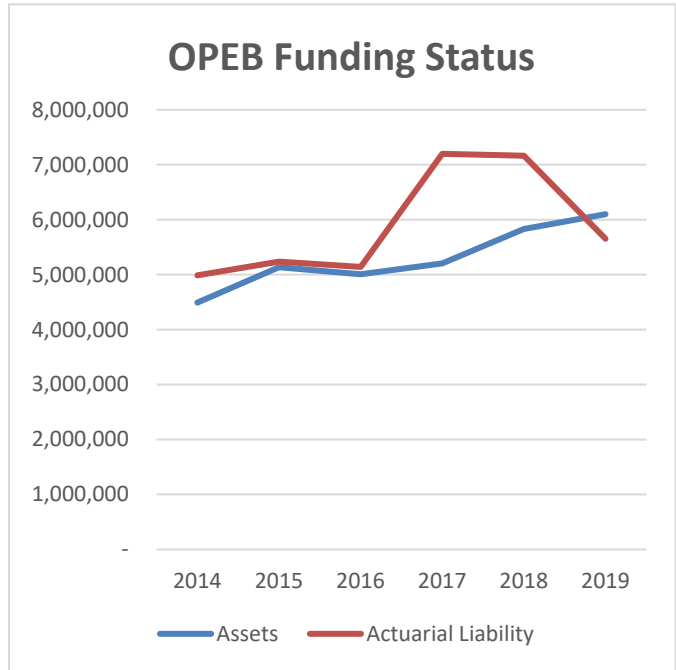
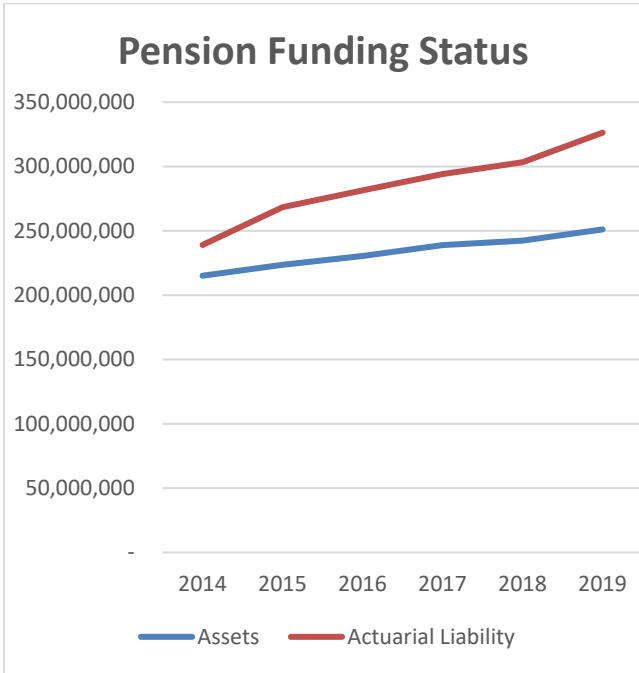
	<u>General Fund</u>
Revenues:	
Taxes	\$ 58,226,976
Intergovernmental Revenue	10,119,376
Charges for Services	16,132,330
Fines and Forfeits	90,500
Interest on Investments	576,250
Rental Income	2,117,220
Licenses and Permits	396,105
Other Revenue	628,803
Total Revenue	<u>\$ 88,287,560</u>
Expenditures:	
Salaries & Wages	\$ 27,797,962
Benefits	19,043,560
Supplies	3,143,778
Contracted Services	5,239,511
Operating Expenses	4,260,741
Maintenance & Repair	744,764
Utilities	1,535,784
Insurance	917,340
Indirect Expense	6,249,310
Contribution to Component Units	10,500,361
Debt Service	
Contingency	268,874
Capital Projects	-
Total Expenditure	<u>\$ 79,701,985</u>
Other Financing Sources (uses)	
Transfers from other funds	\$ 2,810,205
Transfers to other funds	(14,639,491)
Total Other Financing Sources (uses)	<u>\$ (11,829,286)</u>
Net Change in fund balances	\$ (3,243,711)
Fund Balance, beginning of year	<u>\$ 40,464,325</u>
Projected Fund Balance, end of year	<u>\$ 37,220,614</u>
Estimated Underspend	1,000,000
Planned Use	951,232
2019 Fund Balance in Excess of Policy - transfer to Capital Projects	1,292,479
Total	<u><u>3,243,711</u></u>

Adopted Budget - Fiscal Year 2021

COUNTY OF OTTAWA Adopted Budget - General Fund Fiscal 2021

	<u>General Fund</u>
Revenues:	
Taxes	\$ 60,995,362
Intergovernmental Revenue	11,063,519
Charges for Services	15,624,236
Fines and Forfeits	71,100
Interest on Investments	626,447
Rental Income	2,198,027
Licenses and Permits	393,538
Other Revenue	716,683
Total Revenue	<u>\$ 91,688,912</u>
Expenditures:	
Salaries & Wages	\$ 28,146,138
Benefits	19,767,996
Supplies	3,304,915
Contracted Services	6,369,908
Operating Expenses	4,340,515
Maintenance & Repair	784,641
Utilities	1,637,209
Insurance	1,021,775
Indirect Expense	6,094,945
Contribution to Component Unit:	11,816,491
Debt Service	-
Contingency	952,484
Capital Projects	-
Total Expenditure	<u>\$ 84,237,017</u>
Other Financing Sources (uses)	
Transfers from other funds	\$ 3,864,814
Transfers to other funds	(13,035,428)
Total Other Financing Sources (uses)	<u>\$ (9,170,614)</u>
Net Change in fund balances	\$ (1,718,719)
Fund Balance, beginning of year	<u>\$ 37,220,614</u>
Projected Fund Balance, end of year	<u>\$ 35,501,895</u>
Estimated Underspend	1,000,000
Planned Use	718,719
Total	<u><u>1,718,719</u></u>

Unfunded Liabilities



Debt Schedule

County of Ottawa Schedule of Annual Debt Services Requirements

Budget Year	Amount Outstanding Beginning of Year	Qualified Energy Conservation 2013 Bond Issue		Pension Obligation Bonds 2014 Bond Issuance		General Obligation Bond Refunding Bonds, Series 2015		General Obligation Limited Tax Bonds, Series 2020		Total Requirements	Total Principal	Total Interest
		Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2021	33,140,000	365,000	111,720	2,270,000	684,053	895,000	328,700	40,000	11,105	\$ 4,705,578	3,570,000	1,135,578
2022	29,610,000	365,000	97,850	2,705,000	620,631	940,000	282,825	35,000	14,212	\$ 5,060,518	4,045,000	1,015,518
2023	25,600,000	365,000	83,980	3,345,000	537,124	990,000	234,575	35,000	13,827	\$ 5,604,506	4,735,000	869,506
2024	20,900,000	365,000	70,110	2,810,000	446,605	1,035,000	183,950	35,000	13,439	\$ 4,959,104	4,245,000	714,104
2025	16,690,000	370,000	56,240	2,405,000	364,671	1,085,000	130,950	35,000	13,033	\$ 4,459,894	3,895,000	564,894
2026	12,830,000	370,000	42,180	2,355,000	285,555	1,135,000	75,450	35,000	12,599	\$ 4,310,784	3,895,000	415,784
2027	8,970,000	370,000	28,120	2,310,000	206,250	660,000	35,525	35,000	12,116	\$ 3,657,011	3,375,000	282,011
2028	5,630,000	370,000	14,060	2,295,000	125,670	685,000	11,988	35,000	11,594	\$ 3,548,312	3,385,000	163,312
2029	2,280,000			2,280,000	42,180			40,000	11,038	\$ 2,373,218	2,320,000	53,218
2030								40,000	10,374	\$ 50,374	40,000	10,374
2031								40,000	9,682	\$ 49,682	40,000	9,682
2032								40,000	8,950	\$ 48,950	40,000	8,950
2033								40,000	8,174	\$ 48,174	40,000	8,174
2034								40,000	7,350	\$ 47,350	40,000	7,350
2035								45,000	6,498	\$ 51,498	45,000	6,498
2036								45,000	5,503	\$ 50,503	45,000	5,503
2037								45,000	4,482	\$ 49,482	45,000	4,482
2038								45,000	3,433	\$ 48,433	45,000	3,433
2039								45,000	2,358	\$ 47,358	45,000	2,358
2040								50,000	1,255	\$ 51,255	50,000	1,255
		<u>\$2,940,000</u>	<u>\$504,260</u>	<u>\$22,775,000</u>	<u>\$3,312,739</u>	<u>\$ 7,425,000</u>	<u>\$1,283,963</u>	<u>\$ 800,000</u>	<u>181,016</u>	<u>\$ 38,678,922</u>		

All figures are as of 09/30/2020

Issue Date	Issue Amount	Project	Funding Source	% of Funding Source
10/2013	5,495,000	Quality Energy Conversation	General Fund (fund 1010)	100% of payment
12/2014	29,285,000	Pension Obligation Bonds	DB/DC Conversion Fund (fund 2970)	100% of payment
12/2015	11,955,000	Refunding	Ottawa County, Michigan Insurance Authority (fund 6780)	20%, up to \$150,000/yr
			Telecommunications Fund (fund 6550)	20%, up to \$150,000/yr
			Delinquent Tax Revolving Fund (fund 5160)	20%, up to \$150,000/yr
			Infrastructure Fund (fund 2444)	17%, up to \$125,000/yr
			Capital Improvement Fund (fund 4020)	23%, remainder of
Jul-20	800,000	Marina Bonds	Marina operations	100% of payment